



**Rising yen**  
Japanese currency  
scales new heights

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fights for survival

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# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY FEBRUARY 23 1993

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## UN to establish Yugoslav war crimes tribunal

The United Nations security council decided to establish an international court to try those accused of war crimes since 1991 in former Yugoslavia. It would be the first such court since the Nuremberg and Tokyo tribunals tried Nazi and Japanese war criminals at the end of the second world war. Page 18

**Clinton targets Japan over trade surplus**  
US president Bill Clinton singled out Japan over its trade surplus, saying he would continue to press Tokyo to open its markets to foreign goods. "It is the only nation with which we have a persistent and unchanging structural deficit," Mr Clinton told employees of Silicon Graphics in San Jose, California. Page 18; Health reform may trigger further tax rise; Page 5; Major trends softly in special new relationship, Page 5

**US links Peru aid to human rights**  
The Clinton administration is delaying a multinational financial support package for Peru because of dissatisfaction with the country's human rights record. Page 18

**Solutions for UN cash crisis:** An international panel of experts recommended reforms aimed at resolving the United Nations' chronic financial crisis, due largely to member states' failure to pay contributions on time. Page 18

**Denmark cuts discount rates:** Denmark's central bank, lowered the official discount rate by a full point to 10.5 per cent. In Madrid, however, pressure on the Spanish peseta raised fears that the Spanish authorities might today reverse their quarter-point interest rate cut of 10 days ago. Page 2

**EC procurement row with US:** The EC hit back at "misleading" US allegations that the Community is restricting US companies' access to public procurement contracts. Page 3

**Japanese carmakers raise US prices:** Several Japanese carmakers have unexpectedly raised prices in the US in an apparent effort to head off protectionist pressure building against them. Page 3

**Astra advances 50%:** Astra, Sweden's leading pharmaceuticals group, saw 1992 pre-tax profits rise 50 per cent to SKr5.12m (\$678m) from SKr3.41m, after strong sales growth and one-off currency gains. Page 19; Markets, Back Page

**Norsk Hydro:** A change in accounting principles allowed Norway's biggest stock-listed company to return to a net profit of Nkr7.7bn (\$253.8m) in 1992 from a loss of Nkr98m a year earlier. Page 19

**RTZ Corporation,** the world's biggest mining company, is adding to its US interests with the acquisition of Cordoro Mining from Sun Company, the US oil and gas group, for \$120.5m. Page 19

**Irish DEC plant to stay open:** The Republic of Ireland has apparently averted closure of a Digital Equipment Corporation computer manufacturing plant in Galway, after a high-level Irish government delegation met in the US with top Digital executives. Page 6

**Poland seeks support for reforms:** The Polish government signed an "enterprise pact" with trade unions and employers in an attempt to bolster faltering shop-floor support for the country's free market reforms. Page 2

**S Korean prime minister named:** Hwang In-Sung, former general, cabinet minister and corporate executive, was appointed South Korean prime minister by the country's president-elect, Kim Young-sam, who will be inaugurated this week. Page 4

**Cuban elections:** Cubans vote tomorrow for national and provincial legislators for the first time since President Fidel Castro took power in 1959. Page 5

**Frozen embryos ruling:** A divorced US woman seeking legal control over seven frozen embryos conceived in vitro with her former husband had her appeal rejected by the US Supreme Court.

**Late chess moves:** A late British bid to host the World Chess Championship match between champion Gary Kasparov and British challenger Nigel Short was announced last night by Channel 4, independent television station, and a sports management agency.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,285.1 (-1.7)	New York: Dow Jones	5,454
Yield	4.25	London	1,454
FT-SE European 100	1,122.76 (-0.84)	S 1,455.45 (1.453)	
FT-A-Share	1,384.99 (-0.05)	DM 2,287 (2.377)	
Nikkei	15,828.81 (-188.42)	FF 1,455.45 (1.453)	
New York: Dow Jones	5,454 (-0.05)	Y 118.25 (0.25)	
Dow Jones Ind. Ave.	5,454 (-0.05)	S 1,455.45 (1.453)	
S&P Composite	434.24 (-0.02)	Y 118.25 (0.25)	
US LUNCHTIME RATES		DOLLAR	
Federal Funds	7.5	New York: Dow Jones	5,454
3-mo Treasury Bill	7.5	London	1,454
Long Bond	7.5	S 1,455.45 (1.453)	
Yield	7.5	DM 2,287 (2.377)	
LONDON MONEY		DOLLAR	
3-mo interbank	7.5	New York: Dow Jones	5,454
Libor 3-mo	7.5	London	1,454
Libor 6-mo	7.5	S 1,455.45 (1.453)	
Libor 12-mo	7.5	DM 2,287 (2.377)	
3-mo Treasury Bill	7.5	FF 1,455.45 (1.453)	
Long Bond	7.5	Y 118.25 (0.25)	
Yield	7.5	S 1,455.45 (1.453)	
MONEY MARKET (Sterling)		DOLLAR	
3-mo interbank	7.5	New York: Dow Jones	5,454
Libor 3-mo	7.5	London	1,454
Libor 6-mo	7.5	S 1,455.45 (1.453)	
Libor 12-mo	7.5	DM 2,287 (2.377)	
3-mo Treasury Bill	7.5	FF 1,455.45 (1.453)	
Long Bond	7.5	Y 118.25 (0.25)	
Yield	7.5	S 1,455.45 (1.453)	
MONEY MARKET (Dollar)		DOLLAR	
3-mo interbank	7.5	New York: Dow Jones	5,454
Libor 3-mo	7.5	London	1,454
Libor 6-mo	7.5	S 1,455.45 (1.453)	
Libor 12-mo	7.5	DM 2,287 (2.377)	
3-mo Treasury Bill	7.5	FF 1,455.45 (1.453)	
Long Bond	7.5	Y 118.25 (0.25)	
Yield	7.5	S 1,455.45 (1.453)	

## Police hold Fiat chiefs for alleged corruption

By Robert Graham in Rome

ITALY'S business community was shaken yesterday by the arrests of two top Fiat executives on charges of alleged corruption and illegal financing of political parties. Those arrested were Mr Francesco Paolo Mattioli, chief financial officer of the Fiat group and Mr Antonio Mosconi, chief executive of the Turin automotive group's insurance arm, Toro.

Mr Mattioli, aged 53, is a key figure in the new management structure being devised by Mr Giovanni Agnelli against the latter's projected departure from the chairmanship of the group next year.

A Fiat statement said the group had learned of the arrests with "amazement". The company offered them its full support and said the two executives had always carried out their jobs with the utmost rectitude.

Fiat shares, which have been rising strongly in the past two weeks, fell nearly 1 per cent on the news. The lira also slipped to a new historic low against the D-Mark of 1.664. Earlier the lira had begun to recover from Friday's slide in a favourable response to the Sunday reshuffle of the Amato cabinet.

The two Fiat executives were arrested at their Turin homes. Carabinieri police also raided their offices in Fiat's Turin headquarters.

The arrests relate to alleged illegal payments of Li.8bn (\$1.16m) made during the construction of the Milan metro in which Fiat's construction arm, Cogefar-Imprest, was involved. Last May Mr Enzo Papi, the chief executive of Cogefar-Imprest, was arrested on a similar charge.

Two other Fiat group executives were subsequently arrested on the same allegations. Mr Giorgio Corbelli, managing director of Fiat-Savignone and Mr Luigi Caporali, manager of Fiat-Iveco.

In one of his roles within the

Italian prime minister Mr Giuliano Amato's ambition to use the enforced resignation of his health and finance ministers to carry out a broad reshaping of the government was opposed by his Christian Democrat partners in the four-party coalition, and the refusal of other parties outside the government to join in. As a result he was obliged to carry out a lesser game of musical chairs - swapping portfolios and bringing in three new faces. Page 2

Fiat group, Mr Mosconi was president of Cogefar-Imprest. Before recently taking over running Toro, he was vice-president in the latter company. Mr Mattioli has been with Fiat since 1975 and last November, when the management was split into two broad divisions - industry and industrial development, and financial control and resource management - he was given the newly created position of chief financial officer.

Their arrests followed renewed investigation of Mr Papi and Mr Maurizio Prada, former head of the Milan Christian Democrat party charged with alleged illicit collection of party funds.

At least prominent industrial and financial figures are now caught up in the ever widening investigation into corruption by Milan magistrates.

Yesterday Mr Mr Mariano del Pape, the managing director of the Anas, the state road building authority, formally resigned following notice that he was under investigation for alleged corruption in handling contracts.

Yesterday, the small Republican party, which has promoted itself as the party of clean government, was recovering from the blow of the arrest on Sunday of Mr Giorgio Medra, a former member of parliament and until recently head of their political department.

## Shell shares slip on big currency losses at Japanese arm

By Deborah Hargreaves in London

SHARES in Shell Transport, the UK arm of the Royal Dutch/Shell group, slipped 6p yesterday to 57p. This followed weekend disclosures that Shell would take a \$131m (\$186m) charge against its fourth quarter results to cover huge currency losses at a Japanese associate company.

Some City investors were concerned that the currency losses came at a time when Shell's core businesses in chemicals and European oil refining are also under pressure from recession, low oil prices and over-capacity. Shell is still expected to announce on Thursday a slight increase in profits for last year, with most analysts estimating income of around £2bn, compared with £2.5bn in 1991.

The currency loss of \$1.06bn incurred by Showa Shell Sekiyu, a Japanese refining subsidiary which is 50 per cent owned by Shell, was made in breach of company rules that forbid speculation on the money markets.

An investigation into the currency dealings which were unknown to the company's management and to the Shell representative on the board, is under

way and Shell said the necessary disciplinary procedures would be followed. Mr Fergus MacLeod, oil analyst at NatWest Securities in Edinburgh, said: "This is the flip side of the company's decentralised management structure, which enables it to react much more quickly to opportunities but which also makes it difficult to maintain management control."

City of London analysts say that while the incident is embarrassing for Shell, it will not have a big financial impact. Ironically, it was only last year that Shell began to consolidate income from Showa Shell on to its balance sheet. Until then, it had taken only dividend income from the subsidiary, which gives the group no liability for currency losses.

Shell said the net charge of \$131m to its full-year results would be offset by a credit of \$149m from consolidating Showa Shell into group results. But investors say that three-quarters of this credit has already been accounted for. "There is some concern that Shell can't afford too many of these hits as the dividend is covered only 1.2 times now," said one investor.

Lex, Page 18  
Futures shock, Page 22



French fishermen protesting against cheap imports destroy cases of crab at the port of Roscoff

## France asks EC to curb fish imports as Bretons protest

By David Buchanan in Paris and David Gardner in Brussels

THE FRENCH government yesterday called on the EC to curb the surge of cheap fish imports which has caused a rising tide of complaints and protests in Brittany, the country's main fishing region.

As several small Breton ports were closed yesterday afternoon in sympathy with their fishermen, Mr Charles Josselin, the French secretary of state for maritime affairs, pressed the case for EC import restrictions with Mr Jacques Delors, the European Commission president who was in the Breton city of Lorient to support the re-election as mayor of one of his fellow Socialists.

France wants the Commission to invoke a GATT safeguard clause and block fish imports temporarily, or to set a minimum price for such imports. "We only want Brussels to help restore order to the market," said a spokesman for Mr Josselin.

Following a meeting with industry representatives yesterday the EC looked set to fix minimum import prices on white fish coming into the Community.

European Commission fisheries officials said such emergency safeguard measures would be in line with the EC fisheries regime, and compatible with international trade rules.

The Commission was also in contact with the ambassadors to the EC of Russia, Poland, Iceland and Norway - the main sources of the cheap fish which are depressing prices by up to 30 per cent - to underline the "sensitivity" of the problem, the officials said.

A final decision on import prices is expected tomorrow at an earlier than expected meeting of the EC management committee dealing with the fisheries market. Earlier yesterday Mr Josselin met fishermen's representatives in Rennes to explain his plan to give them FF272m (\$48.4m) in subsidised loans and emergency aid. The national aid scheme was "well received", claimed Mr Josselin's spokesman. But a fishing industry representative in Carnac criticised Mr Josselin for not going far enough in giving

fishermen six months to pay social security charges. If there was no pick-up in the market, which has this year seen fish prices drop 30 per cent from their 1992 average, "we won't be able to pay the charges in six months' time", the industry official said.

Concarnet Josselin's efforts at a concerted shut-down yesterday afternoon. Its shops and public facilities closed in sympathy with the fishermen, who number 2,500 of its 19,000 population. Half

France's total fishing fleet, comprising 18,000 men on some 4,000 boats, is based in Brittany, a region which surprised many observers by voting in favour of the Maastricht treaty.

The targets of Breton displeasure also lie inside the Community. Over the weekend, Breton fishermen in Roscoff ransacked a warehouse of imported fish and frightened British truck drivers into landing their fish elsewhere.

Volksgruppen of Germany, Rail chaos, Page 3

## Daf truck managers plan UK buy-out

By Kevin Done in London and Ronald van de Krol in Eindhoven

A MANAGEMENT team at the British Leyland Daf truck plant is preparing a management-led buy-out of the threatened truck assembly operations.

The three-man team is being led by Mr John Gilchrist, managing director, and is being advised by Coopers and Lybrand, the accountancy firm.

The proposal for the management buy-out is still at an early stage, and Mr Gilchrist warned yesterday that its eventual success would depend on the Leyland plant receiving a contract to supply its range of UK-built Daf 45 light trucks to newly-formed Daf Trucks in the Netherlands.

It is understood that separate preliminary talks are also being held by the administrative receivers for Leyland Daf with Paccar, the US truck maker, about a possible takeover or acquisition of a stake in the Leyland plant.

Truck production was restarted yesterday at the UK plant at Leyland in Lancashire for the first time since Leyland Daf went into receivership three weeks ago. The workforce has already been reduced to 1,346 from 2,114 before the company collapsed.

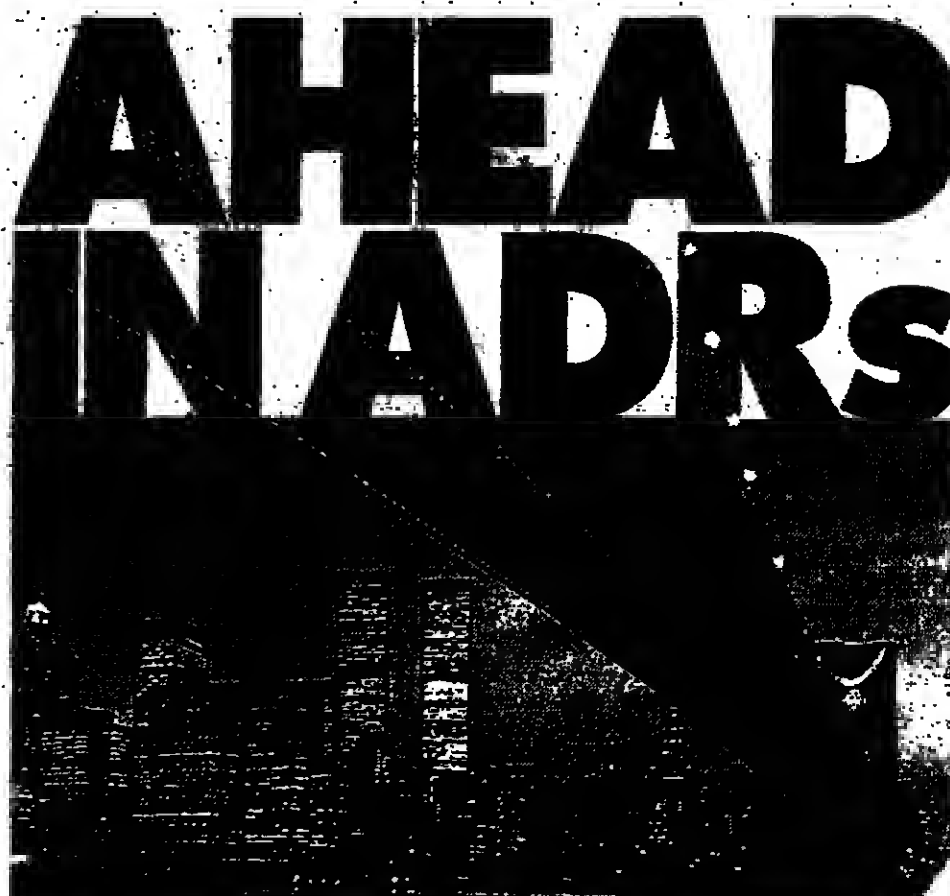
Final negotiations took place in Paris last night between the UK receivers and Renault over the future of the Birmingham-based Excel van project for the development of a van range to be launched in the mid-1990s.

Renault is expected to announce today that it will press ahead alone with the project after agreeing a sub-contract arrangement with the UK receivers for the services of around 150 Leyland Daf engineering staff at the Birmingham plant.

Agreement has been reached for Renault to take over all the industrial property rights for the new van range, which began originally as a joint development project between Daf and the French vehicle maker in 1990.

Renault will continue its urgent search for a new partner to share the burden of the development costs of the new range, which is due to replace the Renault Master and part of the Renault Trafic range.

Continued on Page 18



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## NEWS: EUROPE

## Pay talks deadlock in east Germany

By Judy Dempsey in Berlin

ABBETRATION talks between Gesamtmetall, the engineering employers association, and IG Metall, Germany's engineering union, yesterday broke down in the east German state of Mecklenburg-western Pomerania.

The collapse of the talks, which follows a similar pattern in the four other east German states, now means that IG Metall will have to decide which steps to take in its demand for a wage increase of 26 per cent for its members in eastern Germany.

As expected, Gesamtmetall insisted that it could not afford such a rise, and offered a 9 per cent increase. IG Metall said Gesamtmetall was effectively breaking the contract agreed in March 1991, which would bring wages up to the level of their west German counterparts by April 1994.

East German wages in the engineering sector are currently 70 per cent of west German levels. Gesamtmetall officials yesterday said the wage increase would reflect the lower productivity levels, and income parity should perhaps be phased in gradually, even beyond 1994.

IG Metall, fearing that if it makes a substantial compromise it will undermine Germany's centralised wage bargaining system, now has three options. It can now go to the courts and prove that Gesamtmetall has broken the contract, it can ask its members to approach the courts individually if they do not receive the 26 per cent pay rise on April 1, when it was due, or it can call a strike.

But a trend towards lower wage settlements in other sectors of the economy does not bode well. IG Metall membership of 300,000 could shrink further, particularly since more than half work in industries still held by the Treuhand, the agency overseeing the privatisation of east German industry.

IG Chemie, which yesterday opened arbitration talks in Berlin, may be prepared to settle for as low as 8 per cent. AVOC, the employer's association, yesterday offered the union's 80,000 members 7.5 per cent, effective from May, but with no back-date to January and April. But IG Chemie said this represented an annual pay increase of 6.5 per cent, which it sharply criticised. These talks are still continuing.

## Britain rejects E Bosnia airdrop

By Robert Mautmar in London and Laura Silber in Belgrade

BRITAIN said yesterday it would not take part in an airdrop of supplies to blockaded Muslims in eastern Bosnia, but was not opposed to the US doing so.

Foreign Office officials in London said the US administration had not been in touch with Britain on reported US plans to parachute supplies to eastern Bosnia. Nor did it seem certain that Washington was on the point of taking such a decision.

"However, we have no problem with an operation of this kind if they want to go ahead with it," a spokesman said.

The lack of British enthusiasm for an airdrop is based on the advice of defence officials that it would be dangerous and was unlikely to be effective in the mountainous regions of eastern Bosnia.

By contrast, the officials of the UN flag, it is said, are active in joint UN efforts for a large-scale airdrop of ground troops in the region, and when such a decision is reached, the UN flag is expected to be in the foreground of the operation.

Editorial: UN flag, it is said, is expected to be in the foreground of the operation.

World Weather		
Algeria	C	11
Amman	C	11
Amsterdam	C	9
Antwerp	C	9
Berlin	C	11
Bombay	F	24
Buenos Aires	F	24
Calcutta	F	24
Cairo	F	24
Cardiff	F	11
Chennai	F	24
Copenhagen	F	11
Dublin	F	11
Edinburgh	F	11
Frankfurt	F	11
Glasgow	F	11
Hamburg	F	11
Helsinki	F	11
London	F	11
Luxembourg	F	11
Madrid	F	11
Moscow	F	11
Paris	F	11
Rome	F	11
Stockholm	F	11
Toronto	F	11
Warsaw	F	11
Zurich	F	11

## Signal in Italy's game of musical chairs

Prime Minister Amato's limited cabinet reshuffle may still help his credibility, writes Robert Graham

THE weekend reshuffle of the Italian cabinet is a classic example of the time-worn dictum that politics is the art of the possible.

Mr Giuliano Amato, the prime minister, wanted to use the opportunity presented by the enforced resignation of his health and finance ministers to carry out a broad reshaping of the government. However, the Socialist prime minister came up against the firm opposition of the Christian Democrat leadership, the dominant partners in the four-party coalition, and the refusal of other parties outside the government to join in.

As a result he was obliged to carry out a lesser game of musical chairs - swapping portfolios and bringing in three new faces. Nevertheless, the new 25-person cabinet reflects Mr Amato's desire to press ahead with budgetary austerity and recover some of the lost momentum in the plans for privatisation. Meanwhile, the all-important issue of electoral reform and institutional change remains in the hands of the parliamentary parties.

Mr Amato had sought a cabinet shake-up as early as February 10, when Mr Claudio Martelli was forced to resign as the Socialist justice minister because of his alleged involvement in the corruption scandal. Although Mr Mino Martinazzoli, the Christian Democrat leader, gave the prime minister his full backing, he insisted on a mere replacement to Mr Martelli. Mr Amato then sought his independence by choosing a "technocrat" judge, Mr Gio-



Prime Minister Giuliano Amato (left) congratulates privatisation minister, Mr Paolo Baratta, as President Oscar Scalfaro looks on

vanni Conso, instead of turning to the ranks of the Socialist party, who wished to see their balance of ministers retained.

Following Friday's resignation of the finance and health ministers, Mr Amato again floated the idea of a broad reshuffle to give new legitimacy to a cabinet tainted by corruption scandals. This was opposed by elements in his own Socialist party and by the

Christian Democrats, afraid a high reshuffle would leave him with too much autonomy, allowing him to emerge as the country's uncontested leader. Mr Amato was seen as a servant of the party bosses when brought in last June.

But even without such autonomy, the government leader has managed to strengthen his economic team by switching Mr Franco Revig-

lio from the Budget to the Finance Ministry and bringing in Mr Beniamino Andreatta, the most distinguished economist in the Christian Democrat camp, to the Budget portfolio.

He has also finessed the refusal of Mr Giuseppe Guarini to leave the Industry Ministry where he was blocking privatisation, by appointing Mr Paolo Baratta, a technocrat banker, to a new portfolio specifically dealing with privatisation.

Mr Amato has also done well to place the non-sensational Mr Raffaele Costa, in the Health Ministry, where his skills will be needed to sell reforms of the health and pensions systems.

At a broader level the reshuffle has demonstrated that, no matter how much the Amato government has been weakened by the recent resignations

and the accumulated effects of the corruption scandals sweeping the country, the political parties can see no immediate alternative. Indeed, this was the first reshuffle in the post-war era carried out with an eye on the financial markets. The discussions lasted little more than 24 hours and were complete by Sunday in order to present the markets with the outcome when they reopened.

This explicit recognition that government crises have to be resolved within hours, not the leisurely weeks of previous years, is an important change. The threat of a plunging lira and its consequent impact on inflation forced a solution.

The other lesson from the reshuffle centres on the gradual shift of power away from the party bosses. They have traditionally treated cabinets as their servants. Mr Amato remains beholden to the Christian Democrats, Socialists, Social Democrats and Liberals who comprise his coalition. But they also rely upon his credibility, his political skills and the backing he is being given by President Oscar Luigi Scalfaro.

The new cabinet now contains 12 people who are either technicians or only loosely affiliated to parties. No other Italian postwar cabinet has had such a non-political complexion. At a moment when the ruling parties have lost so much legitimacy as a result of the corruption scandals, Mr Amato is hoping this will help his credibility in the difficult days ahead.

## Amato recruits technocrats for economy posts

By Robert Graham

MR PAOLO BARATTA, as minister in charge of privatisation, joins Mr Piero Barucci, the Treasury minister, as the second professional banker recruited into the eight-month-old Amato government. While Mr Barucci is considered sympathetic to the Christian Democrats, Mr Baratta's sympathies have traditionally leaned towards the Socialist party.

An engineer trained at Milan polytechnic, the 53-year-old Mr Baratta went on to do a masters at the Lon-

don School of Economics. He became a banker in 1977, joining the public works credit institute before it was absorbed by the larger state credit group, Credito. He became head of Credito in 1980 and ran it until the latter was transformed into a publicly quoted company last year. He then moved to manage the prestigious bank San Paolo di Torino.

He has extensive experience of the needs of both the public and private sector, and Mr Giuliano Amato, the prime minister, originally hoped he would assume the industry portfolio

with a specific brief to speed up privatisation. When Mr Giuseppe Guarini refused to leave industry, he was given a newly created portfolio to deal with privatisation.

Although he will now have the full support of the prime minister and the three economics ministers, he faces a tough task outmanoeuvring Mr Guarini, who has the backing of many of the old guard in the Christian Democrat and Socialist parties.

After a break of 13 years, Mr Beniamino (Nino) Andreatta has returned to Italy's budget portfolio, enhanced

since last June with responsibility for the Mezzogiorno (southern Italy). This young-looking 65-year-old economist is one of the most outspoken and distinguished economists in Italy.

Although he has stayed aloof from political infighting, he has become an influential figure in trying to give a new identity to the Christian Democrats under the three-month-old leadership of Mr Mino Martinazzoli.

Born in Trento in northern Italy, his first studied law at Padua, before going to Cambridge to concentrate on

economics. An avowed Keynesian, he held the economics chair at Bologna University. He became a senator in 1976. Under the government of Mr Francesco Cossiga, in 1979, Mr Andreatta first took on the budget portfolio then the Treasury.

Since 1983 he was first a Christian Democrat MP, then a senator until he lost his seat in last year's elections.

With a reputation as someone who does not suffer fools gladly, he once denounced Mr Bettino Craxi, the former Socialist leader, as a national socialist bent on nationalisation.

## Government tries to boost faltering support for reforms Poles sign enterprise pact

By Christopher Gubbins in Warsaw

THE Polish government yesterday signed a tripartite "enterprise pact" with trade unions and employers in an attempt to bolster faltering support for the country's free market reforms.

The government wants to speed privatisation while giving workers a say in management of private companies. The pact signed yesterday for the government by Mr Jacek Kuron, the labour minister, was first mooted last autumn.

It is also designed to ease tax burdens on state-owned enterprises and introduces the principle that macro-economic indicators are to be agreed in a national tripartite council composed of government officials, trade unionists and employers' representatives.

Mr Kuron said after signing the pact with Mr Marian Krzaklewski, head of the Solidarity trade union, and Mr Andrzej Machalski, head of an employers' group, that "the transformation of the economy without compromises" could end dangerously but that the signing of the pact meant that there would be "a major acceleration" of reforms.

Mr Kuron later signed the pact with the OPZZ trade unions representing the former pro-communist movement. The radical Solidarity 80 union was conspicuous by its absence.

Under the pact, which will be turned into legislation, workers are to be given six months to decide on the form of privatisation for their factory. If they fail to do so the Privatisation Ministry will be free to take the decision.

Workers are also to be given

10 per cent of the shares in their factories at privatisation, and financial conditions are to be eased in cases where employees take over a factory and lease the machinery and buildings from the state.

Workers are also to be represented on non-executive boards of directors and both private and state-sector plants employing more than 2500 are to have at least one worker in top management to represent their interests. The pact includes the plan to restructure enterprise and bank debts for some 2,000 companies.

The pact also removes the dividend, an outdated profit tax on the state sector. It is replaced with an arrangement under which one third of company profits can be spent on wages as long as one third is spent on investment, and one third paid in corporate tax.

## Danes cut discount rate

By Hilary Barnes in Copenhagen, Peter Bruce in Madrid and Peter Wise in Lisbon

DANSKE BANK, Denmark's central bank, yesterday lowered the official discount rate by a full point from 11.5 to 10.5 per cent.

The discount rate was raised by two points to 11.5 per cent on February 3 in order to stop speculation against the krone, which is part of the European Exchange Rate mechanism.

The central bank said that since the beginning of the month there had been a substantial return of capital to the country. Mrs Marianne Jelved, the economy minister, said the bank's decision "is clear demonstration of the strength of the Danish economy", which has an inflation rate of only 1.4 per cent and a large surplus on the current balance of pay-

ments. In Madrid, however, pressure on the Spanish peseta raised fears that the Spanish authorities might today reverse their modest quarter-point interest rate cut of 10 days ago.

The central banks of Spain and Portugal intervened yesterday and late last week as the peseta and escudo came under pressure.

The peseta ended yesterday at 73 to the D-Mark, sharply down from 71.7 on Friday, dragging the escudo along with it. The Portuguese currency fell to 22.05 to the D-Mark from 21.47 on Friday.

Currency dealers in Madrid said the peseta had performed much worse than they had expected. Some believed speculation against the currency was such that the government might have to consider a third devaluation or even pulling the peseta out of the exchange rate mechanism. However, neither

step appears likely at the moment.

The attack on the peseta, triggered by poor unemployment figures and uncertainty over the outcome of a general election to be held sometime this year, has left it roughly at the centre of its fluctuation band.

Madrid has made clear it will do its utmost to remain inside the ERM, and the government is preparing a fiscal package to help revitalise the economy. Details of this package are likely to be announced this week.

However the Bank of Spain may feel obliged to use its routine auction of certificates of deposit today to raise its official intervention rate. This was cut from 13.25 per cent to 13 per cent at the last auction. In the last few days, however, the central bank has forced overnight rates up to more than 16 per cent.

## Yeltsin warning for Russian forces

By John Lloyd in Moscow

MR BORIS YELTSIN, the Russian president, has warned the armed forces against being dragged into politics by "foul and irresponsible" groups.

His comments, in the army newspaper which still bears the Soviet name of Krasnaya Zvezda (Red Star), were made just before a demonstration expected in Moscow today by hardline communists and nationalists protesting against economic reform.

Today is Defence of the Fatherland Day, formerly Soviet Armed Forces Day - no longer a holiday, but an occasion for military leaders to lay wreaths and make speeches.

So far, overt criticism of Mr Yeltsin from within the military has been limited to apparently small groups of hardline officers - one of which, the officers' union, is expected to take part in today's demonstrations.

However, the military remains disoriented, without a new doctrine and under pressure to leave former Soviet bases from the Baltics to Central Asia, without adequate quarters or provision in Russia on which to fall back.

Mr Yeltsin's warning comes as the political scene is again

illuminated by the struggle between himself and Mr Russian Khasbulatov, the parliament speaker, over the powers wielded by each. The two men and their aides have exchanged a flow of insults over the past few days while ostensibly engaged in negotiation aimed at reaching a definition of the division of their constitutional powers preparatory to working out a new constitution.

Mr Eduard Shevardnadze, the Georgian leader, promised an "adequate" response to the bombing over the weekend of the Georgian-held town of Sukhumi by a Russian aircraft. The Russians say the bombing was carried out in retaliation for Georgian shelling of a Russian military laboratory.

Georgian forces have held Sukhumi, the capital of the breakaway province of Abkhazia, for the past few months against attacks by Abkhazian separatists whom they accuse of being aided by Russia.

Mr Shevardnadze, in a recent interview, said Mr Yeltsin was not personally responsible for the Russian aid to Abkhazia but blamed reactionary circles in the military and elsewhere for the supply of men and weapons to the anti-Georgian forces.

## Birth of a hundred markets

Russian stock exchanges draw on popular trust, writes Leyla Boulton

RUSSIA'S first electronic trading-room opens for business next month in the headquarters of a former communist news agency in Moscow.

As part of the chaotic birth of a securities market, the central bank and Finance Ministry will inaugurate trading here with an unprecedented issue of treasury bills.

Meanwhile, the sale of some 6,500 state-owned enterprises this year as part of large-scale privatisation will generate a secondary share market.

In anticipation of this, the country already has 108 "stock exchanges" or stock-trading departments attached to existing commodity exchanges. But while the commodity exchanges trade everything from cars to sugar, the stock exchanges have had little to trade apart from shares issued by new commercial banks and insurance companies.

So far, just over Rhsbn worth of shares have been made available in the privatisation process compared to the total Rhs1,500bn which will be needed to honour all the privatisation vouchers distributed to Russia's 147m inhabitants. The vouchers can be exchanged for money or Rhs10,000 worth of shares at auctions, which started in December.

But the rules for what is

going to be a high-risk game are being made up along the way. Long-awaited securities legislation will emerge only at the end of the year, after the government and central bank submit a draft law to a parliament notoriously slow in adopting economic legislation.

In the mean time, overworked officials are already having trouble enforcing makeshift instructions issued last year by the Finance Ministry.

By opting for quantity over quality in offering companies for sale, the government is exposing small investors to considerable risks which are not always underlined in the advertising. Mr Anatoly Chubais, the privatisation minister, argues that people have little to lose, as they received their voucher free of charge in the first place.

"The state is not promising people a happy life where they don't have to work any more... What we can guarantee to all is free choice and maximum information in helping them decide how to use their voucher."

In an attempt to spread the risks for ordinary people already wary of capitalism, the government has licensed some 300 investment funds, which will invest in a selection of enterprises for shareholders.

But despite a ban on the use

of vouchers for anything other than privatised enterprises or licensed investment funds, other types of companies are already competing for vouchers with ads that have gone unheeded. The first tears were shed in St Petersburg last week, when 350,000 people discovered they had been defrauded of their vouchers by unlicensed investment companies, which have since disappeared without a trace.

Another obstacle to popular trust are debts contracted but not honoured by the country's previous Communist rulers. These include a 1990 cheque scheme promising peasants imported consumer goods in return for agricultural deliveries to the state.

Vowing to make good old debts, the government has promised to issue hard-currency bonds, paying 3 per cent a year, to clients of Vneshekonbank, the state bank, which in 1991 froze billions of dollars belonging to Russian and foreign companies.

There are few incentives for foreign investors to join the fray immediately. The first T-bill issue - described by one central bank official as "the first step in the marketisation of the state debt" - will be for Russian banks only, with foreigners to be allowed in later.

Despite Mr Chubais' desire to

attract foreign investment, the purchase of shares in Russian companies remains virtually impossible for foreigners. He says this is because the central bank is still trying to introduce a special exchange rate to prevent foreigners from buying up assets on the cheap, thanks to a weak ruble. Some westerners complain that while there are legal ways to get round this requirement, the real problem is a lack of information on what companies are for sale.

Although there has been only a trickle of foreign capital, there has been a flood of foreign advice, some of it crucial, some a waste of time and money.

Mr Pyotr Lazarev, the bright 26-year-old who is the Finance Ministry's main expert on securities, says what is needed is "concrete assistance for specific projects" such as that offered by US banking experts for the treasury bill issue. Training is particularly important, both for officials to supervise markets, and for dealers to operate on them.

"Unfortunately, we still have experts trying to teach us what stocks and bonds are when we already have a securities market," he says. "It may not be much by western standards but it is a lot given the cosmic speed at which things are developing in Russia."

## Van Miert to crack down on state aid

By Andrew Hill in Brussels

MR Karel Van Miert, the EC competition commissioner, has warned that he will crack down on selfish state aid schemes aimed at protecting national industries from the recession.

Mr Van Miert told the European Parliament's economic and monetary committee on Friday that "common action at the Community level" was the best way to deal with member states' economic problems.

His comments, published yesterday, seemed to be aimed at member states preparing for Thursday's meeting of industry ministers, which will discuss the Commission's plans to support the EC steel industry.

Mr Van Miert warned in his speech that "beggar my neighbour" aid schemes would merely "export unemployment and push problems on to other member states", which would then retaliate with their own subsidies.

The Commission has made clear that national and community steel subsidies will have to be accompanied by drastic cuts in capacity. But Commission officials are clearly worried that Spain, which is facing a deep political crisis if it fails to win EC support for subsidies, Germany and Italy may go ahead with unilateral aid if a co-operative plan fails.

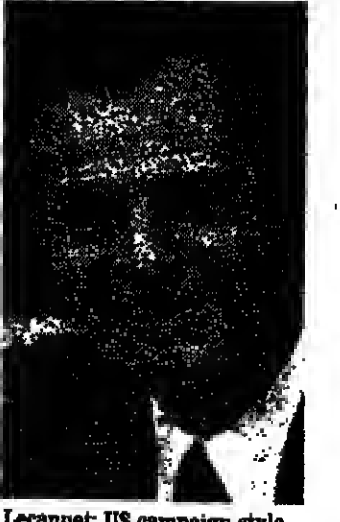
Mr Van Miert also said he would not favour aggressive use of special Commission powers to open up national monopolies.

## French politician Lecanuet dies at 72

FRENCH politician Jean Lecanuet, who forced General Charles de Gaulle into an embarrassing run-off in France's 1965 presidential elections, died yesterday after a long illness, Renter reports from Paris. He was 72.

Mr Lecanuet stood against De Gaulle as a centre-right candidate, opposing the president's moves to take France out of the military structure of NATO, and bringing US-style advertising campaign methods to French politics for the first time. He received 15.6 per cent of the vote, forcing De Gaulle into a run-off with Mr Francois Mitterrand. Mr Lecanuet later allied himself to Mr Valéry Giscard d'Estaing, who rewarded him with the justice portfolio when he was elected president in 1974.

Mr Lecanuet remained a pro-European voice in the French senate in which he served for more than 30 years and was regarded as a particularly successful mayor of his home city of Rouen.



Lecanuet: US campaign style

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Kantor: office leaked document

## EC attacks US claims over procurement bids

By Andrew Hill in Brussels

THE EC yesterday hit back at "misleading" US allegations that the Community is restricting US companies' access to public procurement contracts.

A spokesman for Sir Leon Brittan, the EC trade commissioner, said that new single market legislation was opening up public procurement in the Community. He pointed out that since new procurement rules for utilities came into force on January 1, 183 contracts had been advertised for tender in the EC's Official Journal.

A document leaked from the office of the US trade representative, now Mr Mickey Kantor, over the weekend claimed that hiding opportunities worth \$16.8bn (\$11.8bn) were offered to EC contractors under the Gatt government procurement code in 1990, compared with \$7.8bn in EC contracts open to US operators.

The US tactics have escalated the

dispute between the US and the EC over public procurement ahead of the next meeting of trade negotiators in Brussels, set for March 11. The US has threatened to ban EC companies from bidding for federal contracts if allegedly discriminatory EC procurement legislation is not abandoned before March 22.

EC negotiators said yesterday they were "baffled" by the appearance of the US document, which they said had not been part of last week's public procurement negotiations in Washington. "I can only suspect that the US has taken our numbers and added some of its own," said one EC official yesterday.

The officials admitted that, in absolute terms, the 1990 Gatt figures - the relevance of which the Community disputes - showed that the US was ahead. But they pointed out that between 1985 and 1990 the value of EC contracts open to competition increased by 104 per cent under the

code, whereas the value of US contracts decreased by 30 per cent. New legislation would continue that trend, they claimed.

The US is complaining that one of the laws - the directive covering the supply of equipment for utilities - favours EC manufacturers of telecommunications and electrical equipment. The Community in turn has attacked "Buy America" legislation which it says gives US manufacturers even more preferential treatment.

The EC yesterday said the US claim that only \$15bn of public procurement was covered by the Buy America laws was dubious as the figure did not include lucrative transport and energy contracts, which gave a 35 per cent price preference to US companies, and demanded local content of between 50 and 60 per cent.

EC officials also emphasised that many US contracts called for 20 per cent of the work to go to US companies.



Brittan: contracts advertised

## Japanese raise car prices in US

By Charles Leadbeater in Tokyo

SEVERAL Japanese carmakers have unexpectedly raised prices in the US in an apparent effort to head off protectionist pressure building up against them.

The recent increases by Toyota, Nissan, Honda and Mazda were in addition to the normal price rises made when models are changed.

An executive at a leading carmaker said: "These increases were mainly political. We are better able to head off protectionism if we can point to recent price increases." He added that the surge in the yen might force further action but that the first round was not due to currency movement.

The Big Three US carmakers - Ford, General Motors and Chrysler - recently shelved plans to file an anti-dumping complaint against their Japanese competitors.

Nissan increased the US price of its Infiniti luxury car

range by 1.2 per cent in January, and most of the rest of its range by 1.1 per cent. The price of the Altima car went up by 1.5 per cent this month.

Honda, which lifted prices by just under 1 per cent in January, admitted the increases were not normal. Prices normally rise in September when models change. It said the recent price move had been caused by sales and manufacturing cost pressures.

Honda said it would consider further price increases if the yen continued to rise. However, it expects the yen's climb over the past 10 days to be temporary.

Toyota increased car prices of its Lexus luxury brand and other models by 1.2 per cent this month, on top of its normal price increases in October. It blamed the move on rising costs and the yen's strength.

Mazda, which generally raises its prices in August or September, increased the price of its multi-purpose vehicles sold in the US by a further \$500 in December.

## Clinton keeps up aircraft pressure

By Nancy Dunne in Washington

PRESIDENT Bill Clinton yesterday went to Seattle, home of the Boeing aircraft company, to dramatise his concerns about the US aerospace and airline industries, and with Vice President Al Gore, to announce the administration's technology programme.

The visit also underscored the president's repeated assertion that US trade policy must play an integral part in economic policy. Boeing, which is planning to make 25,000 workers redundant, has quietly been making known its "continued frustration" with Airbus, its European rival, and its "competitive practices".

That Mr Clinton had received the message was evident in his statement two weeks ago at a televised "town meeting". He set off alarms all over Europe when he fumed that he would not "roll over and play dead" over Airbus subsidies.

The president also mentioned his worries about the US aerospace industry in his State of the Union message.

The US and the EC reached a deal over subsidies last summer. However, Mr Mickey Kan-

tor, US trade representative, said last week that it would be reviewed as part of a larger administration evaluation of trade issues. This exercise might well produce a departure from current policies, he said.

Boeing officials, meanwhile, are angry about what they see is a new "aggressiveness" by Airbus in the North American market. They are complaining about "walk-away" or short-term leases being offered by Airbus. "This represents a huge cost being borne by a company which doesn't have to bear other burdens like development costs," a Boeing spokesman said.

UAL Corp, parent of United Airlines, recently announced an agreement with Airbus which would allow it to return leased jets at no cost for up to a year. Eastern Airlines received an Airbus lease "on very favourable terms", the Boeing spokesman said.

German Chancellor Helmut Kohl yesterday said he was prepared to discuss the issue with President Clinton. Reuter reports from New Delhi. "What about subsidies they give their arms industry, among others?" he said at a news conference at the end of a four-day visit to India.

## French rail chaos after protests

By David Gardner in Brussels

THE agreement settling the EC-US row over oilseeds subsidies will stay on the EC foreign ministers' agenda for March 5 despite a French threat to veto it, the European Commission said yesterday.

The French government, facing defeat at parliamentary elections next month, warned the Commission and Denmark - currently EC president - on Friday that it would try to veto the deal if it went to a vote.

The five-year oilseeds dispute with the US was resolved in principle last November on terms much more favourable to the Community than had been expected, together with long-running subsidised food export rows holding up the Uruguay Round world trade reform talks.

"We're concerned that the longer [the draft accord] is left open, the more likely it is that the US will want to renegotiate it," said an aide to Mr Rene Steichen, EC agriculture commissioner.

The commissioner sees delivering the oilseeds accord as an indication of EC support for the separate Uruguay Round package, regarded by EC farm policy-makers as vital to protect the reformed Common Agricultural Policy from challenge by competitors.

Mr Steichen is taking a hard line in insisting the issue be kept on the agenda, but this does not mean it will be pushed to a vote. The aide conceded that a decision could be postponed until April 5, when foreign ministers meet again, eight days after the second round of the French elections.

Mr Pierre Bérégovoy, French prime minister, appeared to be invoking the "Luxembourg compromise" allowing member states to claim overwhelming national interest, when he said his government "will oppose approval of such an agreement by all means agreed between member states".

Major warning to US, Page 5

## Brussels defies oilseeds threat

By David Gardner in Brussels

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Major warning to US, Page 5

## Big Seat plant opens

SEAT, Volkswagen's Spanish subsidiary, yesterday officially opened a Pta244bn (£1.4bn) manufacturing plant with a capacity of 1,500 units a day, writes Tom Burns in Madrid.

Mr Clive Griffiths, the plant manager and a former executive of Nissan's plant in Sunderland, England, believes the factory at Martorell, near Barcelona, could be the last large car plant to be built in western Europe. It is the key element in SEAT's 10-year, Pta800bn capital-spending plan. Full production will begin later

this year making a bigger version of the Ibiza model to be unveiled at May's Barcelona motor show.

Seat sales fell 43 per cent last month. Short-term working is in force at its plants in Barcelona and Pamplona with the aim of reducing stocks from 113,000 units at the end of last year to 82,000.

Citroen Hispania, Spanish subsidiary of the French car group, is investing Pta30bn in its plant in Vigo, north-west Spain, to produce a new model in 1996.

## Russian traders beat a path to China's door

Tony Walker reviews a rapid growth in business

VALERA, the fast-talking Russian trader, had no doubt he was on to a good thing as he supervised the packing of colourful children's pullovers for shipment to Vilnius, the capital of Lithuania.

"This is a hard business, but it's a good business," he declared. "Believe me, I've been everywhere - Turkey, eastern Europe, Pakistan - but China is the best." Valera is typical of thousands of east European traders who are streaming to China to buy inexpensive garments to sell in the markets of Moscow and Warsaw, and other former east bloc cities where there is a shortage of affordable clothing.

Figures for this informal trade - dubbed as the new Silk Road - do not show up in official Sino-Russian trade statistics but its value is estimated to run into tens of millions of dollars annually.

The rapid growth of this relatively small scale trade - entrepreneurs buy as little as a few thousand dollars worth of items - coincides with an explosion in more formal two-way business between China and the Russian Federation, much of it concentrated in the border regions.

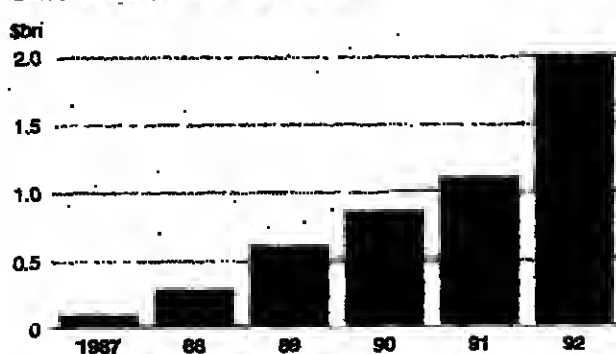
According to Chinese and Russian customs statistics, border trade grew from \$88m in 1987, the year that most restrictions were lifted on cross-boundary commerce, to \$2bn in 1992.

Total Sino-Russian trade last year reached \$6bn with the balance slightly in favour of the Russian side, due in part to arms transfers worth about \$1.5bn.

A Russian official in Beijing said that the flow of goods across Russia's 7,400-long border with China's Heilongjiang province in the east, and the Xinjiang region in the west was fast becoming the most important component of trade between the two countries.

Border trade doubled last year to \$2bn compared with the year before, and it shows little sign of slackening. Much of the trade is conducted by

Sino-Russian border trade



barter and is denominated in Swiss francs. It includes minerals, buildings materials and machinery from the Russian side, in exchange for Chinese food, clothes and electronics.

Joint ventures involving Russian and Chinese entrepreneurs are also becoming a feature of commerce on the frontier. At last count, some 200 Sino-Russian ventures had been initiated, most of them small enterprises such as hotels and restaurants.

Another sign of burgeoning trade links, especially in the border areas, lay in the surge in visitors passing back and forth. In 1992, 700,000 passed through the 20 frontier posts, gates, including the seven established last year.

While a number of these visitors were tourists, most had come to do business. In all, about 1m Russians - including the hundreds of Russian garment traders flying into Beijing each week on Aeroflot charters - visited China last year, an increase of approximately 50 per cent on the year before.

Barriers to even brisker activity on the Sino-Russian frontier include extremely poor communications - telephone calls are still routed through Beijing and Moscow - and the paucity of railway lines in one of the world's most inhospitable regions.

The absence of bridges across the Amur river, which

demarcates the Sino-Russian border in the east, also hinders transportation.

Booming Sino-Russian trade is, as might be expected, causing security problems for the two sides. Chinese border police reported 3,000 arrests along the frontier in 1992, most for smuggling offences. There are also indications that the Russian "mafia" may have begun to collaborate with organised crime in China.

Formal links between the Russians and Chinese have flourished since the lifting of a two-decade freeze in the 1950s and 1970s. Apart from 40 or so representative offices of state organisations perhaps several dozen private companies have recently opened their doors.

But it is on the streets of the capital that the Russians are most visible, especially in the street market that runs along the western flank of Ritan park, near the city's diplomatic quarter.

There, mainly Russian *guoji dao ye*, a slightly derogatory Chinese reference to "international pedlars", spend their days baggling over women's angora sweaters, padded jackets and other textile items. Business is conducted strictly in dollars.

Despite the rapid growth in contacts and business dealings, both sides appear as untrusting and suspicious of each other's activities as their predecessors were during the heyday centuries ago of the Silk Road between China and Europe.

## Bührmann-Tetterode nv

### KNP Exchange Offer closes on 1st March, 1993.

The Board of Managing Directors of Bührmann-Tetterode nv ("BT") announce that on 19th February, 1993 a shareholders meeting took place in Amsterdam to discuss the Exchange Offer, as made by N.V. Koninklijke KNP on 8th February, 1993, for the shares and depository receipts issued for shares of the company and for the shares in VRG-Groep N.V. and to seek shareholder approval of an amendment to the Articles of Association of the Company.

The proposed amendment to the Articles of BT was duly approved by a majority of shareholders.

Shareholders are reminded that, should they wish to accept the KNP Exchange Offer, applications should be made not later than 3pm on Monday, March 1st, 1993 at the Head Office of one of the following banks.

Pierson, Holding & Pierson N.V.

Internationale Nederlanden Bank N.V.

ABN AMRO Bank N.V.

Bank Mees & Hope N.V.

Rabobank Nederland

Copies of the merger document may be obtained at the Head Offices of the above mentioned Banks in Amsterdam and additionally, can also be obtained in London at the Head Offices of Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT, and Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN.

Shareholders, who are not familiar with the acceptance procedures that customarily apply on the Amsterdam Stock Market, are advised to contact their stockbroker, custodian banker or the institution through which they originally acquired their shares, in order to make arrangements for acceptance of the Exchange Offer on their behalf.

Shareholders, who do not have a relationship with one of the above, are advised to contact Pierson, Holding & Pierson N.V. at Postbus 243, 1000 AE Amsterdam, The Netherlands. Tel: (010 31) 20 521 1464, for referral to a suitable institution for assistance in making the necessary arrangements.

Pierson, Holding & Pierson N.V. is acting for KNP exclusively in connection with the Exchange Offer, and has no duty to protect any customers other than KNP and no responsibility to provide information or advice concerning the Exchange Offer.



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## NEWS: INTERNATIONAL

# Kim chooses ex-general as premier

By John Burton in Seoul

MR HWANG IN-SUNG, a former general, cabinet minister and corporate executive, was appointed South Korean prime minister by the country's president-elect yesterday.

The choice of Mr Hwang indicates the sort of balancing act Mr Kim Young-sam, who will be inaugurated as president this week, is performing in his political appointments.

While Mr Kim has named political and economic reformers as his presidential advisers, he is expected to appoint mainly conservative politicians from the ruling Democratic Liberal Party to fill cabinet positions.

Mr Hwang is a senior DLP official responsible for policy, with emphasis on the economy. He favours stimulative measures to revive the ailing economy and has criticised present tight monetary policy.

Mr Hwang's views on the economy conflict with some of those held by Mr Kim's reform-minded economic advisers. That could indicate a possible struggle between the Blue House, the executive mansion, and the cabinet.

The selection of Mr Hwang was somewhat surprising since Mr Kim, the country's first civilian leader in 32 years, had been expected to appoint someone without a military background to stress the new government's democratic character. But Mr Kim has to appease the majority faction of the DLP affiliated with Mr Roh Tae-woo, the current president and a former general. Mr Kim comes from a minority group within the party.



Hwang: financial and commercial experience

Mr Hwang spent most of his military career in financial administration before serving in the cabinets of Presidents Chun Doo-hwan and Roh during the 1980s.

His appointment will promote harmony within the DLP, and is meant to reduce regional rivalry in the country. Mr Hwang is a native of Cholla region, the most underdeveloped area in South Korea and the stronghold of the opposition Democratic Party.

Mr Hwang was a former provincial governor in Cholla and is one of only two ruling party MPs from that area, which normally gives 90 per cent of its vote to the Democratic Party.

He became the first president of Asiana Airlines, South Korea's second biggest air carrier, in 1988 before returning to parliament.

# Yen shoots to high of 116.85 against dollar

By Emiko Terazono in Tokyo

THE YEN yesterday surged to a new high against the dollar of 116.85 yesterday as the Japanese financial authorities continued to show little sign of planning a concerted intervention to check its rise.

In spite of an almost 6 per cent appreciation of the yen against the dollar over the past two weeks, the Japanese authorities have conspicuously refrained from hinting that

they may intervene in foreign exchange markets.

The sharp rise was mainly due to weekend comments by Mr Lloyd Bentsen, US treasury secretary, that he favoured a stronger yen, apparently to help to check off the mounting Japanese trade surplus.

The dollar has plunged by almost 15 per cent over the past two weeks on speculation that the Group of Seven finance ministers meeting in London this weekend may attempt a con-

certed move to push up the yen to correct the trade imbalance.

The Japanese authorities deny that such a move is being planned. However, the government appears, for the time being, to accept the sudden loss of Japanese export competitiveness, even though Japanese industry is suffering from deeply depressed domestic demand.

It is thought the government's willingness to see the yen appreciate is partly designed to send a signal to

the Clinton administration that Japan is prepared to take macro-economic measures to help reduce its trade surplus. Japan is keen not to antagonise the Clinton administration and strengthen the hand of protectionist lobbies, while the new US administration is still formulating its policy towards trade with Japan.

In previous periods in which the yen has appreciated rapidly, most recently last autumn during the turmoil in European currency markets,

government officials maintained a daily commentary on the state of the foreign exchange markets.

An executive at Sanwa Bank said: "There have been comments concerning the speed of the rise, but not over the level of the exchange rate."

Karen Zogor adds from New York: The dollar continued to react to Mr Bentsen's comments by dropping below Friday's record low levels of ¥118.20. At mid-session it was quoted at about ¥116.40.

# Ministers undismayed by surging currency

The yen's future level is closely linked to performance of the US economy, reports Emiko Terazono

WHILE Tokyo foreign exchange traders have scrambled to buy the yen in hectic trading over the past 10 days, Japan's financial authorities have engaged in a concerted display of calm over the yen's ascent against the US dollar.

The yen has risen by 6 per cent against the dollar in two weeks. But the Japanese authorities have been slow even to hint that they may attempt to check its rise.

During the autumn, when the yen rose as investors took flight from the turmoil in European currency markets, government officials were quick to warn against a rapid appreciation.

Yesterday, officials adopted a relaxed approach. Mr Yoshio Hayashi, finance minister, said there had been no specific steps against the yen's appreciation but he would watch the exchange market closely.

Mr Yuji Tanahashi, vice international trade and industry minister, expressed concern over the rapid rise, but said a dollar-yen rate of ¥117 would be acceptable.

The surge has been fuelled by speculation that the Group of Seven finance ministers meeting in London this week-

end will approve an appreciation of the yen, designed to choke off Japan's ballooning trade surplus.

These rumours were given weight over the weekend by comments from Mr Lloyd Bentsen, the US treasury secretary, that he hoped to see a higher yen to help reduce the US trade deficit with Japan.

Japanese officials are strongly opposed to any attempt by the G7 to manipulate the yen in the name of world growth. Yet the Tokyo government's willingness to see the yen appreciate is probably closely related to its concern that its mounting trade surplus, which rose 34.9 per cent to \$5.3bn (\$3.73bn) last month, might sour relations with the Clinton administration.

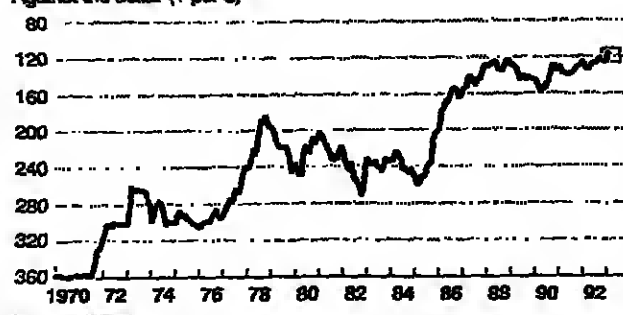
Japan's leaders welcomed last week's state of the union address in which Mr Clinton outlined plans to reduce the US federal deficit.

Japan has insisted that this deficit has been one of the main causes of the trade surplus.

By allowing the yen to rise, Japanese leaders are showing their willingness to reciprocate with a macro-economic approach to reducing the trade

## The rise...

Against the dollar (¥ per \$)



Source: Datastream

surplus. Japan wants to avoid a more segmented industry-by-industry approach.

Yet the surge may have short-lived, even though Tokyo economists believe the yen could rise to ¥115.

The currency's rise has been prompted partly by Japanese companies repatriating funds to improve their profits before they close their books at the end of March. After that the demand for the yen might tail off.

In the longer run, much will depend on the performance of the US economy. While the Japanese economy is expected to remain sluggish until the

autumn at least, a sustained recovery in the US would strengthen the dollar.

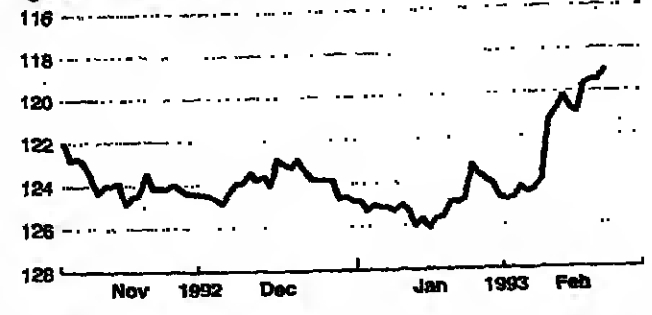
Mr Geoffrey Barker, economist at Barclays Securities in Tokyo, believes the yen could weaken to ¥135 in the medium run.

The Bank of Japan yesterday played down the negative effects of the yen's rise, announcing that the appreciation of the Japanese currency was not a pressing economic concern as long as it was not rapid.

However, a stronger yen will hurt export-oriented motor and electronics industries, which are already being battered by a

## and rise of the Yen

Against the dollar (¥ per \$)



plunge in domestic demand. Toyota Motor claims that profits would be eroded by ¥5bn (\$50m) on a ¥1 fall of the dollar. Japanese life insurance companies, heavy investors in the US dollar bond market, will also face losses on their portfolios.

The yen's appreciation, however, will help the country's banks, which need to clear the capital-to-assets ratio set by the Bank for International Settlements at the end of March, as the value of the banks' overseas assets will fall relative to their yen capital base.

Other beneficiaries should include industries reliant on

imports of raw materials, such as paper and pulp companies and power utilities.

If the impact on Japanese industry is uncertain, the likely effect on Japanese economic policy-making at home is easier to predict.

Manufacturing industry is already deeply depressed. Further pressure on manufacturers' export margins would be extremely unwelcome.

If Mr Miyazawa is to meet their concerns and reduce the trade surplus to head off friction with the US, then further measures to stimulate the Japanese economy would become irresistible.

# Christopher's tour takes in Beirut

By Our Middle East Staff

THE US secretary of state, Mr Warren Christopher, acknowledged Lebanon's improved political stability yesterday by including Beirut in his week-long tour of the Middle East. It was the first visit by a US secretary of state to Beirut for nearly a decade.

Lebanon is part of the Middle East peace process launched in October 1991, and its refusal in December to accept 415 Palestinians deported by Israel underlined its new assertiveness. Mr Christopher may have been looking for Lebanese help in solving the problem of the deportees, and an assurance from Beirut that it is committed to a quick return to the

negotiating table in the US.

The secretary of state was welcomed by Mr Faris Bouez, the foreign minister, who accompanied him into the Ministry of Defence for talks with President Elias Hrawi and Mr Rafik al-Hariri, prime minister.

Mr Christopher had flown from Cyprus to Beirut and was scheduled to complete his visit to the region with two days of talks in Jerusalem with Israelis and Palestinians.

Mr Shimon Peres, Israel's foreign minister, said yesterday that Mr Christopher could agree a date for the resumption of peace negotiations during those talks. However, the Palestinians have said they will not attend while the fate of the deportees is unresolved.

By Stefan Wagstyl in New Delhi

MR Shankar Dayal Sharma, India's president, yesterday condemned attempts to exploit inter-religious tensions for political ends and appealed for a campaign to promote national calm and unity.

"The most important task before us today is to restore confidence and communal amity shaken by the tragic events of December 6 last year (when the Ayodhya mosque was destroyed) and what followed thereafter," the president said on the opening day of a new parliament.

He spoke amid rising tension over plans by the radical Hindu Bharatiya Janata party for a rally in New Delhi on Thursday, defying a government ban. The BJP, whose supporters set off nationwide inter-religious violence by sacking the Ayodhya mosque, yesterday boycotted parli-

ment over the arrest of some of the thousands of demonstrators on route to the capital.

The police have reinforced checkpoints at New Delhi's borders and have orders to stop demonstrators. The BJP has countered by telling supporters to hold gatherings in their home towns and urging others to try to get through the cordons and attend the rally in New Delhi.

BJP MPs yesterday demonstrated outside parliament against the government ban, which Mr L.K. Advani, the party leader, condemned as harking back to the emergency rule imposed in the 1970s by Mrs Indira Gandhi.

The row over the planned rally has overshadowed the 1993-94 budget, to be presented by Mr Manmohan Singh, finance minister, on Saturday. It will give the government a chance to try to put economic reform back at the centre of its agenda. But the likelihood of immediate success is small, given the passions aroused by the religious conflict.



BJP party members with their leader L.K. Advani, centre right, boycott the president's address opening India's budget session. They are protesting at the ban on a rally they plan for Thursday

# India's president calls for national unity

# UN medicines sent to Kabul

THE United Nations sent a convoy of trucks carrying 16 tonnes of medicines and blankets for the thousands of wounded to the shell-shattered Afghan capital Kabul yesterday despite the lack of a permanent ceasefire. Reuter reports from Islamabad.

Mr Soltrios Mousouris, the UN's special envoy, said he had decided not to wait for a formal ceasefire from the two main warring factions of President Burhanuddin Rabbani and his arch rival Gulbuddin Hekmatyar, chief of the dissident hardline Hezb-i-Islami party.

More than 1,000 people have been killed and 6,000 wounded in a month of rocket and artillery bombardments between the two sides.

Both the main warring parties agreed on Friday to a UN request for a 72-hour ceasefire in Kabul to allow the evacuation of badly wounded civilians and a shipment of medical supplies but have still to set a date and time.

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# HK airport project hits turbulence again

New chief executive is confident of government support, writes Simon Holberton

THE ATTEMPT to build a new airport for Hong Kong claimed its second victim last week when Mr Richard Allen, the Provisional Airport Authority's chief executive, was replaced by Mr Hank Townsend, a senior executive with Bechtel International, the US construction company.

The airport was high on the list of reasons which led Mr John Major, Britain's prime minister, to announce at the end of 1991 that Lord Wilson, the colony's governor, would be replaced. Mr Chris Patten was appointed last April.

But the project, which in different ways came to obsess Lord Wilson and Mr Allen, remains what it has always been: the safeguard of Hong Kong's future as southern China's premier port. Together with its related infrastructure projects - land reclamation, a railway, and roads - it is one of the single biggest projects of its kind in the world.

In spite of the benefits to both China and Hong Kong, the airport has been one of the casualties of the present row between Britain and China about the colony's political development.

The apparent thaw in Sino-British relations, which is expected to result in the resumption of negotiations about Hong Kong's political structure, may end with China stamping its seal on the overall financing of the project. If agreement can be reached the general expectation is that the dispute about financing can be settled very quickly.

The annual rate of consumer price inflation edged above 10 per cent in Hong Kong last month, the first time in almost a year. Simon Holberton writes.

The Hong Kong government, however, sought to play down January's rise, at an annual rate of 10.1 per cent, in the CPI(A), the broadest measure of price movements in Hong Kong. It attributed the rise to seasonal factors, notably the timing of this year's Lunar New Year holiday which occurred at the end of the month.

Hong Kong has suffered a chronic inflation problem for the past few years which is mainly attributable, economists and government officials say, to the structural changes that are taking place in the colony's economy.

But in the absence of an agreement, the project exists in a curious twilight world where, in spite of the diplomatic impasse, work proceeds on projects that do not need China's agreement. The Hong Kong government has let HK\$21bn (£1.82bn) of these contracts, covering bridge construction, land reclamation and roads. According to officials they are on time and about \$2bn under budgeted estimates.

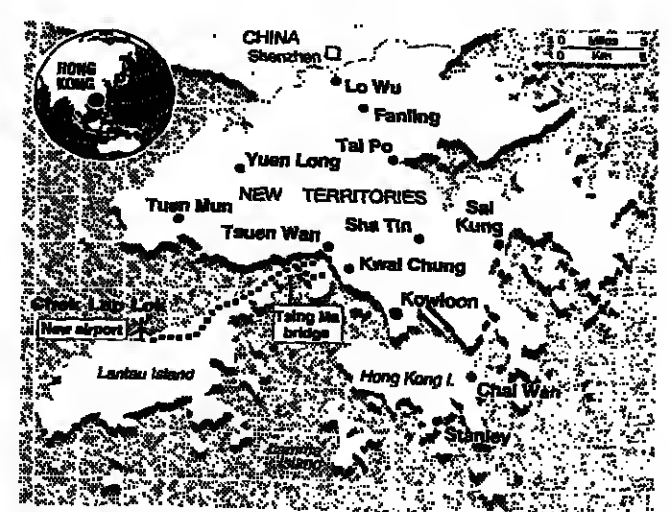
Although all are important pieces in an integrated infrastructure development plan encompassing nine "core" projects, the two most important ones - the airport itself and its connecting railway - are far less well.

The airport proper is like a patient on limited life support. Funding for the PAA's headquarters will run out at the end of June. If Britain and China cannot agree terms and the Legislative Council, the local law-making body, refuses to vote it more money - which it came very close to doing last November - then the PAA may not be able to pay salaries and may have to lay off staff.

Mr Townsend, who moved into the chief executive's office at the PAA last Friday, does not like to talk about such an eventuality. He simply states: "The government is committed to the project."

As if to underline the increasingly surreal nature of the PAA's position, construction of the airport platform on Chek Lap Kok, a small island to the north of Lantau, proceeds apace. The HK\$9bn contract, which was awarded to an Anglo-Chinese consortium at the end of last November, is now three months into the 41 months allocated for the preparation of the site. It is fully protected financially and will proceed even in the absence of further funds for the PAA.

Mr Townsend says that in spite of a three-month delay in awarding the contract, the PAA and the contractor have been able to keep to "critical turnover days" ensuring that areas of the site will be ready on time for facilities to be erected. Detailed design work on Sir Norman Foster's vision of the terminal complex is also proceeding - an effort designed to make the terminal as "passenger-friendly" as possible.



sible ensuring the smoothest procession from aircraft, through immigration and baggage collection to customs.

The uncertain political outlook has, however, led the PAA to hasten slowly in holding final tenders for large-scale airport services, such as cargo handling and aircraft maintenance. These franchises need Beijing's agreement before the contracts can be awarded.

Similarly the airport railway, some preliminary design work is being done and staff are being recruited but until China approves financing, the Mass Transit Railway is treading water.

With Beijing's response uppermost in mind, the government has still to decide whether to call tenders for the Central and Wanchai reclamation, part of which will be used for the airport railway's terminal.

nus on Hong Kong island. Another important project is also stalled. The Hong Kong government is still in negotiations with Wharf and CITIC Hong Kong, one of Beijing's largest companies in the colony, about the construction of the Western Harbour Crossing, a tunnel linking Hong Kong with a reclaimed site in west Kowloon.

This contract involves awarding an operating franchise to the companies, which will need China's approval. CITIC is keeping its head low with no inclination to settle until there is an improvement in Sino-British ties.

Since 1989, when Lord Wilson announced the government plans to build an airport, China has been the critical factor in ensuring its success. More than three years on that remains the case.



## Clinton's pledge of universal access to care is likely to push up short-term funding needs US health costs may trigger further tax rise

By George Graham in Washington

CLINTON administration officials are bracing themselves to ask for a second round of tax increases to pay for short-term costs of the healthcare reforms they expect to propose in May.

While healthcare reform is seen as essential to any long-term effort to bring government spending under control, it is expected to cost a consid-

erable amount in the short term, before these savings start to accrue, because of President Bill Clinton's pledge that the reforms will include universal access to healthcare.

About 34m people are excluded from the healthcare net. Most of these are employed but do not receive health insurance from employers, and are not poor enough to qualify for the government-funded Medicaid system.

The General Accounting Office esti-

mates the cost of extending coverage to these people at \$12bn-\$27bn a year, but the Washington Post reports that a study prepared for Mr Clinton before he took office puts the cost at \$175bn over the four years, before savings start to come in.

But without reform, Mr Clinton warned when presenting his economic plan last week, healthcare, mostly on the Medicaid and Medicare programmes, will absorb 25 per cent of

federal government spending by 1998 because of the way in which costs are spiralling at twice the rate of inflation.

In addition, universal coverage is not merely a social goal but an element of a cost containment strategy: one of the problems in the US system is shifting treatment costs of those who cannot pay on to those who can.

Mr Leon Panetta, the budget director, said last week that he expected

some "sin taxes" on items such as alcohol, tobacco and firearms to be increased to pay for the healthcare reform. An alternative would be to reduce the tax deductibility of employer-paid health insurance premiums.

Other cabinet members have been less explicit, saying only that tax increases are an option, but officials acknowledge they will be hard to avoid.

## Cuba goes to polls tomorrow

By Canute James in Kingston

CUBANS will vote tomorrow for national and provincial legislators for the first time since President Fidel Castro took power in 1959. The vote, described by the government as a step towards electoral reform, is unlikely to nullify Mr Castro's critics, who have been advocating multi-party elections.

There will be only one candidate, officially approved by the Cuban Communist party, for each of the 589 seats in the National Assembly and 1,190 delegates to the provincial assemblies.

The Cuban leader, however, has been using the event to deflect attention from the country's parlous economic condition. In several campaign speeches over the past fortnight he has described the election as an opportunity for Cubans to send a message of defiance to the US - to "send a firm message to the enemies of the revolution, the imperialists, that this is a united and strong people".

Although no candidates from dissident groups will be allowed to stand, the government is reported to be con-

cerned at the possibility of a protest vote through a high number of blank ballots.

Candidates receiving less than 50 per cent of the votes cast will be eliminated and new elections held for the post.

Government officials say the vote is part of a programme of electoral reform which started in December with local government elections. All candidates then were also approved by the Communist party.

President Castro has predicted that tomorrow's election will underline "the triumph of the revolution". He has said that Cuba's electoral system combines "all the virtues of democracy without all the vices and corruption".

Cuba's economy has been under pressure since the break-up of the Soviet Union, once the island's main benefactor. A shortage of fuel has affected public transport and power generation, while the country has not been able to import sufficient food, medicines or agricultural chemicals.

In recent months Cuban officials have repeatedly blamed the 32-year-old US economic embargo for the island's problems.

## Major treads softly in special new relationship

By Philip Stephens and George Graham

MR John Major, the British prime minister, will tomorrow warn President Bill Clinton that any attempt by the US administration to re-open last year's US-EC farm trade accord would wreck hopes of a successful conclusion to the Gatt trade talks.

As Mr Major prepared for his first meeting with President Clinton, senior British officials said that he regarded a commitment not to unpick the so-called Blair House accords on agricultural subsidies as an absolute pre-condition for an eventual agreement to wind up the Uruguay Round.

Mr Major hopes in tomorrow's White House talks to present himself as an honest broker in resolving the latest range of trade disputes between Brussels and Washington.

In that capacity he will warn that several EC states - most notably France - would seize on any fresh US doubts about Blair House to unravel the farm trade deal and wipe out prospects of a global trade agreement. The prime minister will make much of the damaging impact that would have on international economic growth prospects, particularly in the developing world.

The stalled Gatt talks - and the separate US-EC disputes over European steel exports and public procurement policies - will take up much of the scheduled six hours of talks between the two leaders. Britain has welcomed President Clinton's decision to seek an extension from Congress of fast-track authority for the trade talks. Mr Major will emphasise that he believes a deal is still possible this year.

Foreign policy issues may prove less contentious at this week's meeting than previously feared. Mr Clinton's position on Bosnia has shifted since he took office in the direction favoured by the UK, although he is understood to remain anxious to do more to reverse ethnic cleansing.

One such action might be the plan Mr Clinton floated over the weekend to parachute food and medical supplies into areas of Bosnia that have been cut off from relief by road.

But Mr Clinton is not expected to press ahead with this proposal, which is not viewed favourably by United Nations forces in the region, until he has met with Mr Boutros Boutros Ghali, the UN secretary-general, today.

Despite the narrowing of

FEARS of large tax increases on British companies

operating in the US are to be voiced by a senior delegation from the Confederation of British Industry in meetings with US government officials this week, writes Tim Burt.

Sir Michael Angus, CBI president, and Mr Howard Davies, director general, are flying to Washington today to seek clarification from the Clinton administration about how corporate tax changes unveiled in last week's State of the Union address could affect UK companies. With investments totalling \$106bn (\$74.6bn), UK companies are the largest overseas investors in the US.

Initial fears that President Bill Clinton was aiming to raise \$45bn in additional taxes over four years eased when the figure was revised down to \$3.8bn over six years.

Anglo-American differences over Bosnia and a striking unity of purpose in the two countries' approach to Iraq, Mr Major's officials continued to display considerable nervousness ahead of their first meeting.

Amid fears that Mr Clinton might undermine Britain's claim to its much-prized special relationship, the officials took the unusual step of distancing Mr Major from help offered by the Conservative party to former President Bush's election campaign.

The officials said that the despatch last year by Conservative Central Office of advisers to help the Bush campaign was approved by Sir Norman Fowler, the party chairman, without the knowledge of Mr Major.

In a Washington still preoccupied with the economic plan that Mr Clinton presented to Congress last week, Mr Major's imminent arrival has yet to cause more than the faintest of ripples on the political radar.

While a congressional group led by Congressman Thomas Manton of New York is seeking signatures for a letter urging Mr Clinton to make Northern Ireland a top priority in US-UK relations, the president's campaign pledge to appoint a special envoy has so far elicited only a distant echo.

The suggestion that Mr Thomas Foley, the Speaker of the House, might be that envoy has been discounted by Mr Foley's office, which notes that the Speaker will have quite enough work getting Mr Clinton's economic programme through Congress.



President Bill Clinton spells out his policies to business leaders from Silicon Valley, California, on Sunday evening

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## Taiwanese want F-16 trade-off Washington appoints aid co-ordinator

TAIWAN will seek aerospace technology from the US as part of its purchase of 160 F-16 jet fighters for about \$6bn, Taiwanese officials said yesterday, Reuters reports.

The government will ask General Dynamics, which makes the aircraft, to provide local companies with technology to repair and produce parts when company executives visit Taiwan early next month.

"Such an offset agreement would not only expand business opportunities for our companies, but help us improve maintenance for military aircraft," said Mr David Chu, head of the Taiwanese cabinet's Committee for Aviation and Space Industry Development.

The US gave permission last September for the F-16s to be sold to Taiwan. Taiwan's parliament approved the purchase price last month, but adopted a resolution requiring the government to negotiate technology transfers that would let Taiwanese companies produce parts worth at least 10 per cent of the contract.

The island is eager to develop its fledgling aerospace industry.

THE Clinton administration yesterday appointed a new co-ordinator of US aid to the former Soviet Union, less than a week after the current co-ordinator said Russian President Boris Yeltsin's days in power were numbered. Reuters reports from Washington.

The new co-ordinator is Mr Thomas Simons, the US ambassador to Poland, who will replace Mr Richard Armitage, a Bush appointee who is likely to stay in office until April or May.

The administration has sought to distance itself from comments by Mr Armitage that he expected Mr Yeltsin to be ousted before his presidential term ends in 1996.

When asked whether Mr Armitage's remarks had bastened Mr Simons' appointment, a State Department spokesman said the administration had been working for a month on appointing a new co-ordinator to work for Mr Strobe Talbott, President Bill Clinton's designated ambassador-at-large to the Commonwealth of Independent States.

The spokesman said Mr Simons would take over from Mr Armitage "as soon as he can wind up affairs in Poland".







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Is share trading in London on the brink of its next technological revolution?

The first came with the Big Bang reforms of 1986, when the stock market shifted from the floor of the Stock Exchange to the telephone. The next possible step is electronic trading, with computers bringing together buyers and sellers and, in some cases, fixing the prices of trades as well. If that happens, the role of the Stock Exchange and broker-dealers could be transformed.

The latest attack on the current market structure comes from TradePoint Financial Networks, a start-up venture which aims to compete with the renamed London Stock Exchange on a capital base of only \$11m (\$7.7m). TradePoint, due to be launched in October, is an order-driven system: anyone who wants to buy or sell shares posts an order on a screen, then waits to see if anyone comes forward to trade against that order electronically.

That makes it an alternative to the dealer-driven (or quote-driven) telephone market, which is based on prices advertised by marketmakers. Buyers or sellers use the telephone to trade, often negotiating a better price than the one advertised (something that happens in 55 per cent of share trades in London of more than £100,000, according to the London Stock Exchange).

Constructing an order-driven or auction market is cheap and technically easy to do. TradePoint reckons it needs to win only 1.5 per cent of London's stock market business to break even.

Off-the-shelf software has helped to cut the cost. TradePoint studied stock market systems offered by Transvix (whose cross-border market in Scandinavian shares, Nordex, recently closed) and OM (the Swedish futures and options market) before picking VCI. This system, developed by the Vancouver Stock Exchange, has been installed in Mexico and Caracas.

The market will be run on a Stratus fault-tolerant computer, under a facilities management arrangement with Ertel Financial. The communications software comes from Ericsson and the screens use Microsoft Windows.

TradePoint is being launched as Instinet, the Reuters-owned electronic dealing system, is renewing its efforts to break into the London market. Instinet, created in 1989 and bought by Reuters in 1991, has 200 terminals in use in Europe, double the number of a year ago, and claims the level of business it is handling has risen six-fold over the same period - though it declines to give absolute trading levels.

Instinet has adopted a lower-risk approach than TradePoint, preferring to depict itself as an alternative

The role of broker-dealer may be transformed with the launch of order-driven systems, writes Richard Waters

## Reshaping the trading floor



Mike Sanderson: "All this money is crucial to us, it's managed by computers"

broker rather than an alternative stock market. The only difference with other brokers, it says, is that its users have full access to all the buy or sell orders it has received. With its established base of users in the US, around 90 per cent of trades currently done in London bring together US institutions on the one hand and UK brokers on the other.

Electronic trading systems have been tried before and failed. Markets are fine-tuned mechanisms; they must bring together different groups of users, each with a different interest and a different level of information, in a way that leaves each feeling they have a fair deal. Using technology to replicate an existing market, or to create a new one, poses challenges which go beyond the technological.

A decade ago, attempts were made to launch similar order-driven markets in London for both equities (known as Ariel) and bonds (Eurex). Ariel was created by a group of institutional investors looking for a

way to avoid the high minimum commissions on the London Stock Exchange. When the fixed commission structure disappeared, the impetus behind the system withered. Eurex did not get off the drawing board: marketmakers saw it as a threat to their existence and opposed its creation, according to Stanley Ross, a former head of Deutsche Bank Capital Markets in London, who is now president of TradePoint.

The real reason telephone trading has survived could be more simple. Investors prefer to deal by phone because it enables them to negotiate over price and because the relationships between institutional investors and equity and bond salespeople makes human intermediation an important part of the way markets operate in London.

Why should electronic trading succeed this time round? Two factors have changed since the early 1980s, and both point towards a greater use of technology.

The first is cost. Both broker-dealers and investment managers are under greater pressure, due to overcapacity in the securities markets. As the cost of computing power has fallen, the cost of human dealers has risen. Order-driven systems hold out the promise of cutting out dealers altogether.

However, there is little immediate sign of change. When asked, most investors say they are getting good value out of the London markets. They can generally trade in large volumes instantly, rather than having to wait for another investor to provide the other side of their order. They also say the liquidity provided to the markets by broker-dealers is relatively cheap.

Members of the London Stock Exchange made a return on capital of less than 1 per cent between them in the first nine months of last year. Since the mid-1980s, their best performance was the 15 per cent return in 1989 - a poor return given the big losses they have

shouldered in other years.

Cost considerations have already brought a degree of automation to the existing market. Trade, an automated system run by Barclays de Zoete Wedd, the investment banking arm of Barclays bank, claims around 10 per cent of the total number of bargains passing through the stock market. Orders are submitted to the system by independent brokers around the UK, and are executed automatically at the "yellow sheet" price - the best price quoted by any marketmaker in the particular stock at the time.

According to BZW, around 15 per cent of deals received by marketmakers over the telephone are subsequently disputed in some way, involving expensive human intervention after the trade. The error rate on automated trades, by comparison, is "a fraction of 1 per cent". The second reason electronic trading systems may finally have come of age is that the nature of investment has changed, with computers becoming more involved in decisions to buy or sell stocks.

Index-tracking funds, which seek not to outperform a stock market index but to match it, now account for an estimated 15 per cent of assets under management in London. The newest wave of funds use so-called quantitative investment methods - they analyse stocks for pre-selected properties to try to identify under-valued shares.

All this money is crucial to us - it's managed by computers, says Mike Sanderson, president of Instinet. As this trend increases, the human intervention of a broker's sales staff becomes less important. Also, computer investment strategies such as index-linking are intended to provide low-cost entry to a stock market, making order-driven trading systems, which cut out the marketmaker in the middle, theoretically attractive.

Instinet has been reshaped to appeal to the new age of computer-based investors - though its commission rates, which are the same as those charged by conventional brokers, may deter some indexed funds.

There is one other overriding challenge the electronic markets face. A natural gravitational force draws investors and traders to markets which are already actively used. Why should they abandon an existing, bustling marketplace for a new, deserted one, whatever the theoretical advantages?

The new trading screens will gather dust if they cannot generate their own activity quickly. Peter Cox, a former Stock Exchange executive who recently joined OM (London), says: "The most important thing is liquidity - and a system, no matter how good, won't get it for you on its own."

### Technically Speaking

## Setting standards for telecoms

By Alan Cane



damage the standards-setting process.

The issue concerns telecoms standards, intellectual property and the extent to which a company's rights to a proprietary technology can be overridden in the public interest. The Gatt trade talks and the European Telecommunications Standards Institute (ETSI) are among the organisations likely to be affected by the outcome of the Nice meeting.

ETSI was established by the European Commission to handle the highly technical but commercially vital subject of telecoms standardisation. It is made up of telecoms operators (PTTs), national governments, telecoms equipment manufacturers, information technology companies and consultants. Voting is weighted, with the national governments and the PTTs in the majority.

ETSI plays a crucial role in the standards-setting process and, therefore, in the development of the single market where interconnectivity and interoperability of electronic equipment is essential. Brief acquaintance with Europe's motley collection of telecoms systems is enough to convince anyone of the importance of ETSI's work. All the greater shame that it is in danger of being disrupted by the current squabble.

Standards are essentially concerned with operational rules. Inevitably, they involve products and processes that are the intellectual property of companies which may have invested many millions of dollars in their development. For most standards-setting bodies - the International Standards Organisation, for example - international property rights licensing is voluntary; the IPR owner agrees to the incorporation of its technology in the standard. If it refuses, the standards body is forced to find a way of setting the standard

without impinging on the IPR. ETSI is taking a different tack. It has written a draft proposal which would allow 90 days from a particular date during which a company may withhold a particular IPR from a standard; if it fails to do so, the technology becomes available for licensing to members and non-members.

Governments and the PTTs, which spend comparatively little on research and development and own few IPRs, seem content with the proposal. IT companies, which sow billions of dollars a year in research and harvest IPRs like wheat, are outraged. Led by International Business Machines, Digital Equipment, Motorola and Philips, they are lobbying for a modified proposal involving voluntary licensing.

The essential problem is the difficulty for any large company of knowing precisely which IPRs or potential IPRs it holds at any one time and which ones may be involved in the standards the multiplicity of ETSI committees are working on. They fear losing their IPRs by default. Ownership of an IPR which becomes a standard is one of the key technological differentiators for IT companies today.

There are arguments that it is a technological problem which could be solved by technology - a computer database, for example, which would match ETSI's work with its members' IPR records. This would be hard to implement in globally spread companies where research is carried out at a multiplicity of sites.

There are other considerations. The IT companies complain the proposal may breach Gatt regulations. EC importers of licensed products manufactured in third countries would be at a disadvantage because the terms available to them would be less good than those available to ETSI members. Some computer companies are so concerned by the proposal they are prepared to withdraw from ETSI rather than risk their intellectual treasures. The commission wrote to ETSI last year encouraging it to opt for a voluntary licensing system, based on "tried and proven principles". It is hard to disagree with its sentiments.

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# MANAGEMENT: THE GROWING BUSINESS

Why are Britain's medium-sized companies so willing to give up their independence, asks Charles Batchelor

## The temptation to jump ship

Berghaus is the sort of company on which Britain's economic recovery should be built. From its base on Tyneside in north-east England the company has established itself as a market leader in the field of outdoor clothing and equipment.

Founded in 1968 by two outdoor enthusiasts, Peter Lockett and Gordon Davison, Berghaus has grown to turnover of £20m (nearly half overseas), pre-tax profits heading towards £750,000 and a workforce of 450 people.

Despite two difficult years Berghaus has emerged as one of those elusive winners for which venture capitalists, bankers and academics search so hard. Then, suddenly, last Wednesday, weeks of speculation ended with an announcement that Berghaus's two founders were selling out to Pentland, a cash-rich sporting and consumer goods company, for £7m.

By coincidence, Derwent Valley Foods, manufacturer of the Philias Fogg snack foods and, in common with Berghaus, based in the north-east, may also be on the point of selling out. The Medonsley Road, Consett company has grown in 11 years to profits of £2m and sales of £24m. It has a workforce of 370.

Roger McKee, chairman and managing director, says he has talked to many companies over the past few months in a search for a partner to help the company expand more rapidly overseas. There has been widespread speculation that United Biscuits, a large foods group, might buy Derwent Valley. McKee says nothing is excluded.

Berghaus and Derwent Valley are not alone in selling out or considering a sale. British companies are so willing to give up their independence that there is a growing concern at the country's failure to create a core of independent, medium-sized businesses, what the Germans call their *Mittelstand*.

A 1980 study, *Overcoming Barriers to Growth in Small Firms*, by the Advisory Council on Science and Technology (Acst), highlighted the rapid increase in the number of small businesses (employing fewer than 100 people) and a sharp decline in the number of medium-sized companies (employing between 100 and 499 people).

A belated recognition by government and policymakers that Britain was poor at growing more substantial businesses has forced a refocusing of business support initiatives. The government's planned network of business advice centres or "one-stop shops" is to concentrate on the established small and medium-sized businesses.

Why cannot these medium-sized companies make it on their own? Their US and German counterparts, by all accounts, grow far larger

without compromising their independence. The reasons are many but several main strands emerge:

● **Finance.** British companies are over-dependent on short-term bank loans and often reluctant to sell equity. This acts as a constraint on growth. When venture or development capital is used, it too, has its limitations.

The venture capitalist may be unwilling to increase his exposure to a particular company or business sector. Venture funds make most of their profits by "exiting" from their successful investments, not by continually putting in fresh funds. Venture funds with a 10-year life, the most common form of venture capital organisation in the UK, come under pressure to realise investments as they approach their deadline for winding up, notes David Cooksey, chairman of Advent, a venture fund.

Berghaus had been looking for additional finance for about 18 months to finance further expansion overseas. "We were being held

back from pursuing some markets," says Lockett.

● **Management skills.** The challenges posed by expansion often demand more than the founders can give. "Growth creates major management and organisational problems," say the authors of the Acst report. They point out the need for a balanced managerial team com-

ing marketing, financial and technical skills. "Different skills are needed to take a business to the second stage," comments Malcolm Hay, corporate finance partner at accountants Ernst & Young.

Sometimes the inability of the founding entrepreneur to delegate becomes a barrier to growth while, even if the founder accepts the need to expand his management team, incorporating new managers can be a significant drain on the time of existing staff, Acst notes.

"It is not just finance we need," says Derwent Valley's McKee. "If we went naively into Europe we would be ripped off." Linking up with a larger company would provide finance and expertise, he says.

● **The founders' ambitions.** Most people who set up in business have no intention of growing to any size. They are content if their business provides them with a comfortable living. "Sixty per cent of people who start businesses do not want to grow," comments Barrow.

Lockett denies running out of energy to run Berghaus but he and Davison are retaining the shop where the company started. The LD Mountain Centre has turnover of £1m and employs 14 people but Lockett says he has plans to expand.

Selling out is not the only option open to the founder manager wondering whether he can manage the

next stage in his business's growth, though it is the most common route. He could decide to stay on and pace his growth. This can pose problems, too.

One business owner rejected an offer of venture capital only to find his managers became frustrated with the slow rate of progress, recalls Colin Barrow, head of the enterprise group at Cranfield School of Management. A year or so later the managers resigned, raised their own venture capital and set up in competition with their former employer. "Managers want to work for companies which grow quickly. It looks better on their CVs."

Founder managers must also make sure that they do not miss the opportunity to get out at the most favourable time. Technology developments so rapidly that a company's competitive advantage can be lost if it does not move quickly while competitors will be quick to exploit gaps in a market.

The volatility of the UK economy also provides an incentive for entrepreneurs to get out while the going is good, says Graham Bannock, a small firms consultant. "The situation is so unstable that they give in to the temptation to accept an offer. They might never get another because the economy may have gone into recession again."

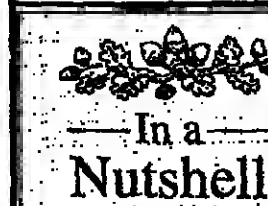
Flotation is another option though the illiquidity of small company shares has made this less attractive over the past five years. The London Stock Exchange's plans to close the Unlisted Securities Market in 1995 will further narrow options. The result could be that more companies succumb to an offer from a trade buyer.

But does it matter that medium-sized companies lose their independence as long as the purchaser manages them well and gives them the funds they need?

Yes it does, according to Acst and other studies. Smaller, independent businesses are better than large at developing new technologies. They can respond more flexibly to changing market demands and can bring new products to market more quickly and more cheaply than large firms. They also ensure a greater range of choice and make for healthy competition.

There are also implications for regional policy. Areas such as the north-east, which have attempted to rebuild their economy by supporting indigenous businesses, are concerned at the loss of local control.

"Independent companies are a vital part of the market system," says Cooksey. "But they are not sacrosanct and takeovers are a means of industrial renewal. There is nothing wrong with large companies taking over medium-sized ones provided other small companies come along to take their place."



### Flying a kite for prompt payments

Would the creation of a prompt payment standard or kitemark persuade British companies to improve their poor payments performance? The Institute of Credit Management has approached both the British Standards Institution and the government to sound out their ideas.

The institute's original plan was for a "prompt payment" clause to be added to BS5750, a quality management standard which has won widespread acceptance. But this was rejected by BSI because many companies had signed up for BS5750 without such a clause.

The institute now hopes to create a separate "kitemark" which would commit companies to paying their bills by the date stipulated in the agreed terms.

### Venture funds find elusive investors

Raising finance in the present economic climate is a task most venture capitalists would not wish upon their worst enemy. But against the trend a handful of funds have succeeded in finding investors.

Phoenix Fund Managers this month completed the raising of its first fund, of just over £50m, while European Acquisition Capital, part of the Swedish Enskilda banking group, has raised a £65m private equity fund to back buy-outs and buy-ins.

This followed a £14m fund-raising by Trinity Capital Partners by the first closing of a European Environmental Fund on behalf of the US investment bank Alex Brown & Sons. Meanwhile, Alta Berkeley Associates raised \$21m towards a planned \$50m for its fourth fund, Alta Berkeley III.

### Keeping tight hold of your title

Many companies write a "retention of title" clause into their terms of trade to allow them

to retain ownership of goods even after they have been delivered. The aim is to increase their chance of getting their goods or money back if a customer goes bust. But do these clauses work when the goods are exported to another country?

Baker & McKenzie, a firm of solicitors, has produced a guide to the effectiveness of retention of title throughout Europe. Retention of Title in Sales Contracts within Europe explains that in some countries the clause must be registered to be valid while others place restrictions on the goods which can be covered.

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### Painful sting of business rates

Business rates have risen by 28 per cent over the past three years compared with an increase of just 20 per cent in the retail price index, according to the latest NatWest/Small Business Research Trust small business survey.

Rates account for an average 2.3 per cent of the sales of small businesses, but for the very smallest businesses, with sales of less than £20,000, they account for 5.1 per cent of turnover.

Unlike corporation and income tax, rates must be paid whether or not the business makes a profit, the survey noted.

### Seed capital starts to bear fruit

A European programme to provide seed capital finance has exceeded expectations and led to the creation of 126 new businesses providing more than 1,200 jobs, the European Venture Capital Association says.

Nearly 70 per cent of the businesses formed have a strong technology orientation with a particular emphasis on software, healthcare and biotechnology. The three-year-old programme is expected to create more than 340 new companies employing more than 4,000 people when European Commission backing ends in 1995. A further 30 businesses are expected to fail.

The European Seed Capital Fund Network consists of 23 new seed capital funds set up with European Commission backing and a further 18 established seed funds which also joined the network.

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The Ministry of Privatisation  
36 Krucza Street, 00-525 Warsaw  
Tel: (22) 29 80 97, (2) 625 25 51, Fax: (2) 625 25 58  
Persons responsible: Renata Orlik, Tomasz Budziak

or the advisor acting on behalf of the Ministry of Privatisation:

Business Analysts & Advisors Ltd.  
22 Zurawia Street, P.O. Box 142, 00-950 Warsaw  
Tel: (48 22) 21 41 67, (48 22) 625 45 96, Fax: (48 22) 628 58 85  
Persons responsible: Grazyna Magdziak, Maciej Kania

The deadline for accepting written proposals is March 16th, 1993. The Minister of Privatisation reserves the right to cancel this invitation and not take up negotiations without giving reasons.

## BUSINESS ANALYSTS &amp; ADVISORS

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For further information contact the Joint Administrative Receivers, I.D. Newell and W.S. Martin, Ernst & Young, Leamy House, 17 Marble Street, Manchester M2 3AW. Telephone: 061-953 9000. Facsimile: 061-834 7117.

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For further information contact the Joint Administrative Receiver, David Mabum, KPMG Peat Marwick, Festival Way, Stoke on Trent, Staffordshire, ST1 5TA. Tel: 0782 216000 Fax: 0782 216050.

**KPMG** Corporate Recovery

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For further information contact the Joint Administrative Receiver, Myles Hailey, KPMG Peat Marwick, Spencer House, Calford Road, Northampton, NN1 5BU. Tel: (0804) 34480. Fax: (0804) 32297.

**KPMG** Corporate Recovery

Euroweld UK Limited  
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Offers are invited for the above company's business and assets which briefly comprise:-

- 20,000 square feet of freehold property in Doncaster.
- Plant and equipment with a book value of £180,000.
- Stocks with a book value of £20,000.

The company has 22 employees and the latest annual turnover was £800,000. Its main activities are welding and fabrication.

For further information contact the Joint Administrative Receiver, Mr M J W Vennings or his manager, Mr I K Stewart, of Stoy Hayward, Nimrod House, 42 Kingfield Road, Sheffield S11 9AT on Telephone (0742) 536391. Fax (0742) 585104.

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## Competition law does not apply



Regional social security offices dealing with sickness maternity and old age benefits are not "undertakings" covered by the Rome Treaty competition rules, the European Court of Justice ruled last week.

In a reference from a French court, in a case brought by two people who felt they had the right under EC law to go to any private insurance company in the EC in order to pay their social security contributions, the Court ruled that Community law did not impinge on the authority of member states to administer their own social security systems.

The Court also said that the relevant social security schemes had an exclusively social rather than economic aim. Given that EC competition rules only apply to undertakings which are engaged in an economic activity, the Court said the social security offices in question were not covered by the rules.

**Joined Cases C-159/91, C-160/91: Poucet v Assurances Générales de France (AGF) et Caisse Mutuelle Régionale du Languedoc-Roussillon; Pistre v Caisse Autonome Nationale de Compensation de l'Assurance Vieillesse des Artisans, ECJ FC, February 17 1993**

Belgian redundancy rules unlawful. Belgian rules, which exclude women over the age of 60 from supplementary redundancy payments, are contrary to European Community sex discrimination rules and unlawful, the European Court of Justice ruled last week.

The Belgian rules applied to people made redundant when aged 60 or above, entitling them to supplementary payments in addition to unemployment benefit. Under Belgian law, unemployment benefit is payable to men until 65 but to women only until 60. The effect of the redundancy rules was therefore of clear benefit to men.

The Court had to decide whether the redundancy payments came within the scope of Rome Treaty equal-pay rules. Relying on its decision in the Barber pensions case, it said that, simply because certain benefits were made after employment had been terminated, this did not necessarily mean that they could not be deemed to come within the scope of EC equal pay rules.

The Court did point out, however, that benefits such as state pensions, applicable to general categories of workers, which had no connection with an individual's place of work, would not come within the scope of the equal pay rules.

**C-173/91: Commission v Belgium, ECJ FC, February 17 1993**

### Migrant workers' benefits

On a preliminary reference from a Belgian court, the ECJ held that EC rules regulating the granting of social security benefits to migrant workers took precedence over relevant national rules, even where the amount of the particular benefit in question was the same under both sets of rules.

The case concerned a migrant Italian worker who had worked both in Italy and Belgium before becoming ill. Both countries recognised his right to claim sickness benefit. The Italian benefit was calculated on the basis of the relevant EC rules. The Belgian benefit was calculated on national rules. The benefit was the same, whichever basis of calculation was used.

However, under the EC rules the benefit could only be re-evaluated if there had been a change relating either to the establishment of the person concerned or to the rules used to calculate the benefit. Under the Belgian rules the benefit could be re-evaluated to take into account changes in the benefit granted by another member state, particularly in relation to the fluctuations in the exchange rates. In this case the applicant's benefit was re-evaluated to his detriment by the Belgian authorities on the basis of exchange-rate fluctuations.

The Court held first that, where a worker was subject to the legislation of two or more EC countries, that worker was entitled to the most favourable benefits available – either under the national rules or the EC rules. However, the Community rules had to apply when the national rules were less favourable. The Court said this meant that, even where the national rules were chosen, the amount of benefit conferred with the EC rules. Given this, any re-evaluation should be determined on the basis of Community, rather than national, rules.

**C-193/92: Bogano v Union Nationale de Mutualités Socialistes, ECJ SCJ, February 18 1993**

BRICK COURT CHAMBERS, BRUSSELS

Business can today cross European Community borders with unprecedented freedom. Succeeding in a new market is never easy, given different national consumer preferences; nor is it seldom cheap or risk-free.

Companies that do business across EC borders have a compelling interest in the "obstruction" – Euro red-tape – posed by the European Commission, as the EC competition authority. Though much reduced today, Euro red-tape can still prove a huge stumbling block for business.

Industry views the Commission as the flag-carrier for cross-border mergers and acquisitions: as a champion of the adventurous foreign company against local protectionism. But companies also tend to resent the Commission's powers over their commercial dealings, especially in view of the delays involved, and accuse it of unnecessary legalism.

Cross-border joint ventures often bring out industry's ambivalent attitude towards the Commission. The treatment of joint ventures also illustrates the Commission's seemingly contradictory function of encouraging cross-border mergers while at the same time stopping companies banding together in anti-competitive ways.

The Commission defines a joint venture as an "institutionally fixed" form of co-operation between independent enterprises. The venture need not be separately incorporated, but it must be active as an entity and owned by the enterprises which set it up.

There are two main ways in which the actions of companies can reduce competition:

- cartels, which are "behavioural" and, in principle, undesirable;
- and mergers, which are "structural" but which can invigorate competition.

This theoretical distinction becomes extremely fuzzy when applied to joint ventures, which contain elements of both. The EC Merger Regulation, the Community's vehicle for vetting mergers affecting the European market, has also made matters worse by offering companies a strong incentive to draft their cross-border joint ventures as "mergers".

A joint venture which is categorised as "concentrative" (ie, as a merger), falls under the Merger Regulation and because of the regulation's strict procedural time limits may be cleared and up and running within a few months; hence the attraction to companies of ensuring their joint ventures are drafted as mergers.

A deal drafted as a "co-operative" joint venture, however, is beyond the ambit of the Merger Regulation

## Cross border manoeuvres

Celia Hampton on the EC's revised rules for vetting joint ventures

### New procedures for EC joint ventures

- Companies must complete form A/B giving information in similar detail to that required under the EC Merger Regulation
- Commission will examine case for up to two months
- Commission will give either, a "comfort letter", allowing companies to proceed with the deal, or, a "warning letter" telling companies the deal is unacceptable or that it needs more time to consider it
- Companies which receive a warning letter should stop all progress towards implementing the joint venture
- Commission will open a second stage inquiry to decide whether to approve or forbid the joint venture. There is no time limit on a second stage inquiry.

and may fall by the wayside while awaiting approval under EC competition rules; even then, permission is not necessarily final and is often of limited duration.

A "concentrative" joint venture involves a permanent structural change in the market-place, such as the arrival of a new player in a sector. The parent companies of the joint venture enjoy the normal

shareholder relationship with a "concentrative" joint venture; but the venture will not be treated as such unless it is also designed to perform as an autonomous and permanent economic entity. Most important, the venture must not "give rise to co-ordination of competitive behaviour" – or anti-competitive practices – among the parents or between them and the joint venture. However, difficulties arise with the word "co-ordination". If the par-

ents and the joint venture itself operate in the same market, it is likely that the joint venture will be treated as a springboard for developing a common strategy and will therefore be treated as "co-operative". If the joint venture is intended to operate in a related market, for example, distributing two manufacturers' products, the Commission may also come to the same conclusion.

The Commission is mindful of the divergent treatment of "concentrative" and "co-operative" joint ventures, and is now trying to reduce its significance in practice. Until the end of last year, most joint ventures needed individual exemption from EC competition rules before they could proceed. Now the Commission has restated its earlier practice of presuming "co-operative" joint ventures to be eligible for exemption. It has also extended the general exemptions for certain types of agreement, such as patent and know-how licensing, to joint ventures.

The Commission has already issued guidance on the distinction between "concentrative" and "co-operative" ventures. Last week a further notice was published defining "co-operative" ventures and explaining Commission practice in assessing them.

The author is executive editor of *Business Law Brief*, published by FT Newsletters.

The guidance provides some insight, for example, by summarising the questions the Commission will ask companies when judging whether competition between the parent companies is likely to be affected.

The differences, even in terms of competition policy, between the two types of joint ventures are hardly sufficient to justify big differences in treatment. Accordingly, the Commission has proposed improving the position of "co-operative" ventures through an "internal organisation of procedure".

Since last month, "structural" deals – including "co-operative" joint ventures – have been processed more speedily under the Rome Treaty's article 85 exemption or "negative clearance procedures". The Commission has promised to give either a "comfort letter" or a "warning letter" to companies within two months of being notified of a prospective joint venture. A comfort letter means the Commission does not object to the deal or that it intends to grant negative clearance or an exemption; a "warning letter" would tell the companies that the Commission has serious doubts about the deal (see chart).

If the Commission does not issue a comfort letter it will open a second stage inquiry – for which there is no time limit. A swifter timetable has been promised for other cases after April 1.

But the new internal procedure may not go far enough. Full information similar to that required for mergers must still be supplied. Even companies which have already given exhaustive information on an unsuccessful application for merger clearance may be asked for further details, and the two-month period may then start afresh.

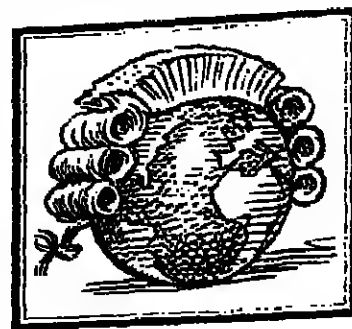
The concept of a "warning" letter is new and although potentially useful where only minor adjustments are needed in the deal to make it acceptable to the Commission, the letter may have legal effect.

Normally companies can proceed with a joint venture while awaiting the Commission's decision, but this carries the risk that the Commission may subsequently block the venture. It is possible that a warning letter will have the same effect as a decision blocking the deal. This would make the joint venture's further implementation unlawful.

Finally, it is difficult to understand why there should be no time limit on the second stage of the inquiry, given the amount of information that the Commission will have by then.

The author is executive editor of *Business Law Brief*, published by FT Newsletters.

## LEGAL BRIEFS



### Soaps in US customs lather

EFFORTS by US manufacturers to block the importation of "grey market" goods – goods made under licence abroad and re-imported – received a boost recently following a ruling by the District of Columbia Federal Appeals Court.

The court upheld a US Customs ban on two "grey" Lever Brothers soaps, Shield and Sunlight, on the grounds that although made under a valid licence in Britain by a Lever Bros affiliate, they violated US trademark legislation because they differed physically from the same brand of goods manufactured in the US under a US trademark.

The Court found that the US version of Shield "lathers more" than the UK version and that British Sunlight "produces less suds". The Lever case has already been cited by the First US Circuit Court of Appeals in a case involving the import of "grey" Ferragina chocolates.

The First Circuit court said that the imported chocolates produced outside the US under a valid licence infringed the US trademark because differences between the imports and the US products were likely to confuse consumers.

### Tax settlements

TWO NEW pilot schemes designed to speed up the vetting or "taxation" of legal bills are to be introduced by the English High Court after Easter. The schemes should lead to the successful parties in litigation receiving their costs from the losers more quickly.

Under the first scheme parties will be responsible for identifying the items in a bill which are in dispute, allowing taxation hearings to be confined to those issues.

The second scheme, known as "quick-form taxation", requires the consent of both parties but enables them to ask for costs to be taxed without providing a bill itemising costs and disbursements.

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## PEOPLE

### BTR's increasingly cosmopolitan board

As the next generation of BTR high-fliers gets promoted into the top jobs, the main board of Britain's ninth biggest company becomes increasingly international in its composition. The latest recruit is Roberto Quarta, 44-year-old chief executive of BTR's sealing and control systems group.

Quarta, a US citizen, joined Worcester Controls in 1973 and first made his mark in BTR's valve group in the US and UK.

In 1989 he took on his present job. BTR says that he has, through acquisition, rationalisation and innovation, achieved

good growth in the automotive and associated industries.

Quarta's promotion to the main BTR board comes less than three months after the appointment of Graeme Pearson, the 53-year-old Australian managing director of BTR Nylax, and reinforces the international complexion of BTR's executive team. Out of the seven executive directors, two are Australian, two are Americans, and Bob Faircloth, the chief operating officer, is a Canadian who has taken US nationality.

The latest promotion to the board has done nothing to



stem the growing speculation about who will take over from Sir Owen Green. BTR's chairman confirmed again yesterday that he intends to retire this year and said that there would be an "election" to find his successor. He said that he would have no say in the choice of that successor.

The latest appointment increases the size of the BTR board to 12 directors and a chairman. The average age of the seven executive directors is 51, on average they have been with BTR for 18 years. The average age of the other five directors is 62.

### Raingold to bolster LSE coffers



The London School of Economics has set up its own Foundation in a move to formalise fund-raising activities ahead of the so-called "Second Century" campaign, and hired Howard Raingold, who made his mark as Lincoln College Oxford's fund-raiser, as its first director.

In his four years at Lincoln, Raingold raised around £6m, from Old Members as well as from companies including Glaxo, SmithKline Beecham and Elf UK. "The college is small, with an Old Member population in the UK of just 3,000," he points out. "It recruits from minor public and grammar schools; we didn't have the Sainsburys and Rothschilds in our repertoire."

Raingold, who claims that learning to fund-raise is easier – and a lot more fun – than learning to drive, says the secret is "education, not begging. People want to belong." He identified the third of

Lincoln's Old Members who were on a salary over £30,000, and, by dint of a series of face-to-face meetings, persuaded around 70 per cent to give an average of £2,500 each. The campaign funded additional undergraduate accommodation – work on which has just started – as well as a series of junior research fellowships.

Raingold hopes to be able to do the same "with an additional sought on everything" for the LSE, which celebrates its centenary in 1995. The provisional target is to raise £40m over five years, but Raingold says much is to be decided before the official launch of the campaign, probably some time next year. With its bid for County Hall turned down, the LSE will now concentrate on improving the present Houghton Street site, as well as creating new research fellowships.

Raingold, 53, went to Cambridge as a mature student in the late 1970s and took a history degree. After three years as deputy director of Shelter, he spent a year studying international history at the LSE, and then taught at two schools before applying for the Lincoln job.

Lester May, 41, who worked for eight months in the public relations office of the Corporation of London on the campaign for the European Central Bank, but has otherwise been unemployed since leaving the Royal Navy in 1988, becomes deputy director. "The best thing about it is that I can stop job hunting for the first time in four years," he says.

### Edgecombe in Central rescue

Edward Edgecombe has taken over as chairman and joint managing director of Central Stockbroking Services after the founder of the two-year-old Manchester-based operation Brian de Vecchis was barred by the Securities and Futures Authority.

Edgecombe, 57, who had been a shareholder but not a director of Central, was brought in after de Vecchis took £40,000 from the building society account of a 70-year-old widow who was a discretionary client of the firm, in order to meet capital adequacy requirements.

De Vecchis, 51, whom Edgecombe has known for 20 years, had had a 70 per cent share in Central. The embryonic broking firm has subsequently severed all connections with de Vecchis, and Edgecombe is now a 40 per cent shareholder of the recapitalised operation.

"After the first quarter, to the end of December 1992, we are most encouraged; we are in profit, representing a considerable turnaround from the loss for the previous full year which was in excess of £50,000," says Edgecombe explaining that the "big mistake" that had been made was that "after the first year, when they could see the cash flow rising, they started to spend it." Edgecombe says he has begun to cut aggressively into the overheads, achieving cuts of around 25,000 a month.

The new chairman, who points out that his new challenge of developing Central will mean he will be far too busy to retire at 60, has spent his career in the mutual fund

industry. He left Royal Life Investment Management, where he had been a manager, to rescue Central. Previously he had been at Guinness Mahon Investment Management and earlier had spells with Capel Care Myers Thornton Management and GT Management.

While de Vecchis was known for his centralised style of management, Edgecombe has promoted Thomas Hutton to the position of joint managing director and secretary, and made Albert Kobierzynski finance director.

■ Phillip Thorpe, the former deputy chief executive of the Securities and Futures Authority who has since October been working with Andrew Large reviewing London's financial services regulation, is to be the new chief executive of IMRO in succession to John Morgan.

■ Robert Walther becomes deputy chairman of CML, the international arm of CLERICAL MEDICAL INVESTMENT GROUP.

■ Keith Millar has been appointed chairman of GM Benefit Consulting Group, part of GUINNESS MAHON. Duncan Howarth is chief executive. Kevin Clark and David Baker are appointed directors of GM Benefit Consultants.

■ Charles Kirwan-Taylor and Anthony Stranger-Jones have been made managing directors in the corporate finance division of BARCLAYS DE ZOTER WEDD.

■ Catherine Wall has been appointed a regional director of BARCLAYS DEVELOPMENT CAPITAL based in Leeds.



# Minimal into the invisible

William Packer reviews Robert Ryman at the Tate

The Robert Ryman retrospective, jointly organised by New York's Museum of Modern Art and the Tate Gallery, which opens its international tour with its showing at the Tate, is as important as it is timely. It is sure to puzzle quite as many as it will irritate, and as many again both at once, but it also comes at a moment when the serious questioning of the received wisdom and prejudices of the avant garde has risen to the surface, to be aired on all sides.

We can safely disregard the nine-days-wonder school of journalistic response, with its instinctive anti-modernism which amounts to a profoundly anti-art philistinism - all art was modern in its day. But what seems to have happened is that a number of the more serious commentators have come quite independently to a broadly similar conclusion. For all the creative energy and excitement generated by the modern movement, in all its forms, over the past century and more, for all the profound truths of human experience it has realised, and for all the very real creative achievements that have marked its course, we have come at last to recognise that when the avant-garde becomes academic, it is more than time to take stock. It should be the stuff of serious and constructive debate.

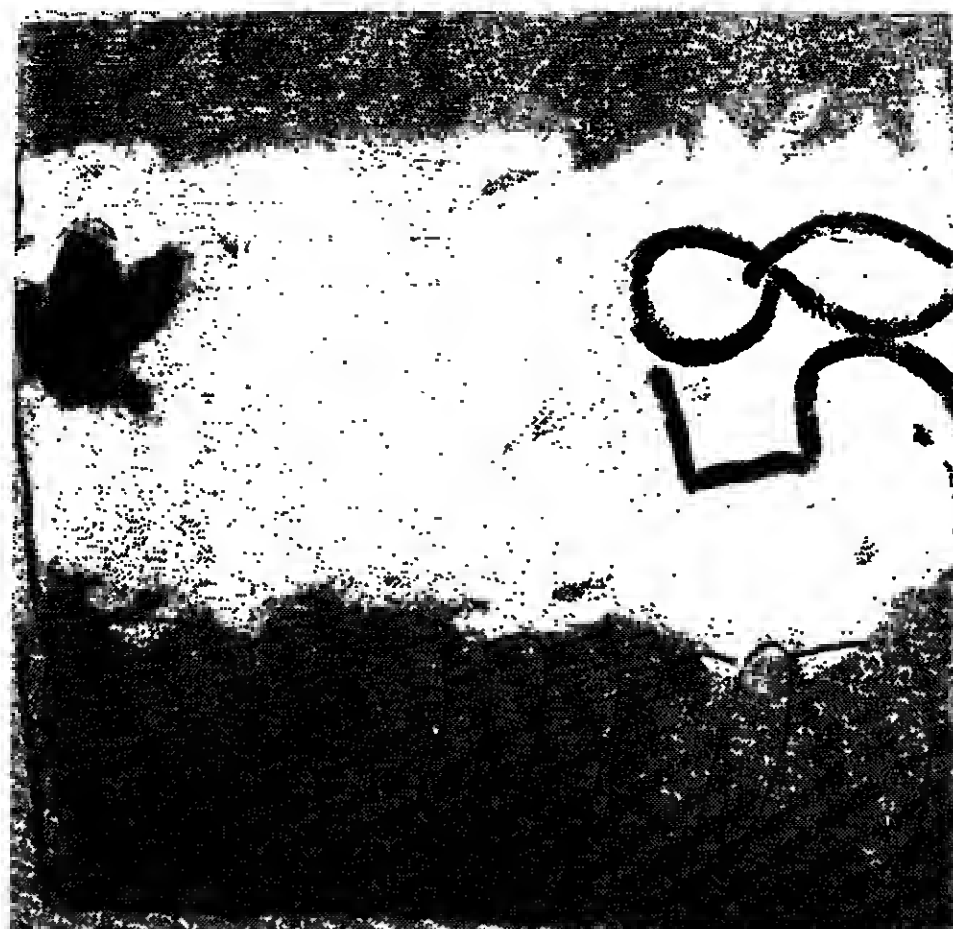
What must be challenged is the assumption that whatever may be identified as *avant-garde* is of itself important and significant: from which it follows that the common curatorial and international dealing view that all too patently finds interest, so far as contemporary art is concerned, only in art of such a kind, is dangerously narrow, partial and unfair. The real usefulness of this Ryman exhibition is that it is both wonder-

fully even-handed and particular, offering both sides of the question, the radical and the academic. In the clearest terms. Such considerations were doubtless far from the Tate's mind when arranging it, seeing the show simply as the celebration of an established and respected modern painter. But it is exactly what it should be doing, presenting the work at issue, holding the ring.

The justification for a great deal of modernist activity has always been not so much the actual production of great art, or of art at all, but rather as the necessary experiment and investigation into what art is, or might be, and into the mechanics, actual or potential, of its achievement. What has always bedevilled the debate has been the mindless subsequent acceptance that the fruits of such activity, whatever else they are, are also, without question, works of art.

Art is what artists do, or propose, and so it follows that a walk in a field, a bare canvas, a beer can, a proposal, a mere idea, may itself be elevated to the status of art. It is a seductive heresy, but heresy still. In Robert Ryman we have an artist who was actively engaged with what was, in the 1960s, one of the central issues of painting. Following upon the more intuitive indulgences of abstract expressionism, the tougher questions were addressed, of what a painting was, and how to make it more itself. If an image is but an illusion, leave it out. If a painting is but a coat of paint upon a surface, leave it at that. And if variations of colour or surface-texture begin to seem arbitrary and unnecessary embellishments, then reduce the variation to uniformity, and drain the colour away until only white is left.

The most fascinating part of the show is indeed that given to this earliest phase in



Robert Ryman's 'Untitled', 1968: one of the few pictures you can actually see done for sculpture of the time.

but it is only a game. We all know that to put anything, anything at all, on a bare white wall is to invest it for the moment with an aura of cosmic significance. A blank sheet of paper, four pins to describe a square, a length of aluminium heading - to go through the later rooms of this retrospective is to see the radical minimalist become but an aesthete working his endless decorative variations, and wondering to himself: whatever next? A sad business.

The Lisson Gallery's *Out of Sight: Out of Mind* is another solitary and entirely justifiable historical exercise, but again the fundamental issue is inescapable. It is an ambitious group show which deals rather more comprehensively with the graphic, photographic and cerebral manifestations of 1960s and early 1970s conceptual art than *Gravity & Grace*, at the Hayward, has lately

From Carl André and Art & Language to Bob Law and Bill Woodrow, it offers a stimulating and enjoyable trawl through the fashionable and technical preoccupations of the time, a ferment of ideas and possibilities. But as Art? Bruce Maclean at his most ironical, with photographs of his evaporated puddle, and of himself as Henry Moore's 'Fallen Warrior', says it all.

Robert Ryman: Tate Gallery, Millbank SW1, until April 25, then on to Madrid, New York, San Francisco and Minneapolis; sponsored by the Horace W. Goldsmith Foundation and the Patrons of New Art. 'Out of Sight: Out of Mind': Lisson Gallery, 87 Lisson Street NW1, until April 3

Concurrently with *The African Company*, in its smaller theatre in the round, Arena Stage is presenting a new production (and new translation) of Pirandello's *Così è (se si pare)*, now called *It's the Truth (If you think it is)* staged by the Romanian Liviu Ciulei.

It is a confident, competent staging, though the acting is uneven. Following the Italian dramatist's clues, Ciulei sees all the characters except the three principals as grotesques, a chorus representing public opinion, received ideas, and he has some delightful accomplices in Halo Wines (as Amalia) and Trazana Beverly (Signora Sirelli). Richard Bauer plays Pirandello's alter ego Lamberto Lodolci with the proper cynicism and detachment, but there is a sameness in his drawing delivery that becomes finally tiresome.

In the crucial 'mad' roles, Tana Hickey (Signora Frola) and Henry Strouzer (her son-in-law Ponza) strike just a date generally though not universally regarded as Black Wednesday. In the play, the characters call it White Wednesday, not because they have an alternative economic policy based on a floating pound, but because they did walk out of the speculation.

## Rock/Andrew Clements Eric Clapton

Scarcely had one of rock's living legends shambled out of town for the next stop on his endless tour than another of the great and the good started his annual residency at the Albert Hall; this is the seventh successive year that Eric Clapton has held court there before his ageing admirers.

As usual the show is effortlessly professional and wonderfully executed; Clapton takes no chances. He has surrounded himself with an outstanding band - a five-piece outfit, with three brass drafted in for the last lap - which includes Andy Fairweather Low, ex-Little Feat drummer Richie Hayward, and Joe Cocker's pianist Chris Stainton.

This year there is only one

programme for all 14 concerts; 'rhythm and blues' is what the tickets promise, and that is precisely what the punters get, with rather more of the latter than the former. If at least 50 per cent of the audience was waiting him to launch into 'Layla' or 'Wonderful Tonight' what they got instead was a spin through the history of the blues from the 1920s to the present day. It begins with Clapton alone playing acoustic guitar against Stainton's piano and ends two hours later with his peerless electric sound cutting through the full band like a surgeon's knife.

Nevertheless it took a while for the temperature to begin to rise. The first dozen songs, as Clapton moved through Robert Johnson, Big Bill

Broonzy, Muddy Waters and Jimmy Rogers seemed respectful rather than engaged, and it was only Fairweather Low, seizing his one solo opportunity on Elmore James's 'Coming Home', who really took hold of the material and squeezed hard. Clapton then took the hint; a Howling Wolf group full of heavy dark guitar work, began the revival and numbers by Bobby Bland and Freddie King finally received the full treatment.

The audience seemed to go home happy enough, though the irony of this immaculately turned-out white musician in his designer suit singing Bessie Smith and Robert Johnson should have hit a raw note somewhere in the hall.

## Theatre

### 'Elektra' according to Ezra Pound

Translation flowed near Ezra Pound's heart. For more than 50 years it occupied him, and it has occupied his admirers. Floods through his Cantos; his versions of Greek, Latin, French, German, Italian, Anglo-Saxon, Provençal and Chinese poetry amount to a large part of his output. And his 1954 rendition of Sophocles's tragedy *Women of Trachis*, as has long been recognised, is in the vanguard of radical translation, with its modern colloquial energy, its freedom from conventional grammar, and its patches of speech printed in upper-case.

(See, for example, *Herakles*.) Last words: 'Come at it that way, my boy, what! SPLENDOR, ALL COHERES.' Pound had already tackled another Sophocles play, the *Elektra*, in 1949, while first recovering from nervous breakdown and mental instability in St Elizabeths Hospital, Washington D.C. He undertook it with enthusiasm. But he put the translation under the name of his assistant Rudd Fleming, an American professor and novelist, for his pro-fascist war record had left him in a legal situation then so precarious that he did not wish to be known as sane enough to be able to translate Sophocles. Only in 1989 was it published as Pound's version - and in 1990 in the UK (Faber & Faber).

The characters, though usually donning Greek-style attire and make-up, spoke in accents from the American South. This helps, for these are the main accents of Pound's text. How else could you deliver such lines as 'This is what we're agoin' to do, listen sharp and check up if I miss any bulleseyes.' (Also, to us, this makes a connection to O'Neill's *Southern Mourning* becomes *Elektra*.)

But why did Salaman sometimes dress Orestes & Co. like folk from *The Godfather* and *and the Ugly*, with these music to match? And why split the role of *Elektra* in two - one actress black, dressed in white, one white dressed in

black? No interesting dichotomy in the role is revealed.

The members of the young cast managed their American accents, and their extensive amount of singing and chanting, pretty well. They could not always make Pound's colloquialisms sound serious; it would take a mature actor to bring off the sober irony of Orestes's 'You won't have any more trouble with Mother' after his matricide. But, in most respects, they revealed the difficult text to advantage. Pound's metres made their full impact for which Salaman and the composer, Alessandro Timsos, (working in a wide range of styles) deserve praise.

Pound's *Elektra*, though it remains highly eccentric, brings out the neurotic urgency in Sophocles's drama. (*Elektra*: 'I'm not dead yet, it's a dirty life! but my own! It annoys 'em. That honours the dead, if the dead get any joy out of that.' And 'Slave-driver more than a mother I'd call you! and a rotten life I have with you and your fellow-feeder! put all the low jobs onto me'). CUT? If only the production had tried to add fewer layers of meaning, and to tell us less about Pound and more about *Elektra*, it would have been truer to both Pound and Sophocles.

Alastair Macaulay

### 'Killing Him': a bit of a twitcher

The first voice is that of Norman Lamont, the chancellor of the exchequer, sounding remarkably resonant about the British government's determination to defend the value of sterling within the exchange rate mechanism of the European monetary system. The only seating place on stage is on top of a large bundle of apparently unread copies of the *Financial Times*. What is known in the trade as returns.

The chancellor was speaking before September 16 last year, a date generally though not universally regarded as Black Wednesday. In the play, the characters call it White Wednesday, not because they have an alternative economic policy based on a floating pound, but because they did walk out of the speculation.

Between them they picked up about £30m.

*Killing Him* is written and directed by Crispin Whitley, co-founder of a relatively new company called Cambridge Nights. The striking fact is not so much the quality of the play as the subject. Can it really be true that you fill a pub theatre in Camden Town on a Saturday night with jokes about the Bundesbank?

The answer is yes. Actually, the best part of the play has nothing to do with currency dealing. It is based on a serious bird-watcher, or 'twitcher' called Kevin (played by Will Keen) who takes a more long-term view of the world than the speculators. Remember, however, that Norman Lamont is also a bit of a twitcher; there may be some

deeper meaning here, maybe not.

This is not the only obscurity. It is not obvious, without being told, that the girl in the play (Nicola Walker) used to work as a spy for the old East German regime. That is why she sleeps with bankers and knows the secret wishes of the Bundesbank.

Some of the basic techniques of story-telling still have to be learned, but here at least is a piece that enters new territory. So far as I can make out the attitude to currency speculation is morally neutral.

Malcolm Rutherford

Roctera Theatre Club, London N1 until March 7, 9.30 pm (not Mondays), (071) 482 4857

## Theatre in Washington/William Weaver

### The African Company presents Richard III

his political influence to have their theatre closed and their company arrested. The company, however, survived this setback, and a few years later, produced a new play called *The Drama of King Shaka* based on the story of the black Caribbean chiefdom Chatoyer, killed in an insurrection.

In reconstructing these events Carlyle Brown first did considerable scholarship; but, inevitably, since black history in America is full of fantasising, he rightly made effective use of his own poetic imagination. The actors of the African Company - waiters or domestics by day - had their private stories fit also into the larger history of the US and of racial conflict there.

The chief black actor of the 19th century company was a writer named James Hewlett (known to actors, because of his aversion, as 'Half-Frisky'). Determined to destroy his black rivals, the manager used

early scene, Hewlett says 'Coloured people act all the time.' Their submission, their obedience, the persona they offer their white masters is all a performance. Later, the same Hewlett does an ironic imitation of the white man's cliché black man, dancing and singing with searing pain.

Carlyle Brown is fortunate in his cast and in his director, Tazewell Thompson, who has carefully gauged the behaviour of the characters according to whether they are alone, among themselves, or in a racial confrontation. In addition to Leon Addison Brown, the young actor Jonathan Earl Peck provides a full length, three-dimensional portrait of the black impresario William Henry Brown; mettlesome, resourceful, human.

And, dominating the stage at his every appearance, Wendell Wright offers a generous, irresistible Papa Shakespeare, a Falstaffian figure still close to his African roots, a man wise in ancient lore and sharp in his

witty, compassionate glee. It is a part that could easily have lapsed into the quaint, into clownery. Instead, it has an impressive nobility.

Gail Grabs is totally convincing, both as the alert maid-servant Ann and, in her other costume, as Richard III's queen. David Marks is a sinister yet entertaining Constable-Man (a clever touch of the director to give him an Irish accent, indicating the complex ethnic mixture of 19th-century New York).

A simple wooden construction by Douglas Stein suggests a port warehouse or the backstage of a theatre, with the hint of a garden beyond; Paul Tazewell's costumes - whether for Carlyle Brown's characters or for Shakespeare's - are convincing: simple, deliberately uncluttered, clothes and makeshift velvet, beplumed regality. The lighting devised by Allen Lee Hughes is subtle and, particularly in the final, gail scene, poetic.

Peter Zimmermann. Tomorrow and Thurs: Emmanuel Krivine conducts Orchestre de Paris in Mozart, Rakhmaninov and Rimsky-Korsakov, with piano soloist Michel Beroff. Fri: Michel Corboz conducts choral works by Honegger, Martin and Mozart (4583 0798)

Salle Gaveau Tomorrow: Anatol Ugorski piano recital. Sat: afternoon: François Le Roux and Nash Ensemble in music by Bilas, Milhaud, Ravel and Poulenc (4230 2308)

Théâtre des Champs-Élysées Thurs: Neeme Järvi conducts Orchestre National de France in works by Danilov, Pärt, Shostakovich and Prokofiev, with violin soloist Gidon Kramar (4720 3837) Centre Pompidou Thurs and Fri: David Robertson conducts Ensemble InterContemporain in works by Suzanne Giraud, Klaus Tordenson and Steve Reich (4280 9427)

JAZZ/CABARET American blues guitarist Luther Johnson and his Magic Rockers, daily till March 6, music from 22.30 (Hôtel Meridien Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4088 3042)

■ ZURICH

Opernhaus Tonight: Nikolaus Harnoncourt conducts Ruth Berghaus' new production of Der Freischütz, with Inga Nilsen, Gösta Winbergh and Matti Salminen (also Thurs and Sat). Tomorrow: ballet mixed bill, with choreographies by Nijinski,

Bernd Bianert, Arthur Saint-Léon and Jorma Uotinen. Fri: Harnoncourt conducts revival of John Dew's production of La clemenza di Tito, with Lucia Popp and Ann Murray. Sun afternoon: Bianert's production of Nutcracker. Sun evening: il barbero di Siviglia. Mon: Christa Ludwig song recital (262 0909)

Temple Tonight: Michael Stern conducts Tonhalle Orchestra in works by Prokofiev and Stravinsky, with violin soloist Boris Belkin. Sun: Belkin, accompanied by Michael Dalbert, plays violin sonatas by Brahms, Mozart, Schubert and Prokofiev. March 3, 5: Mitsuko Uchida (206 3434)

■ CHICAGO

Orchestra Hall Thurs, Fri, Sat and Sun: Franz Welser-Möst conducts Chicago Symphony Orchestra in Mendelssohn's First Piano Concerto (André Watts) and Schumann's Fourth Symphony (435 8686)

■ WASHINGTON

Kennedy Center Concert Hall Tonight: Neville Marriner conducts National Symphony Orchestra in works by Berlioz, Respighi and Rimsky-Korsakov. Thurs, Fri afternoon and Sat: Marriner conducts Sibelius' Violin Concerto (Leila Josefowicz) and Holst's Planets (202-487 4800)

Terrace Theater Tonight: James Tocco piano recital. Thurs: Academy of St Martin in the Fields String Octet (202-487 4800)

Opera House Tomorrow evening and Sun afternoon: Turandot with Eva Marton (repeated March 2, 5, 8, 13). Sat: Christopher Keane conducts first night of The Cunning Little Vixen, with Mary Milla in title role. Bill Brydan's Covent Garden production, sung in English, is restaged by Michael Beauchamp. Further performances March 1, 3, 6, 9, 12, 14 (202-487 4800)

Baltimore Symphony Orchestra Fri and Sat evening. Sun afternoon at Joseph Meyerhoff Symphony Hall: David Zinman conducts Beethoven's Fourth Piano Concerto (Angele Hewitt) and Sixth Symphony (410-783 8000)

THEATRE

Unidentified Human Remains and The True Nature of Love: Brad Fraser's graphic account of relationships both healthy and not, in a production by Dorothy Neumann which includes violence and nudity. Daily till Sat (Signature Theater 703-685 4331)

JAZZ/CABARET

Blues Alley Jazz Supperclub Betty Carter, vocals, daily till Sun. Next Mon and Tues: John Scofield Quartet with Joe Lovano, guitar/sax (1073 Wisconsin Ave, in the alley, 202-337 4141)

Barnes of Wolf Trap Tomorrow: Carlos Barbosa-Lima, classical guitar. Thurs and Fri: David Wilcox, acoustic folk music. Sat: Jonathan Edwards, acoustic-based music. Next Tues and Wed: Cleo Laine and John Dankworth (703-255 1916)

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

#### CONCERTS

The main event this week at the Concertgebouw is Bernard Haitink's reunion with the Royal Concertgebouw - his first concerts with the orchestra since 1988, when he resigned after more than a quarter-century as music director. Tomorrow, Thurs and Fri, Haitink conducts works by Berlioz, Ravel and Mahler. Other events: a Brahms concert with Rheinland Pfalz State Philharmonic Orchestra tonight, a cello recital by Natalia Gutman on Fri, a concert performance of Gluck's *Alceste* on Sat afternoon (conducted by Arnold Oestman) and a King's Singers concert on Sat evening. Next Mon: Shirley Bassey (6718 345). Sat at Beurs van Berlage: Netherlands Baroque Orchestra plays works by Boccherini (8270 456)

OPERA/DANCE A Dutch National Ballet mixed bill, with choreographies by

Balanichina, Ted Brandsen and Martha Graham, runs daily except Sat and Mon till March 3 at Muziektheater. Next Mon: Ilrat night of Pierre Audi's new production of Monteverdi's *Ulysses*, in repertoire till March 30 (8255 455)

### BRUSSELS

Palais des Beaux Arts Antoni Ros-Marba conducts Belgian National Orchestra on Thurs evening and Sun afternoon. Gerhard Oppitz is soloist in Dvorak's Piano Concerto on Thurs, and Philippe Hirschhorn in Brahms' Violin Concerto on Sun. Next Tues: Maria Joao Pires plays Mozart. Next Thurs and Fri: Brussels Choral Society in Mahler's Second Symphony (507 8200)

Monnaie Philippe Boesmans' new opera *Raigen*, with a libretto by Luc Bondy after Schnitzler, opens on Sun, with further performances on March 2, 4, 5, 7, 9, 10, 12, 13. Sylvain Cambreling conducts a staging by Bondy, designed by Erich Wonder, with a cast including François Pollet and Solveig Kringlebotn (219 6341)

Chapelle Royale Tomorrow at 19.00: Elton Bennett performs harp music and folk songs from Celtic countries, including harp music from Wales, plus works by William Mathias and John Parry (Advance booking from Walala European Centre, 502 5909)

Théâtre National The next

production is Bettina, a Goldoni-based play directed by Jean-Claude Burle, opening next Tues (217 0303)

### PARIS

DANCE/OPERA Palais Garnier Tanztheater Wuppertal presents Gluck's *Orfeo* choreographed by Pina Bausch, daily till Sat. March 4-8: young dancers of Opéra Ballet (4017 3835)

Châtelet La traviata: Antonio Pappano conducts Klaus Michael Gruber's production, with Glusya Devina and Veronica Villarroel alternating in title role. Final performances tomorrow, Thurs, next Mon and Tues (4028 2840)

Opéra Bastille Les Contes d'Hoffmann: John Nelson conducts Roman Polanski's production, with Francisco Araiza, Sumi Jo, Mara Zampieri and Jean-Pierre Lafont (final performances tomorrow and Sat). A new production of Benvenuto Cellini opens on March 5 (4001 1616)

Théâtre de la Ville Ute Lemper, daily till Sat (4274 2277)

Châtelet Barok cyles: Philharmonia Orchestra is tonight conducted by Heinz Holliger, with piano soloist Peter Donohoe, and on Fri by Ivan Fischer, with violin soloist Thomas Zehetmair. Sun: Ensemble InterContemporain (4028 2840)

Salle Pleyel Tonight: Marek Janowski conducts Orchestre Philharmonique de Radio France in works by Beethoven and Franck, with violin soloist Frank

### ZURICH

Opernhaus Tonight: Nikolaus Harnoncourt conducts Ruth Berghaus' new production of Der Freischütz, with Inga Nilsen, Gösta Winbergh and Matti Salminen (also Thurs and Sat). Tomorrow: ballet mixed bill, with choreographies by Nijinski,

European Cable and Satellite Business TV (All times are Central European Time)

MONDAY TO THURSDAY

Super Channel: European Business Today 0730; 2230

MONDAY

Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0630

WEDNESDAY

Super Channel: Financial Times Reports 2130

THURSDAY

Sky News: Financial Times Reports 2030; 0130

FRIDAY

Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0630

SATURDAY

Super Channel: Financial Times Reports 0930

Sky News: West of Moscow 1130; 2230

SUNDAY

Super Channel: West of Moscow 1830

Super Channel: Financial Times Reports 1900

Sky News: West of Moscow 0230; 0530

Sky News: Financial Times Reports 1330; 2030



As he brought down the hammer to open the first privatisation auction in Ukraine, Volodymyr Pylypchuk, chairman of the parliamentary commission on economic reform, joked that his historic wooden mallet could eventually be worth more than any of the small businesses on sale.

Yet last Saturday's modest auction of 17 restaurants and shops in the western Ukrainian city of Lviv - out of a total 4,000 small state businesses in the city - was the most concrete sign yet of the government's intentions. It showed it is serious about transforming one of the most conservative of the former Soviet republics into a market economy.

If market reforms succeed, Ukraine could form a stable and prosperous buffer state between eastern Europe and Russia. But if they fail, the region could be destabilised as nationalist forces in Ukraine and Russia, both of which possess nuclear weapons, stake up simmering territorial and military disputes to distract the public's attention from economic collapse.

Ukraine's economy certainly needs radical change. The most populous republic after Russia, it has a budget deficit equal to 36 per cent of gross domestic product and an accelerating inflation rate of more than 50 per cent a month (13,000 per cent a year), which have undermined its fledgling new currency, the coupon.

Last November, parliament granted Ukraine's new government the authority to rule the crumbling economy by decree. The cabinet has responded with a stream of reforms to liberalise prices and cut the budget deficit. Food prices tripled at the end of December as subsidies were cut, and the number of people entitled to social welfare payments has been reduced from 20m to 2m.

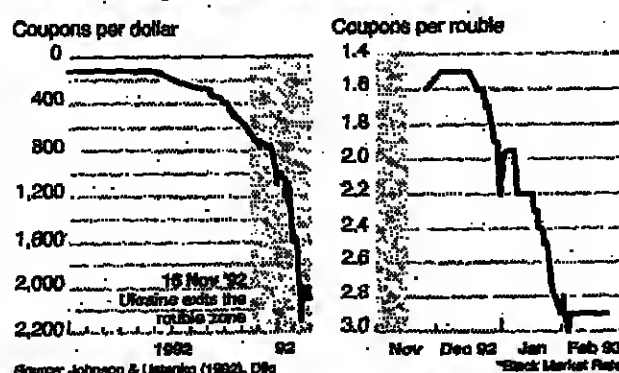
These tough measures have convinced sceptics that the prime minister, Leonid Kuchma, believes in economic reform. But Ukraine's task is even more difficult than that of Russia, where reforms appear to have stalled, because Ukraine faces obstacles to economic change from outside as well as within the state.

Ukraine remains heavily dependent on oil from Russia and trade with the other former Soviet republics, which together accounted for more than 80 per cent of Ukraine's trade and more than a third of total industrial production before the collapse of the former Soviet Union. But economic relations with Russia have deteriorated.

## Reform club's new member

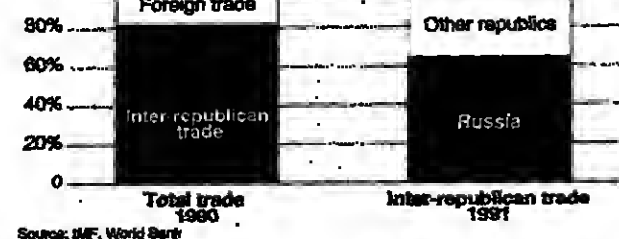
Privatisation in Ukraine has begun at last, write Edward Balls and Chrystia Freeland

Ukraine slips into hyperinflation...



Source: IMF, World Bank

as inter-republican trade collapses



Source: IMF, World Bank

Ukraine's economy has been hijacked by Russia's industrial elite. Factory managers have sold off company assets for personal profit. Last year, for example, they illegally re-exported 8m tonnes of state-supplied oil. They also managed to get Rb1,325 billion of unbacked monetary credits in order to pay wages, a rise of 800 per cent in the stock of outstanding domestic bank credit compared with 1991, driving Ukraine into hyperinflation.

Even at these higher prices, Kuchma says that Ukraine will not be able to obtain enough oil this year. Last week the Russian prime minister, Viktor Chernomyrdin, announced that Ukraine would get only 15m tonnes of oil in 1993, less than half last year's level. In addition, Russia has raised prices for natural gas and threatened to cut off supply if Ukraine does not pay up.

The government also faces powerful domestic obstacles to progress. In recent years the

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without confronting the more reactionary ex-Communist forces in the state bureaucracy who still control the economy.

Ukraine's reformers, working closely with World Bank officials in Kiev, believe that the key to success is liberalisation and small-scale privatisation in order to bypass the bureaucrats. Without these measures, the government says it will be unable to meet its target of bringing inflation down to between 3 and 4 per cent a month by the end of this year.

Agriculture is to be privatised first: 13m Ukrainians are already landowners and produce 25 per cent of total food consumed in Ukraine. Reform-minded regions will be encouraged to pursue rapid privatisation of state property, following Lviv's example.

To enforce reform outside Kiev, the government is preparing a package of decrees that will bypass the local councils dominated by ex-Communists, by bringing regional governments directly under the control of the cabinet. The directors of Ukraine's 6,000 large state enterprises, at present answerable only to workers' collectives, will have to sign employment contracts with the state in the first quarter of this year.

Yet even if Kuchma, himself a former factory director, can control conservative regional officials and industrialists, his reforms are unlikely to succeed if trade fails to revive and Ukraine cannot secure a reliable, affordable energy supply.

Kuchma says restoring trade links with former Soviet republics is now a priority and supports moves to establish a new payments union for inter-republican trade. But Ukraine's leaders believe that Russia's motives in raising energy prices and restricting oil supplies reflect not only economic self-interest but also a political desire to bring Ukraine to heel.

Ukraine's oil quota this year is 1m tonnes less than Russia has promised Belarus, which is one fifth Ukraine's size but has access to all of Russia's political and military demands. Russia's deputy prime minister Viktor Shokin said last week that Russia will tie the continued supply of fuel to military and political conditions, including stationing Russian military bases in Ukraine.

"I cannot understand the Russian position," Kuchma said last week. "It can only be seen as pressure on Ukraine, motivated by something beyond economic considerations. This is a conflict in which there can be no victors."



There is no need to panic. Britain is not in the grip of evil, although a casual visitor, picking up a paper at the airport, might be forgiven for thinking so. Law and order has not broken down, although the prime minister and the home secretary are beginning to speak as if it has. In most places, most of the time, the streets are safe, although anecdotal evidence suggests that they are not. We are in no danger of being torn to pieces by marauding gangs of child criminals, led by new Lords of the Flies, although that is what is intimated by some of the responses to last week's tragic murder in Rotherham, of two-year-old James Bulger and the subsequent, shocking arrests of two 10-year-old boys charged with the crime.

As to the latter case, much is surmised, but little is known. A prosecutor's account of what happened may not be available before March 3, when the boys are next due to be brought before the court. Meanwhile, there is no indication that the horrific abduction and murder of which they have been accused is part of a general pattern. To say or imply, as many have, that this dreadful event is symptomatic of what is wrong with British society is cheap and easy, but almost certainly wrong.

Television pictures of two boys leading their tiny victim out of a shopping precinct have aroused strong emotions in most of us. They have also given a new, and unfortunate, impetus to the knee-jerk Right in its approach to all juvenile crime. To be sure, whoever killed baby James should be locked up and the key thrown away, but that has nothing to

do with the generality of young offenders, most of whom steal from cars or houses. Putting a 15-year-old car thief into an old-fashioned (and currently obsolete) approved school would guarantee that the Artful Dodger would quickly become Bill Sikes.

No, I have not fallen into the hands of Hampstead dogooders or, worse, social workers. As the two larger political parties are now agreed, persistent young offenders should be incarcerated, if only to protect their potential victims. That, however, is the easy part. The far more difficult task is to isolate the causes of crime, and to encourage local police forces, teachers, parents, employers - everyone - to take whatever steps seem likely to prevent this or that youngster from going wrong in the first place. For that you need social workers.

Mr John Major appears to find this difficult to grasp. According to an account in the Mail on Sunday, the prime minister told his interviewers that "society needs to condemn a little more and understand a little less". This must rank as one of the more unfortunate pronouncements that Mr Major has made, in tune with Lady Thatcher's "there is no such thing as society". Disapproval of criminal behaviour is certainly necessary. We should condemn wrongdoing before breakfast, lunch and dinner. But willfully understand less? The prime minister has no doubt meant the excessive understanding that implies forgiveness of all misdemeanours, as in the song, Gee, Officer Kruptke, by the "disturbed" young Jets in West Side Story. If so, he should

have made himself clear. Mr Kenneth Clarke is equally Delphic. He is selling bits of his soul for a few right-wing credentials, using phrases such as - did I hear him right? - "nasty little pieces of work". Like Mr Major, the home secretary has been jolted into such language by the appearance on the government's right flank of Mr Tony Blair. Mr Blair is making a simple, but potentially devastating political point. The Conservatives have been in office since 1979. Between 1980 and 1991 the number of notifiable offences recorded by the police doubled. The Tories may have captured the market for rhetoric about being tough on crime, but their methods have not worked. Mr Blair therefore offers a new chant: Labour is tough on crime and tough on the causes of crime.

There is a certain amount of hokum in this. The statistics for recorded crime are notoriously unreliable. Surveys suggest that three or four times as many offences are committed as are put in the book by the police. The propensity for victims to report and the police to record particular crimes varies from place to place and year to year. We do not know, although many of us feel, that the crime rate has increased sharply. Our politicians correctly sense an upsurge of public disquiet about wrongdoing in general and, for the moment, juvenile offenders in particular.

Mr Blair has responded to this with greater ingenuity than either the prime minister or the home secretary. He has attempted to neutralise the argument that Labour is "soft

on criminals" by attacking the government for not providing enough "secure places" for young offenders. At the same time, Labour says, "it is clear that drugs, drink, glue sniffing and truancy increase the size and seriousness of the crime problem".

In a thoughtful paper the party suggests practical improvements in the present arrangements for handling young criminals. Many similar ideas are, or soon will be, in Mr Clarke's mind. Labour says its first purpose is to "stop youngsters getting into trouble". Its second is to divert first offenders from a life of crime.

The theme has been taken up by another Labour politician, Mr David Blunkett, the shadow secretary for health. He argues for "full-time community service for, say, a nine-month period for every young person between the ages of 16 and 21". Such a domestic peace corps would certainly reduce crime, since most of it is committed by teenage boys. It is an idea all parties should work on, with some urgency.

Mr Blunkett's paper for Labour's commission on social justice contains several suggestions as to how young people might be propelled into work. "Those committed to a new 21st century welfare state," he says, "have to cease what has been seen as paternalistic and well-meaning indulgence of the sub-culture of thuggery, noise and nuisance, and anti-social behaviour, often linked with drug abuse."

Labour has correctly perceived that victims must be protected from criminals. Everything that might prevent young people from turning to crime must be tried, but there will be failures, persistent recidivists. They have to be locked up, although there will be a price to pay. Meanwhile, there is no need to lose our heads.

Joe Rogaly

## No need to lose our heads

Putting a 15-year-old car thief into an approved school would guarantee that the Artful Dodger would become Bill Sikes

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Talent going to waste

From R C Mitchell-Hegge.

Sir, Your article ("Sharing out the available work may top the political agenda", February 18) should provoke a wider debate. Why does the UK allow such wastage of managerial talent, particularly in the field of export financing, at a time when the country is desperate to improve its trade imbalance? As a former redundant banker, I will testify for the great numbers of bilingual, marketing-experienced bankers who would leap at the opportunity to provide their services part time within a DTI-sponsored scheme.

This could be structured specifically to help small businesses coping with trade financing and other difficulties. R C Mitchell-Hegge, 20 Clarendon Street, London SW6 6DR

### Crucial point

From Ms Elizabeth Balsom.

Sir, Your account of the financial restructuring at Mrs Fields (UK) company news, February 17, omits one crucial point: why did an American company, which, to the best of my recollection, at the time of its stock market debut had no UK outlets, choose to list on London's USM rather than in New York, with all the complications stemming from a share price in pence and a balance sheet and income statement in dollars?

The obvious answer would seem to be that the USM's disclosure requirements were less onerous, making life easier for companies, but more difficult for investors. If shareholders had stopped to ask that simple question, they might not have got involved. Institutions should have known better. Elizabeth Balsom, 16 Coddcroft Road, London SW15 6LP

### Chancellor should not ignore damage done by ACT

From Mr Howard Davies.

Sir, Your leader, "Budget for the supply side" (February 19), argues that the chancellor should not take action to relieve the double taxation of profits which arises from the operation of the ACT system, because the current arrangements lower the incentive for corporations to invest abroad. Fortunately, as he made clear in his 1992 Budget speech, Norman Lamont does not share your view that the current system is satisfactory. It is true that a company paying surplus ACT is encouraged to increase its taxable profit in the UK. But profit can be increased in the short term more quickly by reducing costs

than by investment. So companies with surplus ACT will find tax advantages in moving administrative functions and research and development facilities outside the UK, reducing employment (and associated tax revenue) and eroding our manufacturing base.

That is now happening. It is why the chancellor should not ignore the problem of "surplus ACT" and should address it in his forthcoming Budget, before more damage is done. Howard Davies, director-general, Confederation of British Industry, 83 New Oxford Street, London WC1A 1DU

### Fuel tax no answer road congestion, and tolls maybe need sweetener

From Mr Giles Keating.

Sir, Following my article "Absence of road pricing takes its toll" (Personal View, February 11), Patrick Barr and B W Barton (Letters, February 15 and 17) suggested that higher fuel duties would be better than tolls.

Fuel duties are a reasonably good levy on pollution, but they bear little relation to congestion and are unfair to country drivers. I could use 50 litres of petrol driving on empty rural roads in Scotland and only just 10 litres used in the rush hour in London or on the M25 motorway would add to the tailbacks.

With electronic tolls, peak-hour drivers would pay a surcharge over normal rates, and there would be discounts at

night. That would cut congestion, so bus companies and delivery companies would need fewer vehicles. Benefits like that offset the costs to the economy of collecting tolls.

Christopher Raymond (Letters, February 18) argues that these benefits must be balanced against people's dislike of paying tolls. Maybe a sweetener is needed: every household could be given £1,000 worth of shares in the road companies.

There would still be some £500m of privatisation left for the government. Giles Keating, chief economist, Credit Suisse First Boston, 2A Great Titchfield Street, London W1P 7AA

### US must plug the sinking ship

From Mr Erik N Dunleavy.

Sir, The US and its perennial budget deficits can be likened to an overloaded ship with a hole in the bottom. President Clinton's tax increase amounts to starting up another bilge pump, but his temporary stimulus means it is running backwards and pumping more water into the ship. Unfortunately, his spending cuts only reduce the hole from 500 cm to 300 cm. This isn't going to save the ship. For those who look hopefully to the small pick-up out that even a sinking ship occasionally rides a wave; however, it frequently founders in the next trough.

We, the people, must insist on fixing the hole permanently with the balanced budget amendment and the line item veto. There is no time to lose; the foreign crew who have been fueling the pumps with their loans may take to the lifeboats. Erik N Dunleavy, 141 Centre Island Road, Oyster Bay, NY 11771, US

### Squeezed out

From Ms Jeannette Aspin.

Sir, I recently attended a hearing of the US House of Representatives Committee on Space Science and Technology, Subcommittee on Technology, Environment and Aviation. The subject of the hearing was the National Competitiveness Act of 1993. The orange juice that I bought in the cafeteria of the Rayburn House Office Building was a product of Brazil. Is there a message here? Jeannette Aspin, 443 Shed Street, Pennington, New Jersey 08534

### Example of Bophuthatswana should not be ignored in S Africa

From Mr Anthony McCall-Judson.

Sir, Your editorial ("Buthezi's role", February 15) welcomes the agreement in outline that has now been reached in South Africa, but it should have drawn attention not only to the importance of Chief Buthezi but to the role of Bophuthatswana. The way to unlock the potential of South Africa's complex multi-ethnic and linguistic society will be via a federal structure. We say such a federation must ensure strong regional freedoms, simply to survive, with power flowing from the bottom up, not from the top down. Bophuthatswana will play a

key role. Your Johannesburg correspondent, Patti Waldmeir, gave a useful summary (February 2) of Bophuthatswana's prospects in the "new South Africa". Waldmeir points out that economic growth "has exceeded that in almost every other independent African country", adding, "on a continent which scarcely distinguishes itself by the quality of economic management, Bophuthatswana clearly excels". Our inward investors like Pilkington, ICI, BMW, Siemens and a large active community of skilled foreigners speak for itself. Standard and Poor's on Wall Street has given it its top three-star credit rating - a

rare achievement in the developing world. Government revenues have doubled every six years, no less, with rates of taxation coming down.

On the political front, President Mangoshe's elected government has insisted on the right of individuals to decide their own future at the ballot box and not to be coerced by intimidation into supporting ANC "liberation" politics. The Tswana have a lot to lose from reincorporation into South Africa, not only in material terms, as your correspondent observed, but quite possibly in political terms too. To them, "freedom for the people" rhetoric has a hollow ring,

since they've lived in their own non-racial democracy for over 15 years. Like their Tswana relatives in Botswana, this is one of the few true democratic societies in Africa.

The ANC's none-too-subtle political agenda in Bophuthatswana has been equally clear: to destabilise all official institutions by means of intimidation, violence and arson. The objective: to bring the authorities "to their knees" (in their words). Anthony McCall-Judson, head of public affairs, Bophuthatswana London Office, 33-37 Regent Street, London SW1

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## FINANCIAL TIMES

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Tuesday February 23 1993

# When Brussels lacks steel

LITTLE BY little, the rationalisation of the European steel industry seems to be slipping into the distant future. This Thursday's meeting of EC industry ministers was supposed to be making concrete decisions on capacity cuts, aid and imports. Instead, it is to pass a resolution broadly supporting an outline plan yet to be drawn up by the EC Commission. If this sounds wishy-washy, it is probably meant to be. Killing off steel plants is a politically hazardous business. If the trigger must be pulled, no one wants their prints on the gun.

It is possible to feel a twinge of sympathy. Even the more extreme ideas emanating from the Commission are too halfhearted to be worth taking risks for. The ideal result would be a European steel industry which is not just smaller than now, but is concentrated on the most efficient plants. No mechanism has even been suggested for bringing this about. If agreement were reached on taking out capacity, it would be left to the steel companies themselves to thrash out who should close what. This cartel approach certainly has the virtue of simplicity. Whether the result would approximate to a market-based solution, or indeed serve the interests of consumers, is another matter.

It might be argued that no such immediate solution was on the cards. Politics is inherent in European steel, if only as a matter of history. Perhaps all Brussels can hope to do is to band out central cash to persuade member states to spend less on individual subsidies.

That way, the disciplines of the market may be allowed to work more effectively in the long run. The alternative would be for the EC to specify which plants should be closed. Not only would that further step be politically impossible, it is far from clear that the EC is equipped to take it.

The one matter which is wholly within the jurisdiction of Brussels is that of steel imports from eastern Europe. Here the EC faces a genuine dilemma. It is doubtless true that, at the margin, imports from the east are disruptive. If obsolete plants are run for cash with no thought of replacement, a business run as a going concern cannot hope to compete on price. Thus, to allow free access to eastern steel risks adding to the ranks of jobless EC steelworkers. The snag is that the alternative might be playing host to jobless Polish and Czech steelworkers instead.

In such a situation, the only answer is compromise. But in debating how much subsidy and protection to allow, Brussels should remind itself of a simple fact. In the face of small-scale, flexible methods of steel production, Europe's huge integrated steel mills may be industrial dinosaurs anyway. The longer they are propped up, the more the EC risks ending up without a steel industry in the long run. In terms of comparative advantage, that need not necessarily be a bad thing. But in social as well as economic terms, it points an obvious moral. Rather than keep workers unproductively employed, the trick is to find them something better to do.

## Repent at haste

ACTIONS HASTILY conceived in circumstances of national outcry are often later regretted or simply turn out to have been nugatory. The effectiveness of the English criminal justice system has been seriously weakened by miscarriages of justice perpetrated at times of public outrage after horrible terrorist bombings. A series of vicious attacks by dogs two years ago produced the Dangerous Dogs Act which has failed to rid Britain of killer dogs but provided lawyers with work defining breeds.

There is a similar peril in the present moral panic over the killing on Merseyside of a two-year-old boy, apparently by older children. The intense media coverage has led many to suppose that the UK has become engulfed in a tide of violent crime. Several recent news stories have been cheaply and misleadingly linked to suggest that children are at the forefront of the crime wave.

Recorded crime rates have certainly risen, as in almost every other advanced economy. But fear of crime has risen much faster. And there is, sadly, nothing new about children killing other children - as those with memories long enough to remember the case of Mary Bell will know.

Such considerations count for little, however, when politicians scent an issue of popular concern. The parties vie to demonstrate their commitment to ever-stronger measures, with little consideration of their efficacy. The prime minister is right to call for greater condemnation of violent crime. But

his corollary of less effort to understand the criminal is exactly what is not needed. Much more work is required to examine the many factors which lie behind increased crime rates.

These include unemployment, which has left pockets of deprivation in many large cities where crime is seen as the only way of acquiring material wealth. There is the failure of schools which send 40 per cent of students to further education colleges with inadequate numeracy and literacy skills, along with vocational training system still very much in the throes of uncertain reform. There is the erosion of the nuclear family, which provided two adults to share the burden of parenthood. And there is the question of violence in the media, which may create an impression that violence is the norm.

There is also the easy availability of drugs, trafficking in which offers financial rewards way beyond those possible through hard work. Those attractions are enhanced at a time of few job opportunities for young people with no qualifications.

There will be disagreements over the weight to be assigned to each of these and to many other relevant factors. But anyone who hopes to contribute to solutions must recognise that dealing with this complex issue needs multifaceted policies managed with skill and determination over long periods. That is the note the government needs to strike in the coming days.

## Paying for roads

WITH BRITAIN'S railways facing privatisation, there is symmetry in the idea of putting the roads on a commercial basis too. Why, after all, should they be exempt from a process that has touched every other part of the nation's transport infrastructure?

Up until now, the lack of any income stream from the roads has rendered the notion futile. But that could change: a green paper in April will explore the possibility of introducing tolls on trunk roads and motorways to help finance new roadbuilding, while in the longer term, the government is talking of introducing electronic road pricing in urban areas to tackle traffic congestion.

Political risks apart, the notion of road charging must be attractive to any government: it offers the opportunity of opening up a very substantial source of revenue while simultaneously being seen as encouraging an environmentally friendly switch of passenger and goods traffic to public transport. Even so, it raises some awkward questions.

In the case of trunk roads and motorways, one argument for tolls is that they would help fund the construction of new capacity. But Britain's trunk roads and motorways were not built as toll roads, so a toll system could prove appallingly expensive to instal and might also be costly to run. If so, the equivalent sums could be raised more cost-effectively through the existing system of fuel and vehicle taxes.

The other main argument for

tolls is that they are necessary to provide a framework in which the private sector will go into business building and operating roads at a profit. But the private sector already builds roads on the government's behalf. If the government wants the private sector to fund them, too, it is not clear what is wrong with asking it to go on doing so as it already does: through the gilts market.

Much stronger arguments exist for road pricing in urban areas. Here, where more roadbuilding is usually impractical, higher user charges on busy routes would be a much more efficient way of rationing available space than congestion, and the proceeds could be ploughed into better public transport. Yet this idea has taken a back seat to the toll roads plan.

The government is in danger of getting itself into a muddle over road user charges. Already, suspicions are aroused. Will the proceeds from tolls really be applied to building better roads, or will they simply represent a new source of taxation? Is there really an environmentally friendly angle to the plan, or is it more to do with the government's determination to keep the privatisation show running? Why press ahead with toll roads at a time when urban road pricing looks a much higher priority?

The green paper will need to produce some convincing answers to questions like these if it is to convince a sceptical motoring public that the benefits of toll roads will outweigh the costs.

Baroness Denton of Wakefield, the UK minister for small businesses, has some handy hints for companies at their wits' end over the late payment of bills. They include nocturnal telephone calls to the offending company's chairman and sending scruffy teenagers to squat in reception.

The minister may be half-joking, but the problem of late payment, now enveloping companies of every type and size, is no laughing matter. She says: "There are real, moral issues here which must be addressed if we are to stop companies from needlessly going bust."

It is already too late for Mr Harry Atchison, whose Manchester-based carpentry business has just joined the 20 UK companies expiring daily. "My customers killed me," he says. "The bank pulled the plug for £22,000 when I had £80,000 overdue."

A time lag in paying suppliers provides a legitimate form of inter-company credit, and gives customers the chance to check the quality of goods and services. But when the practice is abused, suppliers' cash positions deteriorate and interest charges and production costs escalate. Creditor companies then delay paying their own debts to avoid more costly sources of finance.

Recession-hit companies now speak of a crisis within a business community unable or unwilling to break free from a vicious circle of overdue debt.

The disease, however, is not peculiarly British. The European Commission has just launched an investigation into late payment, which is "spreading contagiously" throughout the Community.

Some member states are so alarmed they are considering using competition law to impose financial penalties on offending companies. The Association of British Factors and Discounters, whose members provide cash against unpaid invoices, warns that hopes for higher UK sales in Europe following last September's sterling devaluation are threatened because spreading recession is lengthening payment delays. It claims the time taken for European companies to pay increased on average by a third in 1992. Even in Germany, where payment practices are held to be exemplary, payment periods have stretched from 30 to 50 days.

In the UK, a survey this month from Trade Indemnity, the credit insurer, underlines the problem. It shows that, in December, only 3 per cent of nearly 600 companies contacted were prompt on time.

Businesses report they are having to wait, on average, nearly one month beyond the agreed date of payment - itself often 30 days after delivery. The average value of debt per company at least 30 days outstanding was more than £120,000, with engineering, construction,

Late payments are behind a growing number of corporate casualties in Europe, writes Michael Cassell

# The dangers that lurk in delay

When late is as bad as never

Late payments by sector (Days late)

Food	10
Metals	15
Engineering/motor	20
Construction	25
Chemicals	30
Textiles	35
Agents	40
Business services	45
Number	50
Paper & printing	55
Clothing	60
Distribution/textiles	65
Distribution/food	70
Distribution/timber	75
Steel stockholders	80
Building merchants	85
Distribution/other	90
Miscellaneous	95

Country

Country	Normal payment terms (days)	Actual payment period
Belgium	30-60	78
Denmark	30-45	60
France	60-90	115
Great Britain	30	80
Germany	30	50
Italy	60-90	95
Netherlands	30	45
Norway	15-30	52
Spain	60-90	105
Sweden	30	55
Switzerland	30	80

Average number of days beyond due date

Less than £1m	£1-2.4m	£2.5-4.9m	£5-9.9m	£10-19.9m	£20-49.9m	£50m plus
10	15	20	25	30	35	40

steel and paper sectors suffering most from large, overdue debt.

The government and the private sector are promoting a number of voluntary initiatives to try to combat the damaging drift of indebtedness. But there are doubts about their effectiveness.

Only one piece of legislation is planned so far. By the end of 1993, large companies are likely to be required to state in notes to their accounts the average time taken to pay their bills. In a consultative document published last month, the Department of Trade and Industry defines "large" as any company which satisfies at least two of the following conditions: a turnover of more than £11.2m, a balance sheet total exceeding £3.9m, or more than 250 employees.

Critics say the measure has no teeth - the only penalty for poor performance will be the wrath of shareholders - and that companies will be able to manipulate their record by behaving impeccably while they monitor their payment performance.

Mr Martin Simons, former head of competitor analysis at Imperial Chemical Industries, says the proposals are open to abuse and wants

an industry-wide, standard payment term of about 35 days following the date of invoice.

"Funds would flow more steadily and there would be more effective credit control. Debt would be half the level experienced under the present, archaic free-for-all."

It would eliminate the common practice of ordering a small consignment at the end of a month, which attracts agreed credit of 20 or 30 days, followed by placing a bigger order at the start of the next month, attracting up to 60 days' credit," Mr Simons adds.

Ministers accept that the public sector must lead by example: all government departments claim they insist their main contractors ordinarily pay their own suppliers within 30 days. However, the Property Services Agency, which manages the government's property estate, has just admitted making contractors wait months for payment, until it has been paid by other government departments.

The Confederation of British Industry, which has said that late payment threatens the survival of one in five companies, has a "prompt payers" code. It calls for a "clear, consistent" payment policy

and a system of dealing quickly with complaints.

Only 400 businesses from its 25,000-strong membership have so far signed up, but they include some of Britain's largest companies, such as Esso, Boots, British Airways and Glaxo.

Dr Ian Peters, a CBI deputy director, says: "It's a question of business culture. No one wants to pay up until they are forced to."

"If there is any hope of winning the battle, the big companies have to show the way. Some of them have terrible payment records and exploit a smaller supplier's reluctance to cause a fuss."

Mr David Frost, chief executive of Walsall Chamber of Commerce, which is running an experimental, government-funded hotline for company debt problems, agrees: "The biggest fear is upsetting customers. If you push too hard, they will think you are going broke or tell you to get lost because other companies are hungry for work."

Beyond the present initiatives, a majority of small and medium-sized businesses now appears to support the introduction of a legal right to interest on outstanding debts - in force in all EC member states

except the UK and Ireland. Ministers concede there are powerful arguments for a statutory right of interest, but stress companies must be free to agree the contract terms. They do not exclude more legislation to enforce better behaviour.

Some British companies already include in contracts interest penalties for late payment, but few take the uncertain path of seeking compensation through the courts.

Nor is there much evidence from Europe that a right to interest means prompt payment. The Commission acknowledges that penalties are rarely demanded or paid, while debt recovery in most European countries still invariably entails court proceedings.

Mr Tim Devlin, Conservative MP for Stockton South, is more enthusiastic: "The mere threat of punitive interest penalties would make many companies pay up and help bring about the culture change we desperately need."

Though less convinced about the role of legislation, organisations such as the CBI and the Federation of Small Businesses agree that streamlined court procedures for debt recovery must accompany any moves to improve corporate payment behaviour.

The government has pledged to speed up and simplify cumbersome and costly commercial debt recovery procedures, though business is sceptical it will achieve real improvements. The Lord Chancellor has already rejected a CBI plan for an independent debt tribunal which would hear disputed payment cases.

But companies are also accused of not helping themselves. According to Ms Barbara Bennett, a spokeswoman for Trade Indemnity, "The root of the problem is that credit control is regarded as a Cinderella activity, handed down to someone with low status on poor pay. Business must get to grips with credit management if things are to improve."

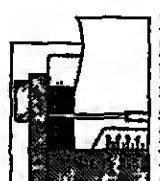
Up to a third of companies do not even have written payment terms. Mr Allen Page, a director of Marlborough Management, a Buckinghamshire-based business consultancy, says too many businesses are sales-driven and ignore vital financial disciplines.

"You can add legislation on late payment for ever and a day, with little effect. Companies have to end their damaging ambiguities on credit policy, sharpen up control procedures and get tougher."

Mr Page makes another point: "A lot of companies don't get paid on time because they have provided a shoddy, unsatisfactory service."

"Too often, holding back payment is the only way weapons available. Whatever the motive, it is a ruinous, cat-and-mouse game which no one can win."

# Getting the benefit out of a job



PERSONAL VIEW

Most people greatly prefer to work for pay rather than receive government support for remaining idle. Nevertheless, the present UK government - like many of its predecessors and others elsewhere - discourages people from working by paying them when they are unemployed and then removing these benefits and imposing taxes when they become employed again.

The most straightforward way out of this unemployment trap is to introduce a policy that encourages employment. My proposal, the benefit transfer programme (BTP), is designed to do just that. It would give the unemployed the option of transferring all the funds that finance their benefits - unemployment benefit, income support, and the associated rebates and provisions in kind - to provide wage subsidies to the companies which hire them. The size of the subsidy

would depend on the length of each worker's latest unemployment spell. Companies could qualify only if they increased their workforces or provided the newly hired workers with training at least equal in value to the subsidy. Thus, firms would have an incentive to expand employment, rather than replace employees with subsidised ones.

Since the BTP would be voluntary, unemployed workers would transfer their benefits only when the resulting wages would make them significantly better off. Firms would hire these workers only when this raised profitability. Since the total amount spent on the wage subsidies is equal to the amount that would have been spent on unemployment support, all this could be achieved at no extra cost to the government.

The programme would give the government an instrument for tackling head-on the problem of long-term unemployment. When people fall into the unemployment trap, their skills erode, they lose their motivation to find jobs, and

employers become wary of hiring them. The current unemployment benefit system provides little countervailing incentive for the long-term unemployed to find work. To give workers with different unemployment histories a level playing field, the BTP provides progressively larger incentives for companies to hire workers with longer unemployment spells. People who have been unemployed for two years or longer would be entitled to the maximum subsidy upon finding jobs. As their period of employment proceeds, their subsidy would gradually fall, reaching zero after two years of continuous employment. Those unemployed for a shorter period would receive a correspond-

ingly smaller subsidy over a shorter time span. Since the long-term unemployment rate has no significant effect on wage growth, reducing the number of long-term unemployed would not be inflationary.

The BTP is unlikely to affect real wages markedly: although a tightening of the labour market would improve employees' negotiating positions, the subsidies would improve companies' positions as well. The programme may, however, be expected to have a substantial impact on unemployment. The average unemployment benefit package amounts to about 40 per cent of the average UK wage, corresponding to a 40 per cent wage subsidy, on average, in the BTP. Assuming half the funds financing the current unemployment benefit package were used to finance the wage subsidies, the average subsidy would be 20 per cent.

Given that the subsidies would have no pronounced effect on the real wages received by workers, standard estimates of UK employment equations lead us to expect

that a 20 per cent reduction in the real wages paid by firms would increase employment by about 68 per cent, thereby reducing unemployment to about a half of even a quarter of its present level.

This would still leave half of the funds financing the current unemployment benefit package to cover a variety of possible slippages: subsidies claimed, say, by unemployed who would have found jobs anyway. Needless to say, the BTP would be no panacea. But it provides a mechanism for unemployed workers to find work voluntarily at the prevailing wages and for companies to reduce labour costs and increase profitability - all without stimulating inflation or raising government spending.

Dennis J Snower

The author is professor of economics, Birkbeck College, University of London, and programme director, Centre for Economic Policy Research

## Military efficiency

■ Britain's cabinet office efficiency unit should soon be showing military precision in its attack on Whitehall's cowboys. From March its new head is to be John Oughton, redeployed from the defence ministry to succeed Don Brereton who's being posted back to the social security department.

Even before the change the defence contingent was well entrenched in the cabinet office. Sir Peter Levene - the prime minister's efficiency adviser, no less - is a former chief of defence procurement. As Oughton was once his private secretary, he should have no trouble in keeping the new recruit in step.

Moreover Oughton will be rejoining another of his former commandments in Richard Mottram, now top mandarin in the office of public service and science, who also served in the defence ministry. One of his jobs there was to head the "options for change" exercise to reshape defence policy after the cold war, with Oughton under him in charge of naval aspects.

Finally, there's Sir James Blyth, the businessman who chairs the cabinet office's Citizen's Charter advisory panel. He was once head of defence sales at a defence firm, oddly enough, a promising young civil servant called John Oughton conducted an efficiency

scrutiny of the organisation. Besides making such good connections, Oughton has been responsible for the defence ministry's relations with its private-sector contractors. So he should be well armed to advance the market-testing programme in Whitehall, so dashing launched by the departing Brereton.

## TUC development

■ It is more than four years since European Community president Jacques Delors made his rousing speech at Britain's Trades Union Congress in support of a social Europe which so upset Mrs Thatcher. Hence, it is rather surprising to learn that the TUC has only just agreed to follow some of its more go-ahead members and open an office in Brussels as a focus for its Euro lobbying. There shouldn't be a lack of contenders to run the new outpost given that the TUC's domestic career opportunities look so dim currently.

## Halifax's top gun

■ If the Halifax was going to recruit a new chief executive from within the ranks of the building society movement, then Mike Blackburn seems as good a choice as any. He has knocked the Leeds Permanent Building society into shape during his five years at the helm and he has proved far more rebellious than



the average building society boss when it comes to questioning Government policies.

However, the Halifax is a good three times bigger than the Leeds Permanent and it will be interesting to see whether its board allows Blackburn such freedom of speech, especially if it is wanting Government help to smooth its passage to the stock market at some stage.

## Discuss

■ If seven members of BTR's 13-strong board have "executive responsibilities" does it mean that the other six are non-executive

directors?

The question is raised by a curious press release from BTR yesterday which seemed to throw into some doubt BTR chairman Sir Owen Green's long held view that there was no such thing as a non-executive director of BTR.

Sir Owen, who is due to bow out after this year's annual general meeting, was suitably elliptical on the subject and said that just because his other directors did not have executive responsibilities at BTR, it did not make them non-executives.

## Gang bust

■ Who are the latest victims of the Japan's downturn? Its organised crime gangs, whose decline has of course been charted with not just typical precision, but apparent orderliness.

A survey of police stations around the country shows there are 39,000 gangs, many of them officially registered under the so called "anti-gang" law introduced last year.

Taken together, they currently have 80,000 employees - 5,000 down on March 1982. What's more, about 132 of the employers have gone out of business.

In the meantime, 261 instructions have been issued forbidding gangs to undertake illegal activities such as extortion or preventing their members from quitting.

Even so, as the newspaper

## Lingua banker

■ *Scilicet Latine?* While the answer is "probably not" these days, surviving students of the Roman tongue will be glad to know that Glasgow University has decided to retain the use of Latin in official ceremonies.

But to help those unblest by a classical education, one of the staff has produced the following glossary of certain key phrases:

*Quod erat demonstrandum* - The students were protesting.

*Ex gratia* - Service-charge not included.

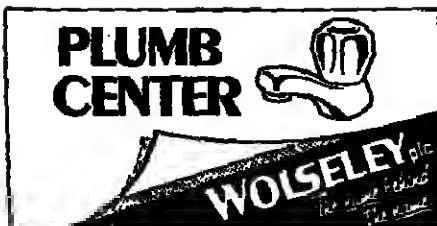
*Cogito ergo sum* - I think you've added it up wrongly.

*Ad infinitum* - Extra-long commercial.

*Eti in arachna ego* - I lunched in the shopping mall.

The staff member responsible, by the way, is not from Glasgow's classics department. He is John Espiner, of Barclays Bank, working on secondment in the university's planning office.





# FINANCIAL TIMES

Tuesday February 23 1993

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Clinton promises more pressure on Tokyo to open markets

## Japan's trade surplus criticised

By George Graham  
in Washington

US president Bill Clinton yesterday singled out Japan for criticism over its trade surplus, saying he would continue to press Tokyo to open its markets to foreign goods.

"It is the only nation with which we have a persistent and unchanging structural deficit," Mr Clinton told employees of Silicon Graphics in San Jose, California.

"What we have to do is to try to continue to help more companies to figure out how to do business there and keep pushing

them to open their markets," he said. "I don't want to close American markets to Japanese products."

Mr Clinton and his vice-president Al Gore were in California to drum up support for the president's economic plan, announced in the State of the Union address last week.

As part of this effort, the two launched a \$500m technology initiative which forms part of the short-term economic stimulus package in the economic plan.

Mr Gore said the administration's new technology policy would focus on continuing basic research and development, the

need for improved education and a better financial environment for high-risk businesses.

He also said the Clinton administration would press for "rapid completion of a nationwide network of information superhighways" as part of its plan to invest in infrastructure.

"Infrastructure is a \$5 word that used to describe roads, bridges, power lines and sewer lines, but if we are going to compete we are going to have to invest in a different kind of infrastructure," Mr Gore said.

Advocates of this kind of information network have been divided, however, on whether to

invest in a new system of fibre optic cables designed to carry much greater volumes of data, or to develop numeric data compression techniques to send the same volumes down existing networks of telephone wiring.

If the need for an economic stimulus has been questioned in the recovering eastern US, it is in no doubt in California, where the economy is still struggling. The administration is counting on strong support from the west coast as it tries to market the package of short-term spending increases and tax breaks combined with longer term tax increases and spending cuts.

## UN plans war crimes court for Bosnia

By Michael Littlejohns, UN  
Correspondent, in New York

THE United Nations security council decided yesterday to establish an international court to try those accused of war crimes since 1991 in former Yugoslavia.

It would be the first such court since the Nuremberg and Tokyo tribunals judged Nazi and Japanese war criminals at the end of the second world war.

In its resolution, the security council called for a report by Mr Boutros Boutros Ghali, the UN secretary general, on all aspects of this matter, including specific

proposals and where appropriate options for the effective and expeditious implementation of the decision.

There was no mention of how to round up suspects. Nor is it anticipated that the prosecutors will seek the death sentence for those charged, as they did at Nuremberg and Tokyo.

No war crimes suspects have been officially indicted, although the US has prepared a list of alleged Balkan war criminals. It names Mr Radovan Karadzic, the leader of the Bosnian Serbians, who was given a restricted visa limiting his movements to the UN headquarters neighbourhood

while in New York recently for talks with Mr Cyrus Vance and Lord Owen, co-chairmen of the international conference on former Yugoslavia. They were among the first to recommend the creation of a special war crimes court.

Last October, the council established a commission to analyse Balkan war crimes data.

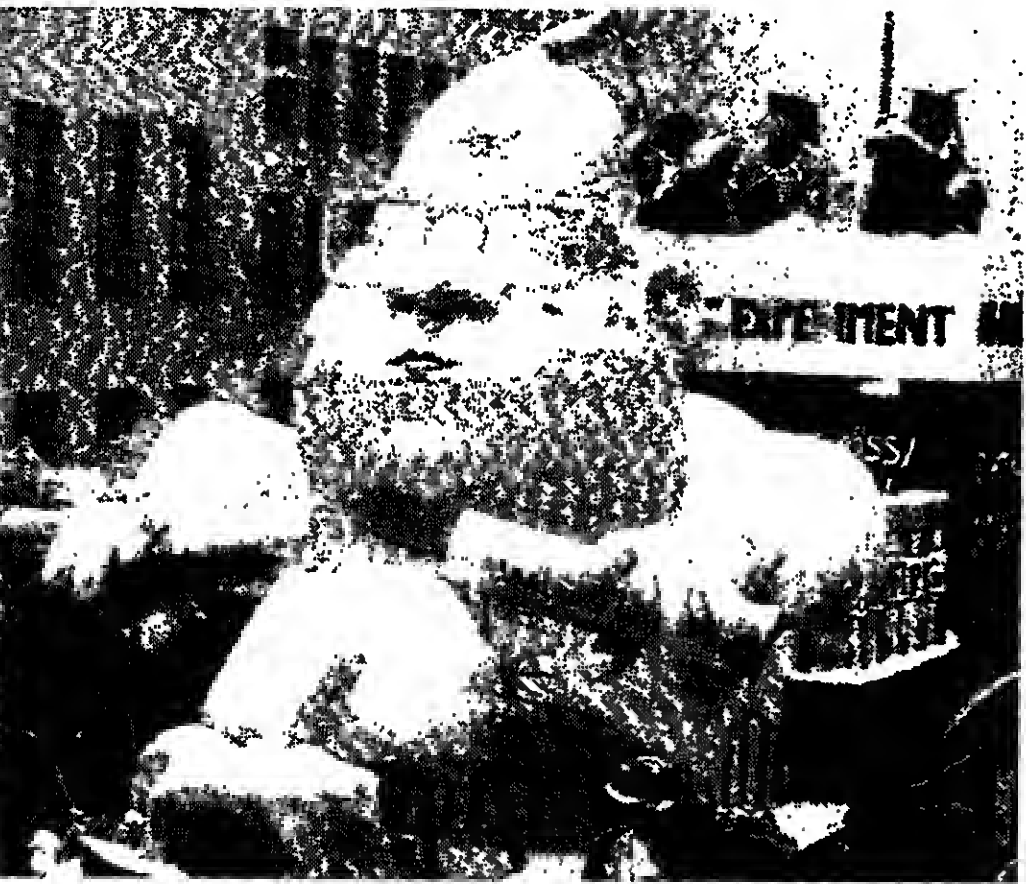
A French committee of jurists recommended in a report to the council earlier this month that a tribunal comprise 15 judges, along with a separate panel to name suspects and prosecute them.

In its resolution, the council

expressed "grave alarm" at widespread mass killings and "ethnic cleansing" in the former Yugoslavia. Among the data cited was a recent EC report of mass rapes and other atrocities against Muslim women in Bosnia Hercegovina.

Declaring the violations of humanitarian law to be a threat to international peace and security, the council "determined to put an end to such crimes and to take effective measures to bring to justice the persons who are responsible for them".

Britain rejects aid to refugees, Page 2



A papier-mâché caricature of Chancellor Helmut Kohl mixes test tubes of 'Giesler' and 'Wessies' to make a united Germany on a carnival float at the Rose Monday parade in Cologne yesterday.

## US links aid for Peru to human rights record

By Stephen Fidler in New York  
and Sally Rowan in Lima

THE CLINTON administration is delaying approval of a multinational financial support package for Peru because of its dissatisfaction with the human rights record of President Alberto Fujimori's government.

It is an early indication that the new US government intends to link its foreign aid policy explicitly with human rights and democracy in recipient countries. Officials at Washington's international financial institutions confirmed that recent comments by US officials indicated that this would be White House policy.

A State Department official said yesterday that US agreement on financial support had been delayed until the Fujimori government "complies with certain conditions relating to human rights".

Some of the conditions had already been met, although the spokesman declined to be specific about what the conditions were.

However, US officials sought to underline that the linkage is likely to be made less explicitly than it was under the previous Democratic administration of President Jimmy Carter.

Mr Jorge Caceres, Peru's finance minister, was due to discuss the delay in Washington yesterday with Mr Bernard Aronson, assistant secretary for Latin American affairs in the State Department, and Mr Richard Feinberg, his counterpart on the National Security Council.

The financial support package from friendly governments led by the US and Japan was meant to help clear Peru's arrears with the International Monetary Fund and World Bank - thereby allowing them to resume lending - and to provide some finance to cover the country's balance of payments shortfall.

Since Mr Fujimori's suspension of the constitution last April, concern has been growing about his autocratic style of government. He had been forced by the Bush administration and the Organisation of American States to hold congressional and local elections last year to guarantee a resumption of aid flows.

Last week, a furor blew up in Peru about the leak of a tape recording of a supposedly confidential meeting between the International Red Cross and Mr Abimael Guzman, jailed leader of the Maoist Shining Path guerrilla group.

## UN funding reforms proposed

By Michael Littlejohns  
in New York

AN INTERNATIONAL panel of "wise men" has recommended reforms aimed at resolving the United Nations' endemic financial crisis, caused largely by member states' failure to pay contributions on time.

The panel, under former UN under-secretary general Sir Brian Urquhart, says the UN must be assured of funds in good time to meet the growing obligations placed on it by member states.

The report calls for a \$400m revolving fund financed by three annual assessments on member states, to assure reliable financing in the start-up phase of peacekeeping. Because the initial phase was usually the most costly and dangerous, financing

delays could be crippling, it said. To improve the existing process, the report also suggests that the UN consider creating a unified peacekeeping budget, financed by a single annual assessment, in addition to the revolving fund. This would make possible an infrastructure to manage operations and provide them with common services.

The report, being released in New York by the Ford Foundation, notes that while only some 15,000 UN peacekeepers were deployed two years ago there are nearly 55,000 today.

The panel also suggests measures to encourage member governments to pay assessments on time, to put in place adequate reserves for the regular budget and to give the secretary-general the means and authority to react

more swiftly in emergencies. Although existing rules call for payment of regular contributions to the UN budget in the first 30 days of the year, most governments only pay by the end of the year. The UN was still owed \$500m from prior years at the end of 1992.

A doubling of the UN's \$100m working capital fund is recommended. Last increased in 1982, it was depleted to offset arrears in member states' dues. The minimal size of the reserve was too small to protect against fluctuations in receipts and expenditure, the panel said.

Mr Paul Volcker, former chairman of the US Federal Reserve, and Mr Shijuro Ogata, retired deputy governor of the Japan Development Bank, served as co-chairmen of the panel.

## Daf truck managers plan UK buy-out

Continued from Page 1

which must replace its present LT heavy van range later in the 1990s, is considered a potential partner, while General Motors Europe has also held talks with Renault about a possible collaborative venture.

In Eindhoven, Daf's Dutch receivers said they had received assurances from the UK receivers

that the new Dutch/Belgian Daf Trucks company could continue to count on essential parts and components being delivered from Leyland Daf's British plants.

The Dutch and Belgian governments have waived their rights to a voting majority in Daf Trucks NV despite their combined majority stake.

Mr Friso Meeter, one of Daf's two Dutch receivers, denied yes-

terday that the new Daf could be considered a "nationalised" company following the weekend deal whereby the Netherlands and Belgium agreed to provide a combined £127m towards fresh equity of up to £150m.

He disclosed that it was the "express wish" of the two governments that their combined control over the company be limited to a minority influence.

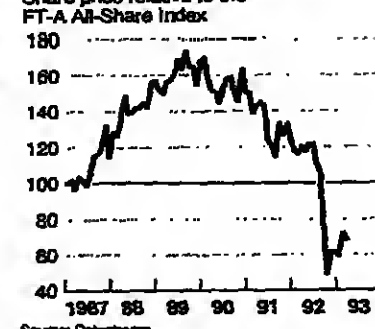
### THE LEX COLUMN

## Japan's hard choices

FT-SE Index: 2838.3 (-1.7)

### Queens Moat Houses

Share price relative to the FT-SE All-Share Index



may have meant that the refiner was run even more at arm's length than usual with such ventures. The large volumes of low margin transactions which such refining and marketing operations handle as a matter of course may also have made it easier to hide the unauthorised deals.

Even so, the scale of the operation is breathtaking, and it is no tribute to Japanese accounting standards that the irregularities seem to have gone undetected for several years. Shell may now correct specific errors and take a firmer grip on its subsidiaries. Yet the episode only highlights the increasing dependence of large oil companies on sophisticated treasury operations. Even when the trading is authorised, it carries risks which few investors bother to contemplate. Fortunately in this case the company can afford the hit.

### Gold shares

Gold bullion may still look a pretty dull investment but, curiously, shares in gold mining stocks have glittered in recent months. The FT Gold Mines Index has climbed by 46 per cent since the start of the year, largely reflecting a 28 per cent appreciation in the South African stock exchange's gold sector.

South African shares have been buoyed by overseas buying, particularly from the US and, latterly, Europe. Worries about South Africa's political instability have eased while ethical restrictions on investment have loosened. The South African gold sector was looking distinctly oversold and the yields of good quality stocks attractive. Even now, many stocks still yield in excess of 10 per cent,

compared with the 1.3 per cent available from comparable US companies.

Foreign investors also benefit from buying shares with restricted financial rights but receiving dividends in commonly-traded commercial funds. The discount between the two, which effectively acts as a barometer of foreigners' perceptions of investment risk, has recently narrowed to 30 per cent. But it still strongly accentuates investment returns.

Gold stocks may run ahead for a while yet as yields continue to entice investors. But for the rise to be sustained much longer will either require a rise in gold bullion prices or increased buying from South African institutions. The trouble is that several countries' central banks are running down their gold reserves. South African investors may also try to exploit the spike in gold shares by reducing overweight holdings.

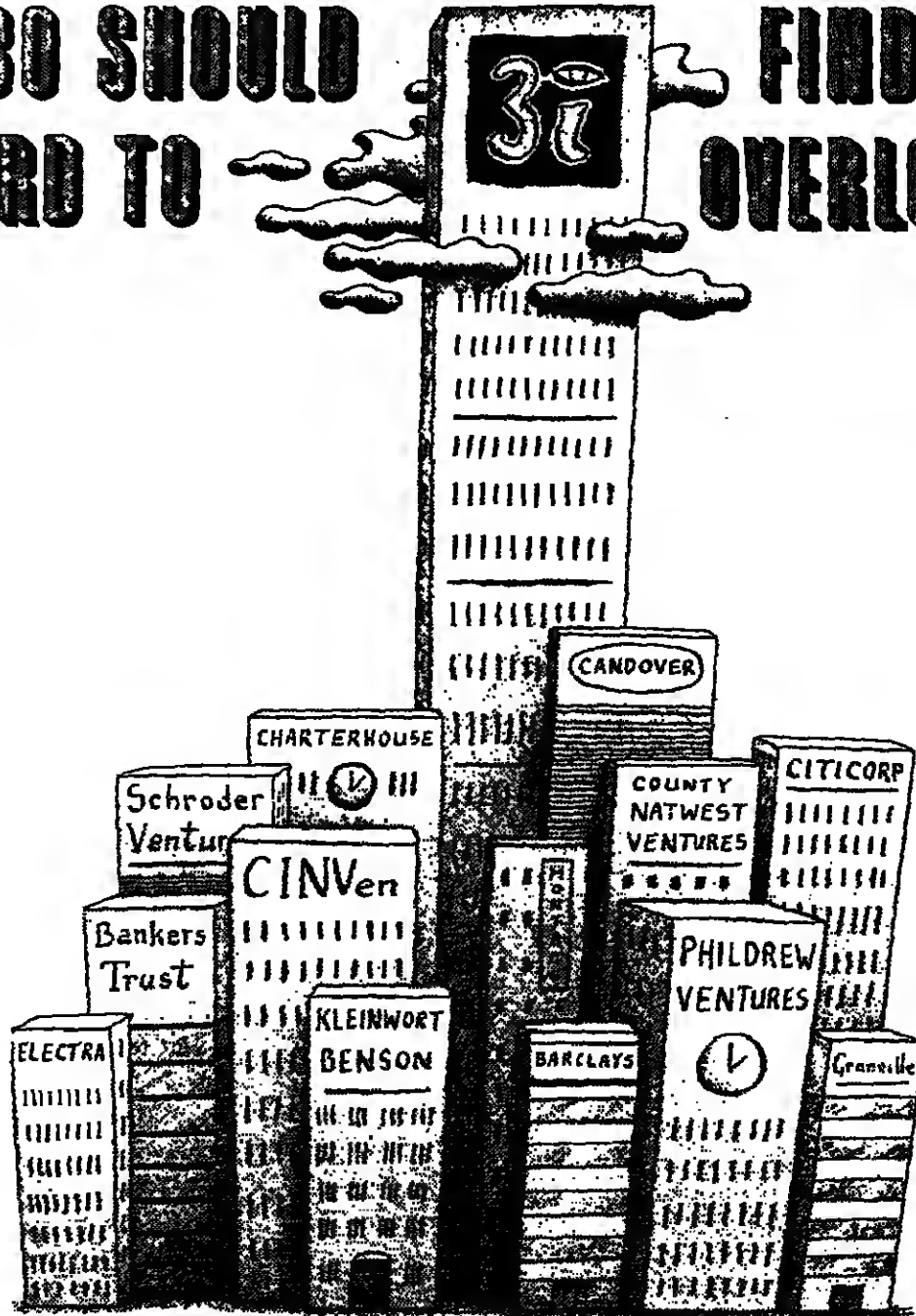
### Queens Moat Houses

Queens Moat's agreement to convert another eight hotels into Holiday Inn franchises is a sensible, if modest, step in its quest to improve room usage rates with the barest possible capital outlay. By tapping into Holiday Inn's international reservations network, Queens Moat aims to increase its occupancy rates from 65 per cent to more than 70 per cent. Its experience of running 19 Holiday Inn hotels in mainland Europe shows this to be feasible. Queens Moat shareholders would doubtless be pleased if their company could extend the arrangement, as suggested in yesterday's announcement. Investors in Bass, though, may balk at too great an entanglement, given Queens Moat's stretched balance sheet. The market was certainly relieved that Bass did not buy an equity stake, as had been rumoured.

The far bigger challenge facing Queens Moat, however, is to drive down its borrowings, which may have escalated to close to £1bn by the year-end. The company cannot rely on trading income alone to make much of a dent in its debt. A rights issue seems impractical, given Queen Moat's profligacy with paper in the past. Asset disposals will remain tricky until the property market perks up.

An additional worry is Queens Moat's heavy exposure to mainland Europe. Although this helped protect the company during the UK downturn, it may act as a drag on the share price just as recovery starts in its domestic market.

ANYONE CONSIDERING A LARGE MBO SHOULD FIND US HARD TO OVERLOOK



Source: KPMG deal leadership table.

Over the last ten years, KPMG has led more than 50 management buyouts over £10 million. At the last count, our nearest competitor had led less than 30. This gives us a strong leadership position and an enormous wealth of experience. We have always said KPMG is a company with vision; we invite you to share the view from the top.

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World Weather		°C	°F	World Weather	°C	°F	World Weather	°C	°F	World Weather	°C	°F			
Boulogne	S	12	54	Frankfurt	S	12	54	Majorca	F	10	50	Osaka	S	15	59
Brussels	S	12	54	Geneva	F	12	54	Manila	F	10	50	Oulu	S	0	32
Budapest	S	12	54	London	F	10	50	Mexico City	F	10	50	Peking	S	0	32
Buenos Aires	F	23	73	Los Angeles	S	18	64	Montreal	F	10	50	Rangoon	S	0	32
Calcutta	S	20	68	Hong Kong	F	28	82	Moscow	F	17	63	Reykjavik	R	15	59
Chengdu	S	24	75	Manila	S	28	82	Mumbai City	F	28	77	Rio de Janeiro	F	25	77
Chicago	S	12	54	Medan	S	28	82	Nairobi	S	24	75	Rome	F	12	54
Colombo	S	18	64	Perth	S	12	54	Rangoon	S	28	82	Salt Lake City	S	12	54
Copenhagen	S	12	54	Shanghai	S	12	54	San Francisco	F	12	54	Seattle	S	12	54
Dacca	S	28	82	Singapore	S	28	82	Shanghai	F	12	54	Singapore	S	28	82
Dahomey	S	28	82	Sri Lanka	S	28	82	Singapore	S	28	82	Sri Lanka	S	28	82
Dallas	S	12	54	Taipei	S	12	54	Singapore	S	28	82	Sydney	S	12	54
Dar es Salaam	S	28	82	Tel Aviv	S	18	64	Singapore	S	28	82	Taipei	S	12	54
Detroit	S	12	54	Tokyo	S	12	54	Singapore	S	28	82	Tel Aviv	S	18	64
Dhaka	S	28	82	Toronto	S	10	50	Singapore	S	28	82	Tokyo	S	12	54
Dublin	S	12	54	Toronto	S	10	50	Singapore	S	28	82	Toronto	S	10	50
Durham	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Edinburgh	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
El Salvador	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Geneva	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Hankow	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Hong Kong	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Houston	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Indanagar	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Jakarta	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Johannesburg	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Kobe	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Kuala Lumpur	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Lagos	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Lima	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Lisbon	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
London	S	10	50	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Los Angeles	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Luanda	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Luernburg	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Madras	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Manila	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Medan	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Mexico City	S	22	72	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Moscow	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Mumbai	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Nairobi	S	24	75	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Rangoon	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Reykjavik	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Rio de Janeiro	S	24	75	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Rome	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Salt Lake City	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
San Francisco	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Seattle	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Singapore	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Sri Lanka	S	28	82	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Sydney	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Taipei	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Tel Aviv	S	18	64	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Tokyo	S	12	54	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54
Toronto	S	10	50	Toronto	S	10	54	Singapore	S	28	82	Toronto	S	10	54



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# FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1993 Tuesday February 23 1993

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## INSIDE

### Chicago's Baby Bell in radical shake-up

Ameritech, the Chicago-based "Baby Bell" telephone company, announced a sweeping internal reorganisation and unveiled a radical plan for introducing competition into the monopolistic US local telecommunications market, whose future is increasingly being debated. Monopoly companies are under threat from regulatory and technological changes. Page 21

### Danish group bids for Hafnia

Codan, the Danish insurance group controlled by the UK's Sun Alliance, has made a bid for Hafnia Insurance and Hafnia Bank. However, it will not seek to buy Hafnia group's strategic shareholdings in its Danish competitor, Balica, and Sweden's Skandia. Hafnia suspended payments to creditors last August after sustaining heavy losses on its holdings in Balica and Skandia. Page 20

### Russian oil rolls red carpet



Foreign oil majors have found getting more than a toe-hold in the Russian oil sector arduous and time consuming. Now Mr Vagut Alekperov, appointed head of Rosneft, the Russian state oil company, has created a management industry, says "I welcome foreign investment." Heaven - cautiously - says Rosneft may act as a guarantor for their investments "at some time in the future". Page 26

### Western Mining nickel deal

Western Mining Corp, the Australian resources group, is to buy a 50 per cent share in the Mount Keith nickel deposit in Western Australia from Finnish metals group Outokumpu. The deal will give WMC 100 per cent ownership of Mount Keith. Analysis said the deal suggested WMC would not exercise its right to purchase a 49 per cent share in the South Australia Olympic Dam metals mine from BP. Page 20

### Sears, Roebuck expects \$800m

Sears, Roebuck, the US stores group, expects to raise about \$800m from the initial public offering of Dean Witter, Discover, its financial services arm. Dean Witter, Discover planned to sell 29.5m shares, or about 20 per cent of its stock, with about 15 per cent of the shares reserved for employees. Page 21

### US tugs down world index

The Dow lost more than 80 points this morning after Mr Clinton's television appearance in which he revealed his proposals to increase taxes. However, Germany continued to power ahead. In aggregate, the world's senior equity markets produced a decline in the FT-Actuaries World Index in local currency terms; but if one excludes the US, the index shows a modest rise. Back Page

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Rhein	595.5	19.5	1120
Deutsche Bank	597	12	450
Kursan	549.5	10.5	325
Basler	503.3	9.2	370
Basler	1140	14	600
Metzler	451	6	600
NEW YORK (\$)		TOKYO (Yen)	
Rhein	57.4	21.5	1270
Deutsche Bank	42.5	23.5	710
Kursan	46.4	23.5	300
Basler	38.5	23.5	2180
Basler	14	23.5	225
Metzler	38	5.5	292

New York prices at 12.30.

LONDON (Pence)		VINTA	
Rhein	73	13	354
Deutsche Bank	138	10	81
Kursan	73	4	82
Basler	26	4	278
Basler	34	4	142
Metzler	167	7	71
Basler	13	5	94
Basler	430	14	421
Basler	104	14	115
Basler	115	7	218

## Astra advances 50% to SKr5bn as sales grow

By Christopher Brown-Humes  
in Stockholm

ASTRA, Sweden's leading pharmaceuticals group, saw 1992 pre-tax profits rise 50 per cent to SKr5.12bn (£678m) from SKr3.41bn, driven by strong sales growth and one-off currency gains.

The strong performance led the group to raise its dividend by 54 per cent to SKr5 a share from SKr3.35, on a 60 per cent increase in earnings per share to SKr28.80. Sales rose 25 per cent to SKr15.6bn, which the group stressed was entirely due to higher volumes rather than increased prices.

Growth is expected to continue in 1993, with earnings rising in line with sales. However, the group did not give a specific forecast because of turbulent currency conditions.

Operating earnings after depreciation rose 29 per cent last year to SKr3.96bn from SKr3.06bn. But the group also benefited from a 62 per cent rise in net interest income to SKr500m and a SKr470m one-off currency translation gain as a result of the weakening of the krona. Operating income and licensing income were only marginally affected by exchange rate changes, as the

krona only fell sharply at the end of the year.

Astra's sales rose sharply in a number of important markets, including the UK, Germany and Sweden.

Sales of Losec, its top-selling anti-peptic ulcer drug, climbed 43 per cent to SKr4.35bn from SKr3.03bn. If the drug's sales through licensees are included, sales rose to SKr7.2bn from SKr4.85bn.

Pulmicort, the anti-asthma agent, saw a 55 per cent growth in sales to SKr1.91bn to make it the group's second most important drug. Plavil, the anti-hypertensive agent, increased sales by 69 per cent to SKr569m.

"This is a good underlying performance and shows Astra has made the best portfolio of new drugs of any of the world's major pharmaceutical companies," said Mr Andrew Tivnan, pharmaceutical analyst at James Capel in London.

The latest performance extends an impressive run which has seen Astra's profits grow outstrip sales growth for the past 15 years.

The group's A shares fell SKr22 to SKr985, largely because the figures disappointed some expectations. Markets, Back Page

## Landlords to picket GrandMet AGM

By Philip Rawstorne in London

LICENSEES of pubs owned by Independent Estates, the Grand Metropolitan/Courage joint venture company, will picket GrandMet's annual meeting in London today to protest against "excessive" rents charged on their long-term leases.

Some of the landlords have acquired GrandMet shares so they can carry their protest into the meeting with questions to Sir Allen Sheppard, chairman and chief executive, of the food, drinks and retailing group.

Mrs Trisha Boyce, of Alcombe, Somerset, organised the National Association of Independent Licensees to fight the terms of the leases. She said her association, formed five months ago, had more than 800 members.

Entrepreneur, established two years ago in the £2.36bn (\$3.43bn) pub-for-breweries deal

between GrandMet and Courage, owns about 6,500 pubs. The estate is managed by GrandMet and most of its beer is supplied by Courage. GrandMet's policy has been to convert the tenanted pubs in the estate to long-term assignable leases. The group said that 4,700 pubs, about 65 per cent, were now leased.

Government orders required 1,900 pubs to be freed from the exclusive supply contract with Courage last November. This triggered rent reviews. Higher rents were charged to reflect the licensee's freedom to obtain beer supplies from any brewer.

But rents were freely negotiated and where disputes arose they could be settled by arbitration, GrandMet said.

Entrepreneur achieved a trading profit of £162m in 1992, but after interest charges recorded an loss of £22m.

Background, Page 24

## Angus Foster on groups diversifying ahead of tighter regulation

London's financial advisers should drink a toast to the UK water sector. Since privatisation in 1989, the water companies have blazed an acquisition trail while other takeover activity has been muted by recession.

So far this year, six of the 10 companies have made sizeable acquisitions. Yesterday, Welsh Water paid up to £56.1m (£81.6m) for engineering consultant Acer Group, which is mainly involved in the transport and water sectors. Mr John Elford Jones, chairman, said the purchase allowed Welsh to move into overseas markets.

But the rush to build up unregulated businesses has so far seen few successes, raising fears companies are paying too much for underperforming assets. Critics say some managements, freed from public sector control, have been too eager to acquire new businesses and lack experience in evaluating takeovers targets. Meanwhile, companies have often found themselves bidding against each other and driving up prices.

According to one merchant banker advising vendors, the water companies are a "slightly soft sell" because of their strong balance sheets, inherited from privatisation, and a regulatory regime which guarantees price rises above inflation. "They've got the cash and diversification makes good sense, although you sense some are simply keeping up with their peers," he said.

Companies are diversifying mainly because regulation is likely to become tougher after 1995, when Ofwat concludes its interim review of pricing. Companies which can generate non-regulated profits will be able to use them to maintain dividend growth in case profits from regulated activities are flat.

For some smaller companies, perhaps only Wessex and Northumbrian, unregulated profits could contribute perhaps a third of total profits by the end of the decade. But for most of the companies, earnings from core water services will continue to overshadow unregulated businesses, which will contribute 10-20 per cent of profits at best.

All the 10 water companies have now established non-core divisions through acquisition or joint venture, usually in process engineering or waste management. So far this year, they have spent more than £250m on purchases. In the largest, Wessex Waste Management (WWM), the joint venture between Wessex Water and Waste Management International of the US, bought NFC's waste arm for £113m.

Other deals are expected. Tarmac's Econowaste is up for sale and some companies may be interested in Biwater, the privately-owned water engineering company. Further overseas expansion is also likely and

## Takeover flood as UK water spreads out

### Main water company acquisitions

Date	Company	Purchase	Price (£m)
May 1991	Severn Trent	Biffa	212.0
Oct 1991	Wessex Waste Management	Wimpey Waste	106.5
Jan 1993	South West	Haul-Waste	27.5
Jan 1993	Wessex Waste Management	NFC Waste Management	113.0

Date	Company	Purchase	Price (£m)
Dec 1989	Thames	PWT	30.0
Nov 1990	North West	Enviro	38.6
Dec 1990	North West	Water Engineering	14.0
Jul 1991	North West	Wallace and Tiernan	78.5
Jan 1991	North West	Edwards & Jones	12.0
Jan 1992	Thames	UTAG	33.0
Jan 1992	Thames	FB Leopold	25.9
Jan 1993	Thames	Simon Hartley	20.2
Feb 1993	Anglian	Nordic Water	36.0
Feb 1993	Welsh	Acer	56.1

Date	Company	Purchase	Price (£m)
Oct 1990	Welsh	S.Wales Electricity (14.9%) sold	n.a.
1991	South West	Westcountry TV (31.0%) sold	n.a.
Jan 1992	Yorkshire	JV Babcock International	n.a.
Feb 1993	Northumbrian	Simon Consultancies	10.5

Merck, the US pharmaceutical group, has put its Galign Water Management subsidiary up for sale.

But most of the acquisitions since privatisation are performing poorly. Biffa, the waste management company bought for £212m by Severn Trent in 1991, remains loss-making after interest costs. Thames Water, which has spent about £120m building up a process engineering division, generated a pre-tax profit margin of less than 3 per cent from the division last year, and is not expected to improve greatly before 1995. North West Water's process and environmental engineering businesses, built up at a cost of about £110m, is earning similar returns.

The water companies claim, with justification, that it is too early to judge the success or otherwise of acquisitions. Most have been affected by recession and most, like Biffa, were bought as long-term businesses. Mr David Luffman, group finance director at Thames, said water utilities can afford to think long term.

"It's less important for [the unregulated businesses] to be profitable at the moment than with a company struggling for liquidity," he said.

Nevertheless, water companies have been paying very handsome prices, especially if the assets acquired are not expected to perform in the short term. In January, South West Water paid English China Clays £27.5m for Haul-Waste, at an historic price/earnings ratio of 32 times. This month WWM bought NFC's waste division at more than 30 times historic earnings.

Both companies believe they paid a fair price because of potential growth in the waste management industry, and forecast improvement in margins. WWM also hopes for about £3m of efficiency savings.

But in several deals, the price paid seems to have been bid up by other water companies. Anglian Water, which paid £38m for Nordic Water earlier this month, is understood to have outbid North West Water. North West is also thought to have been

interested in Simon Hartley, which Thames eventually bought for £20.2m in January. In the best example of competitive bidding, Severn Trent won Biffa from the jaws of at least two other companies, Yorkshire and Anglian.

Companies can afford inflated prices partly because their balance sheets are so strong. At privatisation, the government wrote off all debts, and several companies retain net cash in spite of heavy capital spending.

Most of the larger acquisitions have involved significant goodwill write-offs. For example, WWM's £106.5m purchase of Wimpey Waste Management in October 1991 led to goodwill write-offs of nearly £100m after fair value adjustments. "[Companies] are typically writing down fixed assets, which means less depreciation, thereby boosting the profits stream," according to Mr Robert Miller-Bakewell, analyst at NatWest Securities.

Water companies claim their diversification into new and related areas has been logical. For example, companies already had experience of process engineering through their work with sewage treatment.

Thames and North West Water have been able to use their expanded engineering and water management experience to bid for overseas contracts.

The decision to move into waste management is less clear cut. Companies do have experience of liquid waste disposal, and of working with environmental standards.

Several companies, such as Yorkshire Water, have made small acquisitions to expand existing liquid waste disposal businesses. But large acquisitions of solid waste collection and disposal companies, such as Biffa and Haul-Waste, are open to criticism, especially as some companies have underestimated the effects of recession on waste management.

Some observers argue that water companies are ill suited to manage assets such as dustcarts or landfill sites.

Moving into waste management is therefore a risky diversification from the water business, rather than an extension of it.

Mr Roderick Paul, chief executive of Severn Trent, agreed that moving into waste management was a diversification, but said all companies' acquisition strategies were reactions to the larger risk of tighter regulation. "We asked, 'Is there something else which is at least a sensible thing for you to do, with at least some overlap?'" he said.

Some analysts are not so sure. "If the companies are right, they will make a lot of money. If they are wrong, it's going to be expensive," said one.

Welsh Water acquisition, Page 24

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## INTERNATIONAL COMPANY NEWS

## Sun Alliance unit bids for Hafnia

By Hilary Barnes in Copenhagen and Richard Lapper in London

CODAN, the Danish insurance group controlled by the UK's Sun Alliance, has made a bid for Hafnia Insurance and Hafnia Bank. However, it is not interested in acquiring the Hafnia group's strategic shareholdings in its Danish competitor, Baltica, and Sweden's Skandia.

A second Danish insurance group, Alm. Brand, also said that it had made a bid for Hafnia's insurance and banking

operations. Hafnia suspended payments to its creditors last August after sustaining heavy investment losses on its holdings in Baltica and Skandia.

Hafnia holds 33.6 per cent of the shares in Baltica and 13.8 per cent in Skandia.

Potential bidders had until last Friday to submit bids for Hafnia. Mr Klaus Moe of Hafnia yesterday confirmed that "we have received a number of offers", including that made by Codan and Alm. Brand. Hafnia would not specify who the other bidders were. Credit

Lyonnais, the French bank, Skandia of Sweden, Tryg Forsikring of Denmark and Germany's Allianz, have been linked with Hafnia in the past.

In a possible complication, Codan said it had submitted its bid to Den Danske Bank, Denmark's biggest bank and Hafnia's biggest creditor, rather than to Morgan Stanley, the US securities house which is handling the sale of Hafnia assets.

Codan said its bid would not be submitted to Hafnia Holding "for as long as that company continues to negotiate the sale

of Hafnia Holding 1992 (the company which holds both insurance and banking subsidiaries)".

Codan also said it was making its bid conditional on Hafnia negotiating with a "single party... after examining the bids received", a procedure originally proposed by Hafnia in November 1992.

Sun Alliance would not comment on reports that it might be prepared to reduce its stake from 71.5 per cent to 51 per cent if Codan opted to fund its bid for Hafnia through a share offer.

## UAP share sale fuels Adidas controversy

By Alice Rawthorn in Paris

UNION des Assurances de Paris, the largest French insurance group, has fuelled the political controversy over last week's sale of Adidas by announcing that it plans to sell its shares in the German sporting goods group.

UAP last week joined forces with two other French state-controlled financial groups in a consortium that bought the controlling stake in Adidas for DM615m (\$370.4m) from Mr Bernard Tapie, the controversial businessman recently reappointed to the French cabinet as minister of towns. The involvement of three state companies in the deal has already provoked a political row in France.

Mr Jean Peyrelevade, chairman of UAP, told yesterday's edition of Les Echos, the French financial newspaper, that he had instructed Banque Worms, the UAP subsidiary responsible for the transaction, to withdraw from Adidas "in the near future, as soon as the financial climate is right".

Banking Worms, which originally held a 2 per cent holding in UAP, the German holding company that controls Adidas, raised its stake to 5 per cent under the terms of last week's deal.

Mr Peyrelevade's statement comes only a few days after the French government issued an official denial through the finance ministry that it had exerted any influence over the companies involved with the Adidas transaction. President François Mitterrand on Friday claimed on French television that all three groups had decided to buy shares from Mr Tapie on an independent basis.

Adidas has just emerged from a turbulent period since Mr Tapie took over in summer 1990 when its financial performance deteriorated and its workforce has been racked by protests against rationalisation plans. It saw net profits fall from DM52m in 1990 to DM15m on static sales of DM3.35bn in 1991 and is believed to have gone into the red last year.

## Western Mining acquires Outokumpu nickel stake

By Kevin Brown in Sydney

WESTERN MINING Corp (WMC), the Australian resource group, has agreed to buy a 50 per cent share in the Mount Keith nickel deposit in Western Australia from Outokumpu, the Finnish metals group.

The deal will give WMC 100 per cent ownership of Mount Keith, which is expected to start producing about 28,000 tonnes a year of nickel concentrate in early 1995. However, the group will have to fund development costs estimated at A\$450m (US\$306m).

WMC said it had signed a supply agreement giving Outokumpu the right to buy 50 per cent of Mount Keith production for 10 years.

Analysts said the deal suggested that WMC would not exercise its right to purchase a 49 per cent share in the Olym-

pic Dam copper/gold/silver/uranium mine in South Australia from BP, its joint venture partner. BP said in November that it would sell the stake for US\$450m to Minoro, the overseas investment arm of the Anglo American Corporation-De Beers group of South Africa, unless WMC exercised its right to buy the stake at the same price. Acquisition of the BP shares would make WMC solely responsible for funding proposed expansion costing around A\$1bn at Olympic Dam.

The group is also committed to investing A\$105m at its Kambalda nickel operations in Western Australia provided the state government moves to allow continuous mining.

WMC acquired its half-share in Mount Keith in 1991 following a bitterly contested joint exploration with the Normandy Resources group of Australian Consolidated Minerals (AMC).

AMC's defence against the bid centred on an attempt to tie up control of Mount Keith by selling a half-share to Outokumpu. However, the manoeuvre backfired when Outokumpu agreed to develop the mine jointly with WMC.

The latest deal with Outokumpu will give WMC access to about 14,000 tonnes of nickel concentrate a year from Mount Keith to feed its smelter operations at Kambalda. The group produced about 50,000 tonnes of nickel last year.

Outokumpu said the supply agreement was in line with plans to expand and modernise its Harjavalta smelter, which will process the concentrate from Mount Keith. The group said its involvement in a number of "promising" nickel exploration projects would ensure raw material for an expanded smelter "far into the future".

## Wessanen and Bols post earnings gains, lift payouts

By Ronald van de Krol in Amsterdam

WESSANEN, the Dutch foods company, and Bols, the liqueurs and beverages group, posted gains of more than 10 per cent in 1992 profits, in line with forecasts made in January just before they announced plans for a merger.

Wessanen's net profit before extraordinary items rose by 12.7 per cent to F123.9m (\$87m).

Turnover fell to F13.7bn from F13.9bn, reflecting the sale of the grain products division in mid-1992 in a deal that generated F145m in net extraordinary income. Wessanen said all of its divisions in Europe and the US contributed to the higher 1992 result.

Bols' net profit rose by 10.1 per cent to F116m from F105.4m a year earlier. Turnover fell to F11.29bn from F11.33bn as a result of more difficult market conditions and unfavourable currency movements. However, improved cost controls helped lift operating profit by 3.9 per cent to F149.9m.

Both companies increased their 1992 dividends. Wessanen's payout rising by 5.5 per cent to F12.84 a share and Bols' by 11.8 per cent to F1.53.

The two companies will publish their merger prospectus on March 8 and hold extraordinary shareholders meetings on March 23.

## Bikuben halves its dividend as net loss grows to DKr1.2bn

By Hilary Barnes in Copenhagen

BIKUBEN, Denmark's third-largest bank, halved the dividend to DKr6 per share after reporting a net loss last year of DKr1.2bn (\$191.7m) compared with a loss in 1991 of DKr68m.

Mr Borge Munk Ebbesen, chief executive, said the result "is obviously unsatisfactory and is a reflection of the general economic crisis".

He made no forecast for 1993, but said a positive vote in the country's second referendum

on the Maastricht treaty on May 18 and lower domestic and international interest rates would be crucial to improving the bank's performance.

Loss provisions last year increased to DKr1.75bn from DKr1.48bn. Last year's provisions included DKr300m against loans to Hafnia, the troubled insurance group.

The value adjustment for securities gave a loss of DKr293m compared with a profit of DKr396m in 1991. The bank's balance sheet was strengthened by new subordi-

nated loan capital - tier 2 capital - last year and despite the large net loss the capital adequacy ratio improved slightly from DKr11.45 per cent to 11.90 per cent. The legal minimum ratio last year was 10 per cent.

• Kreditforening Danmark, one of the two biggest bond-issuing mortgage institutions, reported a DKr1.3bn loss last year against a profit of DKr266m in 1991. Bad loss provisions increased to DKr2.4bn from DKr1.5bn and the value adjustment for securities gave a loss of DKr214m in 1991.

## Promodès to buy Discol food wholesale chain

By Alice Rawthorn

PROMODES, one of France's largest hypermarket groups, is expanding its wholesale interests by buying the Discol chain of food wholesalers from the Pinault-Printemps retail group.

The acquisition, believed to be worth between FF150m (\$25.1m) and FF200m, will turn Promodès into the largest food wholesaler in France, ahead of Metro, the German company.

Promodès, based in Normandy, is already a leading wholesaler with its Prodirect subsidiary, which made overall sales of FF1.5bn last year. Discol, which also provides food to restaurants and caterers, mus-

tered turnover of FF2.6bn in 1992.

The hypermarket sector is one of the most dynamic areas of French retailing, under strain because of the slowdown in consumer spending. But ambitious groups, notably Promodès and Carrefour, have expanded by acquisition recently, increasing pressure on other retailers.

For Pinault, the sale of Discol forms part of an ongoing programme. The group is trying to reduce the FF19bn of net debt it incurred after the acquisition of the Au Printemps department store group in late 1991 which turned it into one of France's most powerful retail concerns.

## Building society names its new chief executive

By John Gapper, Banking Correspondent

HALLIFAX Building Society has completed an eight-month search for a new chief executive by appointing Mr Mike Blackburn, chief executive of the Leeds Permanent Building Society, to take over in August.

Mr Blackburn, chief executive of the Leeds for the past five years, has attracted controversy by criticising aspects of government policy. He will take over at the Halifax when Mr Jim Birrell, the current chief executive, retires at 60.

Halifax, the largest UK society, appointed a firm of headhunters to aid its search for a new chief executive.

## Diners Club card unit in talks

DINERS CLUB Deutschland, the German credit card business of Citicorp of the US, said it was continuing talks with banks about a possible partnership. AP-DJ reports from Frankfurt.

The company said the main goal was marketing and distribution through a bank's branch network.

Citicorp did not indicate how many banks it had spoken to in recent months and the number with whom it was still in discussions. Diners Club did not comment on talks with Deutsche Bank.

• Kansallis-Osake-Pankki, the Finnish bank, said it would propose bonus and rights issues and a cut in the nominal value of the KOP share to Fm10 (\$1.7) from Fm20 (\$3.4) as part of a programme to safeguard its capital adequacy. Reuter reports from Helsinki.

• THE Swedish government and the country's main co-operative association said they were ready to sell a 76 per cent stake in Nordic oil group OK Petroleum. Reuter reports from Stockholm.

A foreign oil company with out major Swedish market activity was the most likely buyer, the head of the association said.

• KF has agreed with the industry ministry to a joint sale of the partners' shareholding in OK, the co-operative group KF, which owns 52 per cent.

large [Swedish] market share and a private [oil] corporation is the most likely buyer," Mr Roland Svensson, the KF managing director said.

• Brax and Brunnen, the German brewing company, said it planned to hold its dividend on 1992 results at an unchanged DM5 per share.

Total turnover of the holding company, which includes drinks and property units, rose 6 per cent to DM1.7bn (\$1bn) last year and its results were positive, it said. Brax and Brunnen invested over DM350m in 1992, and total drink sales rose 4 per cent to 13m hectolitres.

The group's breweries sold 4

per cent less despite a 2 per cent rise in the beer market, but alcohol-free sales grew 14 per cent, more than twice the market average.

• BASF's pharmaceuticals unit, Knoll, said it planned a reduction in domestic production, blaming a drop in drug sales due to Bonn government health reforms. Reuter reports from Frankfurt.

Knoll said talks were being held about introducing short-term work at its Nordmark Arzneimittel unit in north Germany. Talks were also taking place about the scope and nature of output cuts at the Knoll parent in Ludwigshafen, but the company hoped to avoid short-term working there.

• GEC Alsthom, the Franco-British engineer, said that it and AEG signed a memorandum of understanding to form a joint venture, LKR Kanalservice. The new group will manage the electrical machine repair and maintenance business of AEG Kanals. GEC Alsthom will acquire the AEG Kanals factory in Essen.

## FIDELITY AMERICAN ASSETS N.V.

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## NOTICE OF ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS

Please take notice that the Annual General Assembly of Shareholders of Fidelity American Assets N.V. (the "Corporation") will take place at 2:00 p.m. at Schottegatweg-Oost 130, Curacao, Netherlands Antilles, on March 16, 1993. The following matters are on the agenda for this assembly:

1. Report of the Management.
2. Election of the Managing Directors

The Chairman of the Management proposes the re-election of all present Managing Directors: Edward C. Johnson 3d, Barry R. J. Bateman, Charles T. M. Collis, Charles Fraser, Jean Hamilton, H. F. van der Horst and AMACO Holdings & Trust Company N.V.

3. Approval of the balance sheet and profit and loss statement for the fiscal year ended November 30, 1992.

4. Ratification of actions taken by the Managing Directors since the last Annual General Assembly of Shareholders, including declaration of an interim dividend in respect of the fiscal year ended November 30, 1992, and authorisation of the Managing Directors to declare additional dividends in respect of fiscal 1992 if necessary to enable the Fund to qualify for "distributor" status under United Kingdom tax law.

5. Ratification of actions taken by the Investment Manager since the last Annual General Assembly of Shareholders.

6. Consideration of such other business as may properly come before the Assembly.

Approval of each item of the Agenda will require the affirmative vote of a majority of the votes cast at the Assembly.

Holders of registered shares may vote by proxy by mailing a form of registered shareholder proxy which will be sent to them by the Fund's Registrar and Transfer Agent, Fidelity Investments Luxembourg S.A. Registered shareholders may also obtain a form of registered shareholder proxy from the institutions listed below.

Holders of bearer shares may vote by proxy by mailing a form of proxy and certificate of deposit for their shares to the Corporation at the following address:

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c/o AMACO Holdings & Trust Company N.V.  
Post Office Box 2141  
Curacao  
NETHERLANDS ANTILLES

Bearer shareholders may obtain a form of bearer shareholder proxy and certificate of deposit from the following institutions:

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Boite postale 2174  
L-1021 Luxembourg

Fidelity Investments International  
Ockhill House  
130 Townbridge Road  
Hildenborough  
Kent TN11 6JZ  
ENGLAND

Alternatively, holders of bearer shares wishing to exercise their rights personally at the Meeting may deposit their shares, or a certificate of deposit thereof, with the corporation at Schottegatweg-Oost, 130, Curacao, Netherlands Antilles, against receipt therefor, which receipt will entitle said bearer shareholder to exercise such rights.

All proxies (and certificates of deposit issued to bearer shareholders) must be received by the Corporation not later than 12:00 p.m. on 16th March, 1993, in order to be voted at the Assembly.

By order of the Management  
Charles T.M. Collis  
Secretary

February 16, 1993

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## Chemical New York Corporation

Floating Rate Subordinated Notes Due 1996

Interest Accrual Period 27th November 1992  
25th February 1993 (inclusive)  
Interest Amount per U.S. \$10,000 Note due 8th March 1993 U.S. \$132.68

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## SINGAPORE

The FT proposes to publish this survey on March 29 1993  
For further information telephone Samantha Teller  
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## FT SURVEYS

## European Investment Bank

Italian Lire 200,000,000,000  
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Notice is hereby given that the notes will carry an interest rate of 11.05 per annum for the period 22.2.93 to 23.8.93  
It is 27.5314 per cent (i.e. 999,000 nominal) and 27.243,144 per cent (i.e. 50,000,000 nominal)  
Nelson International Bank PLC London  
Reference Agent Bank

## First Union Corporation

U.S. \$150,000,000 Floating Rate Notes due 1996

The rate of interest per annum on First Union Corporation's U.S. \$150,000,000 Floating Rate Notes due 1996 for the interest period beginning 22nd February 1993, and ending 24th May 1993, the next interest payment date, will be 3.75%. The amount of interest payable for such interest period on each \$10,000 principal amount of the Notes will be \$35.31.

Bankers Trust Company, London Agent Bank

## UK RELOCATION

The FT proposes to publish this survey on April 27 1993

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FT SURVEYS

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## Achievements in an eventful year

## Consolidated Key Figures

	1991	1992	Change
Net profit	Sfr m 59	69	+15
Cash flow	Sfr m 101	118	+17
Return on equity	% 9.6	10.4	
Total assets	Sfr bn 5.7	6.2	+9
Equity	Sfr m 629	674	+7
Staff	1,422	1,387	-2

Clients' assets Sfr bn 29.8 33.0 +11  
Mutual Funds Sfr bn 2.0 3.1 +51

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24th May 1993

Interest Amount per U.S. \$50,000 Note due 24th May 1993 U.S. \$663.54

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## INTERNATIONAL COMPANIES AND FINANCE

## Ameritech unveils restructuring

By Martin Dickson  
in New York

AMERITECH, the Chicago-based "Baby Bell" telephone company, yesterday announced a sweeping internal reorganisation and unveiled a radical plan for introducing competition into the US local telecommunications market.

Its initiative is an important contribution to the growing US debate over the future of the nation's local telecommunications industry in general, and the seven regional "Baby Bell" companies in particular.

The local telecommunications market remains monopolistic, divided up between the "Baby Bells" and independent service companies, such as

GTE. However, these monopolies are coming under increasing threat, due to regulatory and technological change, and the regional companies have been looking for new strategies to respond to the competition posed by wholesale telecommunications companies, cellular companies and cable television businesses with telephone ambitions.

Ameritech's plan for local competition is believed to be the first such proposal by a "Baby Bell" company, although New York's independent Rochester Telephone also unveiled a ground-breaking scheme this month.

The move by Ameritech, which provides telecommunications services to 12m custom-

ers in the mid-west, has two distinct parts. First, it intends to create 12 new market-focused business units, each bearing the holding company's name, rather than organising itself around Bell operating companies in each of the states where it operates.

Eleven of the units will be organised around a specific type of service to the customer - for example, small business services or pay phone services. The 12th will run the telecommunications network.

Mr William Weiss, Ameritech's chairman, said it was "dramatically simplifying" the way customers dealt with the company by putting its marketing initiatives and services under a single brand name. He

also stressed the restructuring was not a "reshaping process" - a euphemism for job cuts.

The second part of the initiative is far more dramatic in scope, but less likely to materialise in the near-term, because it involves wholesale changes to the US telecommunications industry framework, involving a multiplicity of federal and local regulatory agencies.

Ameritech says it will file next month with the Federal Communications Commission, the government agency which regulates the communications industry, a plan to open up its local telephone network to competition by separating its transport services from switching services, which direct telephone calls.

## Russian Orthodox Church to start bank

By Kerin Hope in Athens

THE ORTHODOX Church of Russia is setting up a bank in Moscow, with backing from Greek and Cypriot investors.

The bank, to be called Orthodox Bank, will be managed by Egnatia Bank, a private Greek concern, under an agreement with the Church's education and training department. It is due to start operating this autumn.

The bank's start-up capital will amount to \$10m, to be covered by Greek businessmen based in Greece, the US and Cyprus, rising to \$30m within five years.

The church will not contribute to the bank's equity but will provide premises for its offices in Moscow and later in other Russian cities. The Orthodox Church is gradually regaining control of assets which were confiscated under communism.

Mr Andreas Boumis, chairman of Egnatia Bank, said the new bank would initially offer wholesale services, catering for the increasing number of Greek companies setting up joint ventures in Russia.

"But we would want to get into retail banking in the long run once the currency situation becomes more stable," he added.

Egnatia Bank, established two years ago by a group of northern Greek businessmen, has undertaken to set up a computer system for the new bank and to train its staff.

## Citicorp move

PRINCE Alwaleed Bin Talal, the largest individual shareholder in Citicorp, has said he might sell up to 12.8m shares in the bank over the next three months, agencies report.

The plan, filed with the US Securities and Exchange Commission on Friday, comes two years after the Saudi Arabian businessman made a \$350m infusion into Citicorp, the largest US commercial bank.

## Sears, Roebuck looks for \$800m from offer of its finance arm

By Laurie Morse in Chicago

SEARS, Roebuck, the US stores group, expects to raise about \$800m from the initial public offering of Dean Witter, Discover, its financial services operations.

The offering of Sears' brokerage and credit card units is the first of a series of spin-offs for the Chicago-based group.

Dean Witter, Discover planned to sell 29.5m shares, or about 20 per cent of its stock, yesterday, with about 15 per cent of the shares reserved for employees.

The remainder of the company will be spun off to Sears' shareholders by the end of this

year. Sears will receive a \$500m special dividend from Dean Witter, Discover when the spin-off is completed.

The anticipated price of the offering has risen substantially since the preliminary prospectus was released in December, when the company predicted a price of \$20 to \$22 per share.

Yesterday, Dean Witter officials said they expected the price to be \$25 to \$27 per share, and that the offering appeared to be oversubscribed.

The Dean Witter, Discover sale is part of Sears' strategy to return to its core business of retailing. Sears also plans to sell portions of its Allstate

insurance and Coldwell Banker property business.

Analysts said Dean Witter was the most attractive of Sears' planned offerings, with solid earnings and steady cash flow from its large mutual fund and managed money operations.

Dean Witter, Discover had 1992 earnings of \$439.1m, including a one-time gain of \$2.1m, up from \$344.6m in 1991.

Profits were distributed nearly evenly between credit card and securities broking operations. Despite the Dean Witter profits, Sears Roebuck lost a record \$3.9bn in 1992.

## Banks buy into minerals group

By Bernard Simon in Toronto

TWO French banks, Credit Lyonnais and Société Générale, have invested C\$13m (US\$10.4m) in Dia-Met Minerals, a British Columbia company which is at the centre of a stampede for diamonds in Canada's Northwest Territories.

The banks have bought 350,000 Dia-Met shares, equal to 3.5 per cent of the total outstanding, in a private placement priced at C\$39 a share.

The deal was put together by

First Marathon Securities of Toronto. Dia-Met's share price has soared in the past year from less than C\$5 to a peak of C\$60 in the wake of its discovery of diamonds in the Lac de Gras area, 550km north-east of Yellowknife.

The company said last May that a sample of 160 tonnes of ore had yielded at least 90 carats of diamonds, of which about a quarter appeared to be of gem quality. BHP, the Australian mining group, has rights to a majority interest in the Dia-Met property. De Beers

and Kennecott, the North American subsidiary of Britain's RTZ, are among numerous other companies which have joined the diamond stampede, in which a total of about 23m acres has been staked.

Mr John Lydall, First Marathon's mining analyst, said in a report that exploration was still at an early stage and "a huge amount" of work remained to be done. He said "this entire exploration play remains an opportunity for prudent speculation".

## Strong drugs sales give Chugai 38% advance

By Charles Leadbeater in Tokyo

CHUGAI Pharmaceuticals, the leading Japanese pharmaceuticals manufacturer specialising in anti-cancer drugs, yesterday reported a 38.5 per cent increase in unconsolidated pre-tax profits to ¥14.65bn (¥122m) in the year to the end of December.

The sharp rise in profits was produced by a mixture of cost-cutting and strong sales of prescription drugs.

Chugai's sales rose by 7.5 per cent to ¥143.2bn, buoyed by strong sales of prescription drugs.

Net profit rose by 27 per cent to ¥5.25bn despite extraordinary losses from investment in an overseas subsidiary. The company has also dissolved a joint venture with Upjohn, the US pharmaceuticals group.

The dividend is being maintained at ¥7.5, and earnings per share rose from ¥18.75 for the previous year to ¥21.29, slightly below expectations.

## Goodyear to buy shares of Canada unit

GOODYEAR Tire & Rubber, the US manufacturer, is to buy the common shares of Goodyear Canada it does not already own for C\$65 (US\$52) per share, Reuter reports from Toronto.

Goodyear Canada said there were about 288,000 common shares in the public float and the total purchase price would be about C\$18.72m. On completion of the deal, Goodyear Canada will become a wholly-owned unit of Goodyear Tire.

If approved, the deal will let shareholders realise a 38 per cent premium over the last sale price on the Toronto Stock Exchange of C\$47 per share.

A special committee of independent Goodyear Canada directors will consider the proposal and report to the board. The transaction is subject to the approval of the committee, as well as shareholders of Goodyear Canada, including those other than Goodyear Tire, at a meeting due to be held in May. The deal is also subject to regulatory approval.

Mr Terry Brennan, Coca-Cola Beverages vice-president and chief financial officer, said he expected the company to post a loss in the fourth quarter which was likely to exceed forecasts of around C\$0.25 per share, Reuter reports from Toronto.

Coca-Cola Beverages, Canada's largest bottler of soft drink products, is due to report earnings tomorrow.

## Turkey to sell cement companies

By John Murray Brown in Ankara

TURKEY hopes to raise \$218m by selling five state-owned cement companies in the latest stage of an ambitious plan to sell TL25,000bn (\$2.7bn) of state shares in 1993.

For the second time, the Public Participation Administration, the state agency handling privatisation, yesterday issued an offer for the block sale of the Adiyaman, Aslale, Bartin, Lelik and Sanliurfa factories, setting a minimum price above which negotiations will start. Bids have to be submitted by March 28.

Cement has proved to be the most attractive investment sector for foreign investment in Turkey. The market, with sales of around 26,000 tonnes in 1991, equals those of France and

Spain, and is growing by some 5 per cent a year.

Ciments Français, now owned 86 per cent owned by Italcementi, already has seven plants, having invested around \$350m. Lafarge Coppee and Vicat of France have also bought Turkish factories.

Industry officials expect further foreign interest in the latest offer. Lafarge, the world's largest concrete and aggregates producer, is expected to make a bid for Aslale, which the PPA has valued at \$30m.

Holderbank of Switzerland is also understood to be interested in acquiring Turkish operations.

In November, the PPA raised \$281m through the sale of six cement companies but, despite foreign interest, all were sold to local concerns.

The PPA yesterday announced plans to sell by public offering its outstanding 20 per cent stake in Netas the local subsidiary of Northern Telecom of Canada.

The timing was probably influenced by the sharp upturn in the Istanbul stock market, with the index reaching an all-time high on Thursday, following government moves to bring down bank interest rates.

Earlier this month, the PPA concluded the block sale of 20 per cent to Northern Telecom, raising \$215m and making the Canadian company Netas's majority partner.

The PPA also raised \$118m this month by selling two state-owned power utilities to the local Usan group. Usan's Rumeli Holding also bought two state cement factories.

## NEW ISSUE

All of these securities having been sold, this announcement appears as a matter of record only.

February 10, 1993

\$2,015,000,000



CHRYSLER CORPORATION

52,000,000 Shares  
Common StockGlobal Coordinator of the Offerings  
CS First Boston GroupInternational Offering  
10,140,000 Shares

Credit Suisse First Boston Limited

Merrill Lynch International Limited  
Salomon Brothers International LimitedMorgan Stanley International  
Swiss Bank Corporation

S.G. Warburg Securities

ABN AMRO Bank N.V.

Daiwa Europe Limited

UBS Phillips &amp; Drew Securities Limited

Cazenove &amp; Co.

Kleinwort Benson Limited

Nikko Europe plc

Credit Lyonnais Securities

Dresdner Bank

Barclays de Zoete Wedd Limited

Commerzbank Aktiengesellschaft

NatWest Securities Limited

Paribas Capital Markets

Société Générale

United States Offering  
41,860,000 Shares

The First Boston Corporation

Merrill Lynch &amp; Co.

Lehman Brothers

J.P. Morgan Securities Inc.

PaineWebber Incorporated

Smith Barney, Harris Upham &amp; Co.

S.G. Warburg Securities Bear, Stearns &amp; Co. Inc. Sanford C. Bernstein &amp; Co., Inc.

Alex. Brown &amp; Sons BT Securities Corporation Credit Lyonnais Securities (USA) Inc.

Daiwa Securities America Inc. Dillon, Read &amp; Co. Inc. Donaldson, Lufkin &amp; Jenrette

A. G. Edwards &amp; Sons, Inc. Furman Selz Goldman, Sachs &amp; Co.

Invemmed Associates, Inc. Kidder, Peabody &amp; Co. Lazard Frères &amp; Co.

Montgomery Securities Oppenheimer &amp; Co., Inc. Prudential Securities Incorporated

RBC Dominion Securities Corporation ScotiaMcLeod (USA) Inc. Société Générale

SBCI Swiss Bank Corporation UBS Securities Inc. Wertheim Schroder &amp; Co.

Dean Witter Reynolds Inc. Wood Gundy Corp. Allen &amp; Company

New Issue

These securities having been offered, this announcement appears as a matter of record only.

February 23, 1993

Caisse Centrale  
de Crédit Immobilier (CCCI)  
Paris, France

DM 100 000 000

7 1/4 % Bearer Bonds of 1993/2000

Interest date: February 23  
Repayment: February 23, 2000  
Listing: Frankfurt (Main)

## BHF-BANK

Banca del Gottardo

Crédit Lyonnais SA & Co  
(Deutschland) OHGDeutsche Apotheker-  
und Ärztebank eGDSL Bank  
Deutsche Siedlungs-  
und LandesrentenbankSociété Générale -  
Elsässische Bank & Co.Banque Paribas  
(Deutschland) OHGDaiwa Bank  
(Deutschland) GmbHDeutsche Bank  
AktiengesellschaftIndustriebank von Japan  
(Deutschland)  
AktiengesellschaftTrinkaus & Burkhart  
Kommanditgesellschaft auf AktienBayerische Vereinsbank  
AktiengesellschaftDaiwa Europe  
(Deutschland) GmbHDeutsche Girozentrale  
- Deutsche Kommunalbank -NOMURA BANK  
(Deutschland) GmbHVereins- und Westbank  
Aktiengesellschaft

U.S. \$250,000,000

BANK OF BOSTON  
CORPORATIONSubordinated  
Floating Rate Notes Due 2001  
Issued 10th February 1993Interest Rate 5% per annum  
Interest Period 22nd February 1993  
24th May 1993Interest Amount per  
U.S. \$50,000 Note due  
24th May 1993 U.S. \$631.94Credit Suisse First Boston Limited  
Agent

To the Holders of

SHEARSON LEHMAN CMO, INC.

Series F, Class F-1 Floating Rate Bonds  
Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period February 20, 1993 through May 19, 1993 as determined in accordance with the applicable provisions of the Indenture, is 3.8125% per annum. Amount of interest payable is \$42,066,639.69 per \$10,000 principal amount.

SHEARSON LEHMAN CMO, INC.



## INTERNATIONAL COMPANIES AND FINANCE

## TNT loss rises to A\$74m in first six months

By Kevin Brown in Sydney

TNT, the Australian transport group, yesterday announced an equity-accounted net loss of A\$74.5m (US\$50.6m) for the six months to the end of December, compared with a loss of A\$51m in the corresponding period of the previous year.

TNT warned that trading conditions in the third quarter would be difficult because of seasonal factors, and ruled out a resumption of dividend payments, cancelled last year.

The group reported equity-accounted operating profit of A\$38.3m, compared with a loss of A\$17.5m in the previous first half. Sales revenue was down 36 per cent to A\$1.5bn, reflecting the disposal of non-core businesses.

The biggest improvement was recorded by Ansett Transport Industries, the airline group owned by TNT and News Corporation. It contributed a profit of A\$18.7m, against a loss of A\$35.5m.

The return to profit at the operating level was in line with directors' forecasts at the end of last year, when the group reported a net loss of more than A\$200m.

But net profit was cut by abnormal losses of A\$80.8m due to foreign exchange losses and the startup costs of the GD Express Worldwide joint venture with a group of European and North American post offices.

Mr David Mortimer, managing director, said TNT still had "a long way to go". But he was "reasonably optimistic" that



David Mortimer: sees TNT returning to profit next year

the group would report a net profit in the first six months of next year.

Mr Mortimer said several expressions of interest had been received from potential investors in Ansett following indications from both joint ventures that their shares were for sale.

TNT shares closed 1 cent lower at 78 cents on the Australian Stock Exchange.

● **McIlwraith McEachern**, the Australian mining and shipping group, said "a number of overseas companies" were considering the purchase of a 46 per cent stake in the company owned by TNT.

Australian coal mining companies have shown little interest in the shares, which would give the buyer access to McIlwraith's 41 per cent stake in Oakridge, the New South Wales coal producer.

## Premier moves into SA dairy products

By Philip Gawth in Johannesburg

**PREMIER** Group, one of South Africa's largest food companies, is to acquire a foothold in the country's dairy industry by paying about R150m (\$48m) for a strategic stake in Bonnita Holdings, the Cape-based milk products group.

Mr Peter Wrighton, Premier chairman, said it had been attracted by the quality of Bonnita's management, products and facilities. Dairy products was also an area of the food market where Premier was not represented.

Bonnita processes approximately 28 per cent of South Africa's total milk production, operates the largest milk powder and cheese factories in southern Africa, and is responsible for one-third of the country's total gouda and cheddar cheese production.

Bonnita Holdings is controlled by Cape Dairy Co-operative. It was formed in June 1992 to hold the entire share capital of Bonnita, the operating company, which is an amalgamation of a number of long-established dairy co-operatives in the eastern, southern and western Cape.

The purpose of the restructuring was to provide a means of raising capital from outside the agricultural sector. Bonnita has experienced rapid growth in recent years that would have been curtailed without new finance.

Negotiations have been concluded for Premier to inject R100m in new capital into Bonnita, thereby acquiring a 28.6 per cent stake. After a cash offer to existing members, Premier estimates it will hold 35 to 40 per cent of the restructured company, at a cost of about R150m.

Premier intends to raise its stake in Bonnita, with a listing on the Johannesburg Stock Exchange planned within the next three years.

Bonnita's annual sales are about R650m, while Premier's annual turnover is about R11bn.

## Tremors follow Showa Shell's futures shock

Michiyo Nakamoto on new calls for timely settlement of foreign exchange contracts

**T**HE calm that pervades the offices of Showa Shell Sekiyu, the Japanese oil refiner and distributor 50 per cent owned by Royal Dutch/Shell, belies the shock that ran through Japanese industry on bearing at the weekend that it had incurred an estimated ¥125bn (\$1.05bn) in losses on foreign exchange futures contracts.

Japan's Ministry of International Trade and Industry responded with criticism of Showa Shell's currency dealings and by asking other Japanese oil companies whether they were involved in similar transactions.

Mr Yuji Tanashashi, vice-minister of trade, said it was regrettable that a leading Japanese company had posted a huge latent loss by engaging in foreign currency speculation without the knowledge of top management.

Shares in Showa Shell fell ¥300 yesterday, the maximum daily fall allowed under Japanese rules, as investors calculated the long-term consequences. Depending on how far the yen appreciated, its losses could rise to ¥160bn.

What has shocked the Japanese, apart from the scale of the losses, was how they were accumulated over four years without the knowledge of anyone outside the small group of staff

involved in Showa Shell's foreign currency dealings.

Mr Takeshi Henmi, the company's president, explained at the weekend that a small group of staff at the company's treasury department, who were responsible for foreign exchange trading, began placing forward contracts to buy the US dollar in 1989 on speculation that it would rise against the yen.

However, the dollar failed to rise. Rather than settle the contracts at a loss, the group rolled over the contracts in the hope that eventually the dollar would move in its favour, or at least limit its losses.

The average exchange rate at which the group placed buy orders was ¥145 a dollar, while the yen rose to about ¥125 at the end of last year. Since then, it has appreciated further to ¥116.85 at yesterday's close in Tokyo.

What made it easy for the group to keep knowledge of the dealings from the company's management was its ability to roll over, or postpone, the futures contracts indefinitely. That is, instead of paying for the dollars they agreed to buy, the group continued to postpone settlement of its contracts over several years.

Another factor which helped conceal

the accumulated losses was the fact that, under Japanese accounting rules, companies are not required to disclose unrealised losses in their annual figures. Since the losses at Showa Shell have not actually been incurred, they have not been reported in any of its accounts.

On those occasions over the four years when the dollar came close to ¥145 the group at Showa Shell was able to reduce its losses to some extent.

In the event, however, the yen's rise against the dollar proved too large to combat. With latent accumulated losses amounting to about 82 per cent of the company's capital of ¥153bn, the group was left with little choice but to go public.

The company is conducting an internal investigation. But it has made clear that the group of staff involved was in breach of internal company rules on foreign currency dealings and would be disciplined.

The ministries of both trade and finance would like to portray the development as an isolated case. But the extent of the losses, together with the fact that they did not surface for so

long, raises questions about the wisdom of allowing companies to roll over currency futures contracts for an indefinite period.

Last July, in an attempt to bring Japanese foreign exchange dealing practices more into line with those of the rest of the world, Japan's Federation of Bankers Associations agreed that banks should not allow companies to roll over futures contracts without specific business reasons for doing so.

The Finance Ministry takes the view that the risks of foreign currency transactions are a matter for individual banks and companies to deal with and are not a matter for the ministry to meddle in. Nonetheless, it is said to have warned Japanese banks of the risks involved in allowing companies to postpone settlement of their futures contracts - widespread practice until recently, according to industry sources.

Showa Shell expects to cover its losses over a period of 2½ to three years by selling assets, including stocks and property.

The company has emphasised that it will not cut the ¥8 annual dividend, but the scale of the losses is expected to keep it under considerable strain for some time to come.

## Tax laws blamed for rethink at Lippo

By William Keeling in Jakarta

**LIPPO**, one of Indonesia's largest property and financial services companies, has withdrawn a corporate restructuring plan announced last year.

Under the plan, holdings in six subsidiaries were to be transferred to Lippo Pacific Finance (LPF), a quoted company, in a move expected to cost Rp250bn (\$121m).

Lippo says changes in Indonesian tax laws last September have made the cost of the restructuring prohibitive. "The process was too bureaucratic and the potential tax liabilities much higher than planned," one executive noted.

Under the restructuring, LPF was to acquire up to 51 per cent of Lippo Bank, Lippo Finance, Lippo Insurance, Lippo Securities and Lippo Leasing - all quoted companies in which Mr Mochtar Rasyid, the group's founder, is a leading shareholder. LPF was also to acquire 100 per

cent of Lippo Merchants, a privately-owned finance company.

Brokers say consolidating the group under LPF could have solved the illiquidity which has plagued trading in some subsidiaries' shares.

The price of Lippo Industries shares last moved in November, while Lippo Life's share price has remained stagnant since September.

But Lippo executives are bullish about the group. Its assets in Indonesia are split between the banking sector (\$2.25bn) and non-banking, mainly property, sectors (\$800m). It also has assets of about \$1.5bn outside Indonesia, mainly in Hong Kong.

The group's Indonesian businesses should grow at 20 to 30 per cent a year in the medium term, executives forecast. Such growth is "not necessarily spectacular" given Indonesia's risks as a developing country, an official explained.

## Cost-cuts help Sapporo to 18.2% rise

By Emiko Terazono in Tokyo

**SAPPORO** Breweries, a leading Japanese food and beverage company, yesterday reported a rise in profits for the year to December on firm beer sales and aggressive cost-cutting.

The company posted an 18.2 per cent rise in non-consolidated pre-tax profits to ¥10.7bn (\$94m) on a 3.5 per cent increase in sales to ¥551.7bn. The company's operating profits surged 98.4 per cent to ¥12.6bn.

Sapporo said it cut costs by ¥6.1bn in marketing and other areas. It also gained ¥1.3bn in its sale of securities holdings and recorded evaluation losses on its securities portfolio of ¥5.5bn.

However, the company's after-tax profits fell 9.4 per cent to ¥3.6bn due to a rise in extraordinary losses caused by the liquidation of its manufacturing subsidiary.

## Instability knocks SA leisure group's profits

By Philip Gawth

**POLITICAL** instability and recession caused earnings to fall by 9 per cent in the six months to December at Kersaf Investments, the South African leisure and entertainment group in the Saffra group.

Turnover rose 9 per cent to R1.1bn (\$32m). But tight margins saw operating profit fall 3 per cent to R252.5m.

Attributable earnings fell by 6 per cent to R31m, with earn-

ings per share down by 9 per cent to 105 cents. The interim dividend was maintained at 60 cents a share.

Mr Buddy Hawton, executive chairman, said the political instability had depressed spending on leisure. Gaming profits at Sun International - with interests in local, regional and offshore hotels - had been affected by the proliferation of unregulated casinos. Occupancy fell by 4 percentage points to 62 per cent.

## Woolworths IPO advisers

**ADELAIDE** Steamship, the Australian investment group, has named the advisers for the initial public offering of Woolworths, although it says there is still no firm timetable for the sale. AP/DJ reports from Sydney.

The IPO, expected to raise about A\$2bn (US\$1.35bn), was deferred in September after the

stock market weakened. Adsteam named BT Corporate Finance, a unit of Bankers Trust Australia, strategic adviser.

Mr Terry Campbell, of J.B. Vere & Son, broker, and Mr John McIntosh, of McIntosh, have been appointed as broking advisers.

## Ansett Transport recovers

**ANSETT** Transport Industries, the Australasian domestic airline company jointly owned by TNT and News Corporation, returned to profit in the fiscal first half to December 1992, AP-DJ reports from Sydney.

TNT said Ansett Transport Industries contributed an after-tax underlying profit of A\$8.6m (US\$5.5m) to its results in the six-month period. That com-

pared with a loss of A\$17.3m the previous year.

However, after accounting for abnormal, or unusual, items, Ansett Transport Industries contributed a A\$28.8m loss to TNT's result, widening from a loss of A\$25.5m a year earlier.

The abnormal loss at Ansett was due to unrealised foreign exchange losses.

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, February 22, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	ESTG	US \$	D-MARK	YEN	COUNTRY	ESTG	US \$	D-MARK	YEN	COUNTRY	ESTG	US \$	D-MARK	YEN
Algeria (Algeria)	99.25	110.076	41.9776	98.541	Germany (West)	12.7369	8.747	5.37	7.195	Poland (Poland)	37.9638	26.091	16.0179	22.4298
Algeria (East)	160.16	110.076	41.9776	98.541	Germany (East)	12.7369	8.747	5.37	7.195	Romania (Romania)	1.4300	1.4300	1.4300	1.4300
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## INTERNATIONAL CAPITAL MARKETS

## Spanish prices tumble as investor confidence wanes

By Tracy Corrigan in London and Karen Zagor in New York

SPANISH government bond prices fell sharply yesterday, as the peseta's slide undermined confidence among international investors.

Although the bond market opened quite strongly, prices dropped when the Spanish central bank failed to intervene to support the currency at Ptas72 against the D-Mark. However,

## GOVERNMENT BONDS

most analysts still expect the Spanish government to stay within the exchange rate mechanism, despite pressing economic problems, particularly unemployment.

There was some speculation yesterday that the authorities might try to cut rates and allow the peseta to drift to the bottom of its band. But such a move could prompt greater pressure on the currency.

THE Italian bond market

also performed poorly yesterday, shedding 1/4 point, as fears over the political situation persisted. Dealers were concerned that the cabinet shuffle over the weekend had not addressed some of the deeper problems.

Expectations of a vote of confidence in the next few weeks are expected to continue to depress prices.

THE bund market again benefited from a flight to quality, continuing its rally, although further interest rate cuts have already been discounted.

Bund contracts on both the London International Financial Futures & Options Exchange and the Deutsche Terminbörsen broke through resistance levels. But dealers said the latest improvement was sparked more by switching than by outright buying.

INVESTORS in Spanish and Italian bonds were seen switching into Dutch, French and Danish paper, as well as bonds, partly based on expectations of interest rate

## FT FIXED INTEREST INDICES

	Feb 22	Feb 19	Feb 18	Feb 17	Feb 16	Year Ago	High	Low
Bond Index	95.57	95.32	95.13	95.00	95.55	95.78	95.57	95.11
Govt Index	112.25	112.00	111.83	111.75	111.88	107.17	112.25	97.15

Source: FT Fixed Interest Indices. Govt Index: 100 = 100% of par value. Bond Index: 100 = 100% of par value. Govt Index: 100 = 100% of par value.

## GILT EDGED ACTIVITY

	Feb 18	Feb 19	Feb 20	Feb 21	Feb 22
Gilt Edged Margin	1374	1406	1388	1400	1432
5-Day Average	1418	1459	1451	1457	1481

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## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week Ago	Month Ago
AUSTRALIA	10.000	10/02	111.8348	+0.558	8.24	8.48	8.77
BELGIUM	8.000	03/03	107.9000	-	7.54	7.54	7.54
CANADA	7.250	06/03	98.0000	-	7.53	7.63	8.00
DENMARK	8.000	05/03	96.8100	+1.080	8.51	8.76	9.42
FRANCE	8.500	05/07	102.8888	-0.057	7.72	7.81	7.92
GERMANY	8.000	07/02	107.8000	+0.430	6.88	7.04	7.19
ITALY	12.500	05/02	96.3300	-0.235	13.09	13.02	13.28
JAPAN	No 110	08/09	104.7282	+0.317	3.87	4.03	4.21
NETHERLANDS	No 145	08/02	110.0500	+0.854	3.59	4.22	4.33
SPAIN	10.300	05/02	92.3500	-0.000	11.50	11.46	11.82
UK GILTS	7.250	05/08	102.16	-	8.88	8.71	7.15
US TREASURY	8.000	10/01	108.0000	+0.032	7.85	7.82	8.35
EURO (French Govt)	8.250	02/03	100.20	+0.352	8.18	8.40	8.49
EURO (German Govt)	8.250	02/03	91.43	-0.529	7.04	8.77	7.28

London closing, \* denotes New York morning session. Yields: Local market standard. Gross annual yield including withholding tax at 12.5 per cent payable by non-residents.

Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Sources

along with measures which should slow the rate of economic growth in 1994.

There was, however, some concern that spending cuts might not be sufficient to keep inflation in check.

The Federal Reserve entered the open market to arrange

\$2.50 of customer repurchase agreements when Fed funds were trading at 3 per cent.

The move was widely expected.

There was also some positioning yesterday ahead of today's \$15.25bn two-year note auction and tomorrow's \$11bn five-year note auction.

Both yesterday's note issues carry what are widely seen as high margins over market interest rates, reflecting the shrinking band of investors prepared to buy subordinated debt issued by Japanese banks.

The notes were reported to have been sold mainly to domestic investors.

They also have a step-up interest rate structure, making them increasingly expensive to finance after the first five years. A call option after five years allows the issuers to redeem them at that stage, making them effectively five-year bonds - although for regulatory reasons they are treated as perpetuals, making them eligible as tier two capital under Bank for International Settlements rules.

Tokai's notes pay a yield 10 basis points below the Japanese long-term prime rate - at present 5.2 per cent, but widely rumoured to be about to fall to 4.5 per cent. After five years, the rate jumps to 10 basis

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## COMPANY NEWS: UK

## Airtours bid on hold awaiting probe move

By Richard Gourlay

AIRTOURS AND Owners Abroad, the rival travel group it is bidding for, continued to trade as usual, but the Takeover Panel put the timetable of the £225m bid on ice pending a decision on whether it should be referred to the Monopolies and Mergers Commission.

Owners Abroad accused Airtours of continuing to deny its shareholders the information they will need to make a decision on whether to accept the paper offer that is accompanied by only a partial cash alternative.

An Airtours adviser said that Owners Abroad's annual report, published last week, was the first financial information that Airtours had received.

"It has some pot holes, not to

say black holes," which needed to be taken into account when, and if, Airtours was considering whether to raise its offer, he said.

Mr David Crossland, Airtours chairman, called for the protagonists to get back to the "real issues" of "track record and what is good for shareholders" once the trade and industry secretary has decided whether to refer the bid.

Answering questions posed by Owners Abroad last week, Airtours said that having a financial year-end of September 30, rather than at the end of October, after the end of the holiday season, had no material effect on its profits.

Deferring the cost of "empty legs" to the next year in this way has the effect of increasing profits by less than 2 per

cent of profits, Airtours said.

Tha bidder also said that while the figures were not directly comparable, Airtours provided more than double the amount for maintenance costs for its aircraft by comparison with the amount Owners Abroad provided for its 17 aircraft.

Airtours repeated that it believed Owners Abroad did not have in place adequate forward foreign exchange cover.

While Owners Abroad had £173m, or an amount equal to about 23 per cent of sales, Airtours had £195m or about 48 per cent of sales, according to Mr Harry Coe, Airtours finance director.

Mr Michael Heseltine, the trade secretary, is expected to announce whether he is referring the bid within the next few days.

## Welsh Water pays £56m for engineer

By Angus Foster

WELSH WATER yesterday became the sixth water company to make a significant acquisition this year when it paid up to £56.1m for Acer Group, the consultant engineer.

Welsh has been rethinking its diversification policy since it sold a controversial 14.9 per cent stake in South Wales Electricity last December. Analysts said the decision to concentrate on engineering made sense and gave Welsh a meaningful non-core business.

Mr John Elford Jones, chairman, said the acquisition would allow Welsh to grow its non-core profits. "We see ourselves as an infrastructure services company, so Acer is exactly the step we were looking for," he said.

However, the deal was attacked by Mr Rhodri Morgan, MP for Cardiff West and Labour spokesman on the water industry. He said Welsh's previous diversifications, which include a loss-making hotel arm, had been "disastrous".

Acer was formed in 1987 through the merger of Freeman Fox, which had a reputation as a bridge designer, and John Taylor and Sons, which had expertise in water-related projects.

In the year to April 30, the company made pre-tax profits of £4.4m on turnover of £85.5m. About 60 per cent of profits come from Europe, with the rest spread throughout the world. European sales are split between the transport and water sectors.

Mr Graham Howker, Welsh's group managing director, said the companies had been in discussions since last July. Acer's shareholders decided to sell because some partners had retired and ICF of the US, which owned 30 per cent, no longer wanted to acquire the company. "Those still in the business realised their balance sheet could no longer support growth," he said.

Welsh is paying £21m in cash and assuming Acer's £27m of debt. A total of 36 senior managers have signed two-year service contracts which include incentive payments if Acer's profits in the 35 months to April 1995 exceed £19.4m. The maximum payable under the scheme is £8.1m.

Welsh will fund the purchase through cash held outside the core business. Welsh raised £75m through a bond issue in 1991 and made a £17m profit on the disposal of the electricity stake. The proforma exit p/e ratio is 7.8. Acer had net assets at the year end of £2.8m and goodwill of £5m.

Acer has a small joint venture with Severn Trent.

## Bitter dispute comes to a head

Licensees claim new leases are onerous. Philip Rawstone reports

IT WAS my dream to have my own pub. Now it's turned into a living nightmare," said Mrs June Varty, licensee at the Gardeners Arms, at Droyliden, near Manchester.

Today, Mrs Varty will join other licensees of pubs owned by Intreprenuer Estates, the Grand Metropolitan/Courage joint venture, in picketing GrandMet's annual meeting in London. They are protesting against "excessive rents and onerous leases" which, they claim, are forcing hundreds of Intreprenuer landlords towards bankruptcy.

GrandMet insisted yesterday that less than 100 leaseholders were involved in the protests. Long-term leases had been agreed with 4,700 of IEL's 6,850 pub licensees. Since IEL was established nearly two years ago, between 7 per cent and 8 per cent of licensees have gone out of business compared with 15 to 20 per cent a year under the old tenancy system.

"The leases, and the rental, which takes into account turnover, the pub location and other factors such as the likely cost of repairs, are freely negotiated," the company said.

But Mrs Varty added that a show of hands at a meeting of 110 Intreprenuer leaseholders in north-west England earlier this month showed that many of them had been visited by bailiffs.

"I have had three visits," said Mrs Varty, 53, "but I am not going without a fight."

Intreprenuer want £1,500 a week from me in rent and arrears but my weekly takings are only £1,000."

Mr Trisha Boyce, who runs the Britannia Inn, at Alcombe in Somerset, founded the National Association of Intreprenuer Lessees (NAIL) five months ago to combat, including through court action, the terms of the company's leases.

She said the licensees would ask the courts, and if necessary the European Court, to declare the leases null and void.

Mr Boyce acquired her lease for £25,000 in 1991. Her annual rent is £18,500 - four years earlier when the pub was owned by Ubers, the rent was £4,250 a year, she said.

Charges, such as insurance, and the cost of repairs to the

300-year-old pub, added to the burden. "Trade is hit by recession and growth will always be limited. This is a village pub without a car park."

On legal advice, she told GrandMet last year that she did not want to be freed from tied beer supplies. "If I wasn't freed, they could not increase my rent."

Mr Martin Moore, licensee of The Bridge, at Uckfield, East Sussex, signed the 20-year lease for his pub in 1981. The rent was £18,000 a year. "I knew that would be tough to find in a recession," he said. "But I spent my £35,000 savings in refurbishing... and I managed to keep my head just above water."

Last October, when the pub was freed, under the government's beer orders, from its tied beer supply, the rent was increased to £29,100 a year.

Courage offered me discounts of £3,000 a year to continue supplying my beer - but there is no way now that the business can be viable, and the lease is unsaleable."

He added: "At the start of these leases two to three years ago, the annual rent would be

5 to 7 per cent of the freehold value. Today, it is 18 to 25 per cent." His only recourse, he said, was "to attempt to assign an unsaleable lease or slide inexorably into bankruptcy."

"To afford this lease, I would need to make the pub perform better than it ever did in the boom years, let alone during the deepest recession the trade has ever encountered. In the present economic climate, the sensible action would be to reduce the rent to a level the business can afford."

GrandMet said yesterday that the leases are "popular" and the rents were freely negotiated with the licensees having recourse to arbitration.

"Every single rental agreement made by Intreprenuer has been agreed through negotiation by both parties. The only exceptions have been cases where leases have been assigned by the original licensee."

The company added that sitting tenants had a "pre-emptive right" of a pub's performance. New entrants could take independent advice about trading prospects.

Mr Moore said that the rents were freely negotiated with the licensees having recourse to arbitration.

He added: "At the start of these leases two to three years ago, the annual rent would be

## Board shake-up at Harmony

By Tim Burt

HARMONY LEISURE, the loss-making pubs and restaurants group, yesterday announced sweeping board changes and proposals for a rights issue following an evaluation of its poor trading performance by Guinness Mahon, the merchant bank.

Mr Bob Dawson, chairman, and Mr John Lever, a director, have resigned from the board. Mr Stanley Lever is to relinquish his position as managing director, although he will remain in a non-executive capacity.

Mr John Main, a director at Southend Property Holdings, was named yesterday as chairman and chief executive. He has been joined on the board by Mr Martin Marcus, joint managing director

of Queens Mount Houses. Southend Property and Queens Mount together control almost 20 per cent of Harmony's share capital.

Mr Marcus said the new board was preparing a rights issue in a bid to restore Harmony's capital base which has been depleted by accumulated losses of £6.5m over the past three years.

"The management of Harmony was unsatisfactory and the company needs extra equity by way of assets and cash," he said yesterday.

The proposed rights issue, which has yet to be approved by shareholders, is likely to involve issuing new ordinary shares of 5p. It was not clear last night what the ratio would be for existing shares.

Mr John Main said the full terms would be announced

shortly. Such a rights issue would help Harmony build a new vehicle for asset investment, he added.

"The whole company is very tired and needs to be rejuvenated," he said.

The appointment of Mr Main follows mounting concern at the group's performance, which escalated last year after Harmony announced interim pre-tax losses of £344,000 in the six months to September 27.

Yesterday the company also announced a profits warning for the six months to the end of March this year and said there would be a "significant pre-tax loss" for the full year.

The Harmony board has been under increasing pressure since rebel shareholders launched a campaign for the appointment of new non-executive directors last October.

## Peugeot tumbles to £10.2m

By Kevin Done, Motor Industry Correspondent

PEUGEOT TALBOT, the UK subsidiary of PSA Peugeot Citroën, the French car maker, suffered an 80 per cent fall in pre-tax profits last year to £10.2m.

The fall from £50.8m in 1991 came despite a turnover increase to £1.53bn (£1.44bn). Mr Geoffrey Whalen, managing director, warned yesterday that trading conditions would remain difficult and margins would continue to be "depressed" in 1993.

Peugeot Talbot's pre-tax profit has dropped steeply during the prolonged UK recession from £135m in 1989 and £109m in 1990.

After-tax profits fell last year by 82 per cent to £6.8m, from £36.3m in 1991.

The company is being forced to halt production for three days this week from Wednesday to Friday at its Ryton, Coventry assembly plant in the face of weak sales in particular in export markets. About 3,500 hourly paid production workers will be laid off with the loss of 5 shifts.

The announcement of the sharp deterioration in the company's profitability was accelerated in the face of the continuing threat of industrial action at the Ryton plant.

The workforce is due to ballot again on Monday about a two-year pay deal, after abandoning a previous strike threat last Friday.

Peugeot Talbot car exports from the UK dropped last year by 13.6 per cent, from 61,384 to 53,019, reflecting lower demand in some continental European

markets, said Mr Whalen.

In the UK, the Peugeot marque increased its market share to 7.5 per cent (7.3 per cent) helped by a 7.3 per cent jump in sales volume to 124,019 (115,567).

Mr Whalen said that profit margins had been squeezed by difficult market conditions both in the UK and in continental Europe, by the impact of the devaluation of the pound, and by increasing demands to meet tougher environmental requirements and higher vehicle safety and security standards.

Car output at the Ryton assembly plant fell by 2.5 per cent last year to 85,728, against 87,965 in 1991. The company started production last month of a second car range at Ryton, the Peugeot 306, which will be launched in the UK in April.

## Baldwin shows advance of 8% to £2.47m

By Catherine Milton

PRE-TAX PROFITS at Baldwin, the holidays, printing and properties group, rose 8.2 per cent from £2.28m to £2.47m in the year to end-October 1992.

The group also took a £1.1m extraordinary provision against Baldwin's legal battle over the value of a 6 per cent stake in London Clubs International.

The company is suing other shareholders in London Clubs, who acquired Baldwin's 6 per cent investment, for substantial damages. They acquired the stake for £54,000 after the Gaming Board objected to the renewal of the casino company's gaming licence in 1991. In 1989 Baldwin paid some £900,000 for the holding.

Any damages awarded would be recorded as an exceptional gain and included in pre-tax profits, once the new accounting standard on exceptional and extraordinary items comes

into force. When the 1993 results are reported, Baldwin will be obliged to restate its 1992 figures consistent with the new standard, including the provision in pre-tax profits.

Group turnover increased 8 per cent to £25m (£27m), and operating profits rose by a quarter from £1.8m to £2.3m. But net interest receivable dropped from £449,000 to £180,000.

Tour operating activities increased profits by 50 per cent, from £1.49m to £2.23m. Profits from print fell from £271,000 to £123,000 and property profits fell from £218,000 to £16,000.

Earnings per share rose 15 per cent to 3.5p (3.0p), and a dividend of 3p is proposed, an increase of 0.2p on the total for 1991 of 2.5p. No interim dividend was paid because of the "unclear" position surrounding the investment in London Clubs.

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for last year	Total for year
Amicable Smaller	1.7	Apr 2	-	3.4	-
Ashted	1.133	Apr 6	1.1	-	4.125
Baldwin	3p	Apr 1	1.4	3	2.8
Capita	4.21	May 11	3.6	6.3	5.4
Essex Furniture	1.51	May 12	1.25	-	2.75
F&C Enterprise	0.44	Apr 7	0.4	0.44	0.4
Garmore Emery	0.15	Apr 26	0.13	0.15	0.13
Low & Bonar	6d	May 11	6d	9.1	9.1

Dividends shown pence per share net except where otherwise stated. \*On increased capital. \*US\$ stock. \*Excludes special 0.2p. \*Excludes special 0.1p.

## Senior turns down Wheway rescue role

By Roland Rudd

MCLEOD RUSSEL Holdings, the paints producer and distributor, which is offering £13.5m for Wheway, yesterday increased its stake in the struggling engineering group to 7 per cent.

McLeod purchased 4 per cent of Wheway at just under 10p a share. It came as Wheway learnt that it had lost the potential support of Senior Engineering Group, the tubing, boilers and ductwork group.

The two groups had held talks as part of Wheway's strategy of trying to find another third party interested in a merger. However, after looking at Wheway's businesses, Senior has decided

against making an offer. Mr Hugh Ashton, Wheway's chairman, said he would continue to talk to other companies to see if he could get a better deal for shareholders.

McLeod and Wheway were also recently in talks about a possible merger. However, McLeod decided to go hostile after failing to reach agreement on price.

Mr Nigel Openshaw, McLeod's chairman, said: "The fact that we were able to pick up shares so easily shows that Wheway's shareholders are voting with their feet. It is time Wheway's board recommended this offer."

Wheway shareholders are being offered one McLeod share for every 10.

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Data source: \* EBRIS 1991

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Retail: Editorial, PO Box 1200, 1000 80 Amsterdam, Tel: 0



## COMPANY NEWS: UK

# Low & Bonar hit by restructuring costs

By Angus Foster

LOW & BONAR, the Dundee-based packaging and plastics company, yesterday announced a sharp fall in profits mainly because of £14.1m of exceptional restructuring costs.

Pre-tax profits fell from £21.8m to £8.1m in the year to November 30. The prior year figure was adjusted down from £24.2m to comply with FRS 3. At the interim stage, profits rose 4.9 per cent to £11.6m.

Mr Jim Long, who became chief executive last year, said European profits improved, especially in the UK. Restructuring costs, which covered the closure of its UK non-wovens business and the reorganisation of North American operations, would lead to further margin improvements this year, he said.

Turnover was almost unchanged at £307.4m (£307.7m), helped by £10.1m of sales from acquisitions. Oper-

ating profits increased 0.4 per cent to £25.3m, but profits on continuing operations fell slightly, mainly due to falling profits in Canada and heavier losses in the US.

The £11.1m acquisition of Royal Tufton, the floor coverings company, and other purchases increased net borrowings to £36.5m (£13.2m). Interest costs increased more than £1m to £2.46m. Higher borrowings, and a slight fall in shareholders' funds, lifted gearing from 10 per cent to 30 per cent.

Earnings fell to 3.35p (17.04p) per share. The company said that earnings before exceptional items would have totalled 17.4p.

A proposed final dividend of 8.4p makes an unchanged total of 9.1p.

## COMMENT

These results - and the exceptional charges - were well flagged and the shares gained

5p to 303p yesterday, mainly on optimism about the UK and US. After attacking the US losses and replacing management, the division should finally recover this year, while Canada is already benefiting from a stronger US dollar exchange rate. And, after weathering recession, UK packaging and specialist materials should do well with recovery.

The worry is the Continent, which provided 36 per cent of operating profits, and where only Germany has so far shown signs of downturn. If the rest of the Continent follows, Low & Bonar's long awaited "annus mirabilis" - when nothing goes wrong - may take 12 months longer. Profit forecasts are for £26m, putting the shares on 15 times. After outperforming their sector in the first six months of last year, the shares have now come back in line. Without further news on Europe, they are likely to stay there.

# Interest fall helps Ashtead rise 7%

By Peter Pearce

IN WHAT Mr Peter Lewis, chairman of Ashtead Group, described as a period of "relentless recession", the equipment rental company raised pre-tax profits from £1.5m to £1.61m in the six months to October 31.

The 7 per cent profits rise was struck on turnover up 280,000 at £16.8m. Operating profits slipped to £2.03m (£2.15m) but interest charges fell to £22.4m (£24.4m), on lower rates. Some two thirds of the group's profits accrue in the first half.

Mr Lewis said that the oversupply in the non-operated plant hire market which has pertained since 1990 was showing signs of declining as competitors withdrew from the market. This would benefit the group, he said. He was pleased with the continued strength of the balance sheet and the neutrality of the group's cash flow during the period, in spite of a £2m increase in capital expenditure to £5.3m. The group bought only new equipment, whereas competitors had either bought second hand or hardly at all. Ashtead also increased its pay-rol numbers.

With the group's level of operational gearing, a 10 per cent rise in its UK prices would double its profits, though a rise of that size should not be assumed, he added.

In spite of the survey and inspection side making operating profits of £489,000 (£452,000) on turnover of £2.37m (£2.03m) and the US plant hire side making £74,000 (£164,000) on turnover of £1.1m (£980,000), the management was concentrating on the UK plant hire market. The group now relies for less than half of its turnover on the construction and civil engineering industries, with local authorities, public and private utilities and specialist companies making up the balance.

Earnings grew to 5.2p (4.6p) per share and the interim dividend is lifted 3 per cent to 1.13p.

# Eurotherm accounts inconsistency

By Andrew Jack

EUROTHERM, the control equipment group, has admitted to an inconsistency between its 1990 and 1991 accounts following discussions with the Financial Reporting Review Panel, the UK accounting watchdog.

In a note to its latest accounts circulated yesterday, the company has restated restructuring provisions which it treated as extraordinary charges in 1990 but partly wrote-back as exceptional profits in 1991.

The 1991 accounts were not qualified by Arthur Andersen, the company's auditor.

The restated figures treat the provision as an exceptional

item, which has the effect of reducing 1990 earnings per share from 19.6p to 12.3p. It makes no difference to the 1991 and 1992 results.

In an announcement yesterday coinciding with publication of the accounts, the Review Panel said it welcomed the company's restatement and considered that its examination of the accounts was now concluded.

Mr Sydney Treadgold, secretary to the Review Panel, said: "We feel that honour has been satisfied. The previous treatment was not right in terms of correctness and consistency."

But Mr Robert Biddle, Eurotherm's finance director, called the Review Panel "a

kanagoo court" which had made the assumption that the company was "guilty until proven innocent." He said: "I'm just amazed. I would have thought the panel had bigger fish to fry."

He said that restating items in prior years was "comparing apples with oranges" and argued that the company had tried to comply as quickly as possible with the new accounting standards.

He said the differing treatment was the result of the company adopting by the 1991 accounts the second pronouncement from the urgent issues task force of the Accounting Standards Board, which requires fundamental

restructurings to be treated as exceptional items.

Mr Treadgold said: "The panel makes every effort to explain its procedures and gives companies every opportunity to explain its accounting treatment. It is anxious to come to a voluntary agreement whenever possible."

Eurotherm made a £2.3m extraordinary charge for a fundamental restructuring of its manufacturing activities in the year to October 31 1990, which had no effect on pre-tax profits.

In the following year, however, it wrote back an exceptional gain of £513,000 for which it had over-provided in 1990, which increased pre-tax profits by 5 per cent to £7.2m.

# Contracting out behind Capita's advance to £4.41m

By Richard Gourley

CAPITA GROUP, a provider of services to the public sector, yesterday reported a greater than expected increase in profits and earnings per share as it continued to enjoy the fruits of government contracting out.

Pre-tax profits rose from £3.45m to £4.41m on sales up 34 per cent to £33.1m (£24.7m).

Earnings per share rose 23 per cent to 19.3p (15.7p) and, as forecast at the interim stage, the total dividend is raised 17 per cent to 6.3p with a proposed final of 4.2p.

A 2-for-1 scrip issue is also proposed.

"We are currently looking at a significant volume of new business opportunities," said Mr Rod Aldridge, chairman and chief executive.

Most of the growth came from the outsourcing division, launched in 1989, where sales expanded 59 per cent to £17.8m, although pre-tax profits rose only 25 per cent to £2.45m.

Sales in the advisory business, the original Capita activity, grew by 13 per cent but profits were up 31 per cent to £1.95m.

Mr Aldridge said that the most significant growth would come from the outsourcing of contracts from the 540 local authorities, less than 10 per cent of which were currently



Rod Aldridge: looking to outsourcing for growth

contracting out.

At the end of the year, Capita had cash balances of £9.6m and no net borrowings, which, Mr Aldridge said, was a benefit when marketing to local authorities.

The group had invested heavily during the year on the

computer services division which resulted in the group spending £500,000 more than budgeted on sales and marketing.

This had helped win additional contracts, the cost of which had been taken during the year but the benefit from which had hardly contributed to 1992 profits.

## COMMENT

With the government determined to farm out large amounts of white collar work to the private sector, Capita is successfully mining a seam that a few years ago was almost non-existent. Without too much hyperbole, the potential markets can be measured in many billions of pounds, leaving Capita with the enviable problem of choosing where to deploy its growing but still limited resources.

What is more, Capita's ability to generate sales from new products, like the collection of local taxes, should not be underestimated. That said, much of this promise is already in the price after a strong run. Forecasts for this year of pre-tax profits of about £5.5m, or earnings of 23.5p, anticipate contracts about to be announced and put the group on a prospective earnings multiple of 19. That is demanding but fair.

# Amberley chairman to resign from board

By Nigel Clark

AMBERLEY GROUP, the USM-quoted building services company, is poised for expansion following the conditional sale of most of its holding by Mr Dennis Buckley, chairman, and his departure from the board.

Hemery Nominees is buying 955,400 shares (14.99 per cent) at 27p leaving Mr Buckley with a 2.98 per cent holding. The shares gained 3p to close at 23p.

Mr Brian Meddings, who was with RFB and Mr Robert Hales, who was with Hawley, are joining the board in an executive capacity. It is not yet known who will replace Mr Buckley as chairman.

Mr Philip Kanas, a non-executive director of Amberley, said it was proposed to double or triple in size through acquisitions paid for by paper. The areas for growth would probably be away from the present building preservation services but still within building services.

Amberley fell into £75,000 losses (£75,000 profits) on turnover of £1.62m (£1.59m) in the six months to September 30.

# Coventry Bld Society ahead 16%

By John Gapper

COVENTRY Building Society disclosed a 16 per cent rise in pre-tax profits, from £21.3m to £24.7m, despite a rise in provisions for possible bad debts to £13.7m, against £9.9m.

Operating profit rose by 23 per cent to £38.3m (£31.2m). Net interest income rose 18 per cent to £54.8m (£46.6m), helped by a 14 per cent growth in total assets to £2.68bn (£2.37bn).

Mr Martin Ritchley, chief executive, said he was pleased with the society's performance in all areas of business against a background of recession and a depressed housing market.

Despite the increase in total assets, mortgage lending fell by 6 per cent to £485.1m (£526m) - of this total, £160.2m was lent to first-time buyers.

The ratio of management costs to mean assets fell from 10.5 per cent to 1.04 per cent, while the cost to income ratio fell from 43.2 to 40.7 per cent.

# Management buy-out talks at Caithness Glass

MANAGERS of Caithness Glass, the Scottish ornamental glass maker, are negotiating to buy the company from Drumbule, the liqueur company which acquired it in early 1991.

That Drumbule, owned by the McKinnon family which founded it, is prepared to shed Caithness is a reversal of its previous, widely publicised strategy of diversifying away from dependence on the after-dinner liqueur.

The Caithness acquisition was said at the time to be the first in a series of purchases of Scottish companies making

quality products. But no further acquisitions were made and Mr Peter Shakeshaft, the finance and development director who spearheaded the new policy, left in February 1992.

Yesterday Mr Alastair Muir, managing director of Caithness Glass, confirmed that an MBO was being negotiated. He did not say who would be backing it.

Caithness employs 250 people at factories in Perth, Oban and Wick. Last year it closed its plant at Kings Lynn, Norfolk. It has shed 120 jobs because of recession.

# Success for recent rights issues

Three companies announced results of their recent rights issues, each having over a 90 per cent take-up.

● Asda announced that 94.26 per cent of the 668.9m new ordinary shares offered by way of rights had been taken up.

respect of 151.6m shares, representing 90.37 per cent of the total number of new shares offered by way of rights under the 1-for-4 issue.

● Wessex Water received acceptances for 16.1m new shares, representing 83.2 per cent of the total offered under the 1-for-5 rights issue.

## NEWS DIGEST

# FII rides recession with £3.5m

DESPITE "sustained recessionary pressure" on trading conditions and margins, FII Group, the footwear and scientific equipment company, lifted interim profits from £3.2m to £3.48m pre-tax.

Mr Monty Sumray, chairman, said the group's priority was to "stem margin erosion". Measures could involve site changes and some redundancies, exceptional costs of which would occur in the second half. Lower interest rates "will exacerbate margin pressure and reduce investment income," he said.

The footwear division turned in unchanged profits before interest of £2.9m on turnover of £35.4m (£34.6m). The maintained result masked increased costs of imported materials and components and resistance to higher selling prices, Mr Sumray said.

The scientific and technical side returned a profit of £200,000 on turnover of £5m (£5.6m). Exports rose 43 per cent to £3m (£2.1m).

Earnings per share emerged at 15.8p (15.7p); the interim dividend is raised from 5.5p to 6p.

# Essex Furniture advances 65%

Essex Furniture mounted a buoyant performance in its traditionally stronger first half to end-December.

On turnover ahead 61 per cent to £5.19m (£3.23m), pre-tax profits improved 65 per cent,

from £375,000 to £619,000. The company has opened two Furniture Workshop showrooms since July, and plans to open at least three more by December.

The interim dividend is lifted to 1.5p (1.25p), payable from earnings per share of 3.73p (2.46p) on capital increased by last June's rights issue.

# Queens Moat ties up Holiday Inns deal

Queens Moat Houses and Holiday Inn Worldwide, a subsidiary of Bass, yesterday announced an expansion of their franchise agreement.

Under the agreement, Queens Moat will convert four of its UK hotels and four on the Continent into Holiday Inns.

Queens Moat has also restructured the franchise agreements covering its 19 existing Continental European Holiday Inns, extending them for a further 10 years.

## See Lex

# Morgan Crucible in Chinese joint venture

Morgan Crucible, the materials technology group, has signed an agreement with Shanghai Electrical Machinery for the formation of a joint venture company.

Shanghai Morgan Carbon will manufacture electrical and mechanical carbon products which have a wide range of applications and are vital components in electric locomotives, starter motors, industrial machinery used in paper and steel mills and mining equipment.

Morgan Crucible will contribute technology and equipment to the value of \$5.4m (£3.4m) whilst SEMC will contribute the existing carbon business of the Shanghai Electrical Carbon Factory.

Morgan Crucible will own 51 per cent of Shanghai Morgan Carbon and SEMC 49 per cent.

# F&C Enterprise net assets advance 20%

Foreign & Colonial Enterprise Trust raised net assets per share by 20 per cent from 44.8p to £3.5p in 1992.

The trust said it had actively invested in the UK, where conditions remained strongly in favour of the cash buyer. It also benefited from a number of profitable disposals, the most important of which was the flotation of Oilcom in the US.

Income from the portfolio remained strong and the proposed dividend is 0.44p - last year's payment was 0.4p and there was also a special 0.2p.

Total revenue was little changed at £2.67m (£2.71m), but the after-tax figure was lower at £266,000 (£265,000) giving earnings per share of 0.45p (0.56p).

# Channel Holdings turns in £191,000

Channel Holdings, formerly Channel Tunnel Investments, reported a pre-tax profit of £191,000 for the six months to end-December.

The result included a maiden contribution from Carlow Products (UK) for the period from its acquisition in August.

Basic earnings per share were 1.3p. For the 13 months to December 1992 there was a profit of £172,000 and earnings of 2p.

Mr Philip Ling, chairman, said that since its acquisition Carlow had continued to perform satisfactorily.

The company continued to improve its market penetration in the UK and overseas; Mr Ling anticipated that Carlow's sales and profits would continue to increase during 1993.

He expected that a dividend would be recommended in respect of the 15 months to March 31 1993.

# Aerospace Eng to build factory

Aerospace Engineering's subsidiary, Laitech, the Wales-based manufacturer of microwave circuit boards, is to build a new 20,000 sq ft factory to service the telecommunications, avionics and space research sectors.

When fully operational the factory will create up to 100 jobs.

Aerospace and Laitech are currently negotiating a financial package with the Development Board for Rural Wales to help fund the building and equipping of the proposed factory, which is expected to be completed by the end of 1993.

# Amicable Smaller asset value at 96.2p

Amicable Smaller Enterprises Trust reported net asset value of 96.23p per share at December 31 against 95.52p when it came to the market in March last year.

Net revenue for the period was £798,000 for earnings per share of 3.83p.

A final dividend of 1.7p is proposed for a total of 3.4p.

# Notice to the Holders of Warrants of NIPPON KOSHUHA STEEL CO., LTD. (the "Company") issued in conjunction with

U.S.DLR80,000,000 5 per cent Guaranteed Notes 1994

Notice is hereby given that on 19th February, 1993, the average closing price per share of common stock of the Company, for the five consecutive days up to and including that date, multiplied by 1.025 and rounded upward to the nearest one yen was less than the Subscription Price in effect on such day by not less than one yen, and that therefore, in accordance with Condition 2(A) of the Terms and Conditions of the Warrants (Downward Revision), the Subscription Price of the captioned Warrants is to be revised as follows:

- Subscription Price before revision: Yen 486.50
- Subscription Price after revision: Yen 390.00
- Effective date of revision: 8th March, 1993 (Japan time)

NIPPON KOSHUHA STEEL CO., LTD.  
By: The Long-Term Credit Bank of Japan, Limited  
As Principal Finance Agent  
Dated: 23rd February, 1993

# ABN AMRO Holding N.V. established in Amsterdam

ABN AMRO Holding N.V. hereby gives notice that, pursuant to the Netherlands Major Holdings in Listed Companies Disclosure Act, Commercial Union Assurance Plc, St. Helen's, 1 Undershaft, London, has reported an indirect capital interest (actual) of 5.9 percent, which consists of depositary receipts for registered preference shares of ABN AMRO Holding N.V.

The capital interest does not concern an actual change of ownership but only a replenishment of the capital interest of Delta Lloyd Verzekeringgroep N.V., Amsterdam, which was reported on February 21, 1992.

Amsterdam, February 20, 1993  
ABN AMRO Holding N.V.

## ANNOUNCEMENT

## INVESTMENT OPPORTUNITY

# CAIRO SHERATON HOTEL TOWERS & CASINO

In the context of the Egyptian Government Privatization Policy, the Holding Company for Tourism owned by the Government of Egypt, and its affiliate the Egyptian General Company for Tourism and Hotels 'EGOTH', announce the proposed divestiture of: Cairo Sheraton Hotel Towers & Casino.

The Cairo Sheraton was opened in 1970 as a five star hotel overlooking the Nile, and located on a plot of land measuring 5451 sq. m. at Galaa Square, Cairo. It serves both business and tourist markets. It was substantially enlarged in 1989 through construction of a second 27 storey tower, and now has 547 rooms and 113 suites. Its overall built-up area comprises 95,000 square metres.

The 1992 unaudited financial statements reveal that the facility's revenue is in excess of 110 million Egyptian Pounds and the owner's share in the GOP from said facility for the same year is over 47 million Egyptian Pounds.

The Cairo Sheraton Hotel Towers & Casino is operated by Sheraton Overseas Company, Ltd. under a management contract.

Parties interested in this unique opportunity may now obtain the information memorandum describing the Cairo Sheraton Hotel Towers & Casino from the Financial Advisor named below:

Misr Iran Development Bank  
Attn. Mr. Al-Motaz Mansour  
Managing Director  
The Nile Tower  
21 Giza Street, P.O. Box 219 Orman 12612  
Giza - Egypt  
Cable MIRBANK - Fax (20-2) 570-1185  
Tel. (20-2) 570-0622

Interested Investors should submit their applications accompanied by information on their legal and financial status, areas of activity and affiliation to similar investments as well as their bank references.

Closing date for submission of applications no later than 12 noon of March 31, 1993.







Bob Rae, provincial premier since 1990, has had some bruising battles: Page 2

# ONTARIO

Tuesday February 23 1993

'Reduce, re-use, re-cycle' — environmental policy drives forward at a gallop: Page 4

**N**ASTY WINTERS aside, the 10m inhabitants of the Canadian province of Ontario enjoy a lifestyle which people in most other parts of the world can only dream of.

Generous social security, free medical care of the highest quality, an ultra-modern telephone service, superb public transport, a low crime rate... such are the benefits of living in Canada's industrial heartland — the wedge of North America squeezed between the Great Lakes and Hudson Bay.

High living standards have given Ontario the luxury of breaking new ground in public policy. It is a pioneer in pay-equity, which seeks to provide equal rewards to men and women for work of equal value. An Environmental Bill of Rights, now under discussion, would give the public a degree of power over polluters which is matched by few — if any — other national or regional governments.

Ontario even copes well with its frigid winters. Office workers and shoppers in central Toronto can stroll warmly through miles of underground malls. The Rideau Canal in Ottawa becomes a five-mile skating rink for commuters and tourists between January and March.

And yet, for all its attractions and its leading-edge policies, Ontario is not a happy place these days. Far from feeling comfortable, the province is struggling to come to grips with some harsh realities.

The problem is summed up by Mr Peter Barnes, the province's most senior civil servant, who is spearheading an overhaul of the industry and trade ministry. "Ontario has had a very easy time of it since 1945: it was a complacent place. Now, we're having to run to catch up."

Ontario has traditionally been the object of envy and resentment among Canadians in other parts of the country. Contributing 40 per cent of the country's output, it is the Canadian base for Detroit's Big Three carmakers and the hub of Canada's steel industry.



Toronto, Ontario's capital, is an important financial centre in North America: it has Canada's principal stock exchange, the head offices of five of the six biggest banks, and several dozen foreign banks. Picture: FT/Dyn Gwyn

## Running to catch up with reality

Living standards remain high, but Ontarians have had to adapt to less comfortable circumstances since recession hit the province

Ontario has drawn far more foreign investment than any of the other nine provinces — including all but one of the Asian car plants in Canada.

Toronto, the provincial capital, is Canada's financial centre, site of the country's principal stock exchange, the head offices of five of the six biggest banks, and several dozen foreign banks.

Mining and forestry have been the backbone of many smaller Ontario communities. A large chunk of the world's nickel is mined in Sudbury, north of Toronto. Gold and zinc, among other minerals, are found in abundance. But many of the industries and resources which for years seemed to give Ontario a competitive edge have lately turned out to be a millstone.

No region of Canada (and few anywhere else) enjoyed

stronger economic expansion in the early and mid-1980s. Real growth soared at an annual rate of 6 per cent between 1983 and 1988. But Ontario's "rust-belt", its service and resource industries have also been hit hardest by the recession. The economy contracted in 1990 and 1991 and barely grew last year. Dofasco and Stelco, the pillars of the province's steel industry, have racked up combined losses of C\$1.4bn in the past three years. Toronto's office vacancy rate of almost 25 per cent is about five points above the national average.

Slumping prices have devastated low-grade uranium producers, and forced cutbacks by

Inco and Falconbridge, the two nickel mining companies. Similarly, falling demand and stiffening competition have doomed old and inefficient newsprint mills. Ontario's structural weaknesses have been further exposed by the 1989 US-Canada free trade agreement and the trend among North American companies to integrate their US and Canadian operations.

Investors increasingly compare Ontario not with other provinces in Canada, but with the states south of the Canadian border. While they may appreciate Ontario's skilled labour force and its low health-care costs, their enthusiasm for doing business in the province is dampened by high taxes, ever-tightening environmental and workplace rules, and soaring electricity costs.

The investment climate has not been helped by a spendthrift Liberal government, which held office from 1985 to 1990, nor by its more left-wing New Democratic Party (NDP) successor, which surprised everyone (including itself) by winning a snap election in September 1990.

Despite the surge in economic growth, the Liberals ran a hefty budget deficit in all but one of their years in office. The recession's squeeze on tax revenues pushed up the deficit from C\$3bn in the year to March 1991, to almost C\$11bn

in each of the last two years. The debt burden has soared to the point where the province of Ontario has recently had the dubious distinction of being among the Eurozone's four biggest borrowers.

The present government, backed by labour and social activist groups, has done little to brighten the business mood in its first two years in office. Some NDP ministers, drawn from the ranks of organised labour or special-interest groups, have either been out of their depth or ideologically antagonistic to management concerns.

"There's a lack of understanding of what government costs do to make industry

uncompetitive," says Mr Richard Sexton, president of ED Smith, an Ontario-based food processor which recently hedged its bets by acquiring a company in Mississippi.

The NDP government proposed — and then backed away from — a government-run car insurance scheme. But other contentious insurance reforms are still on the table. For instance, in the interests of gender equality, insurers will be compelled to quote the same premiums to young male and female drivers, despite the wide disparity in risk.

Mr Bob Rae, the provincial premier, has unsettled prospective investors with his strong opposition both to the 1989 US-Canada free trade agreement and to the North American pact, including Mexico, which the federal government would like to implement in January

1994. The NDP has so far ignored pleas from business to harmonise the province's sales tax with the federal government's politically unpopular Goods and Services Tax.

The business community is especially angered by a new labour law which gives more muscle to trade unions.

Among other things, the law known as Bill 40 bans the use of "replacement" workers during strikes or lockouts. In these days of just-in-time delivery, the ban means that a work stoppage at a small components supplier could bring General Motors' or Ford's assembly lines to a halt.

On the brighter side, the deepening fiscal mess and the loss of jobs appear to have had a sobering effect on Mr Rae and some of his colleagues. "There's no question that necessity is the mother of invention," Mr Rae said in a recent interview. "It's given us a tough framework in which to respond."

To its credit, the NDP government has begun to crack down on ballooning health-care costs, which make up about a third of the total provincial budget. A decision to delay a C\$1bn pay-equity plan for the provincial civil service files in the face of the NDP's traditional priorities. Mr Rae has given notice of plans to overhaul welfare programmes, another costly budget item, linking them more closely with job training.

Meanwhile, new brooms are starting to sweep through Ontario Hydro, the beleaguered power utility, and the trade and industry ministry, responsible for attracting new investment to the province.

These signs of a shift from ideology to reality at Queen's Park, the seat of government in Toronto, have yet to translate into an improved climate among the business community or the public at large. An accelerating economy should give the province a lift this year and next. But several years of disciplined and far-sighted government are also required if Ontario is fully to recover its reputation.

Bernard Simon

The ranks of banks seem a little crowded, writes Theresa Byrne

## Stock exchange seeks more local investors

TORONTO has not only overtaken Montreal as Canada's financial centre, but is now home to almost all the biggest organisations in the financial services industry. The city has also attracted

about 50 Canadian subsidiaries of foreign banks, together with a growing number of North American, European and Japanese investment managers, and a long list of foreign-controlled insurance

companies. The Toronto Stock Exchange (TSE) accounts for more than three-quarters of the value of shares traded on Canada's five exchanges. But the liveliness of the TSE trading floor will soon be his-

tory. The floor will be converted into offices when the TSE completes its transition to a fully-automated trading system, next January. The exchange will then take its place among the "most sophisticated trading systems in the world," according to Mr Pearce Bunting, its president.

The transition to a fully-automated floor has not been without problems. The project was originally scheduled to be completed in early 1992. The deadline was moved to the end of this year, then to early 1994. The delays have arisen partly to give the TSE time to respond to suggestions made by members.

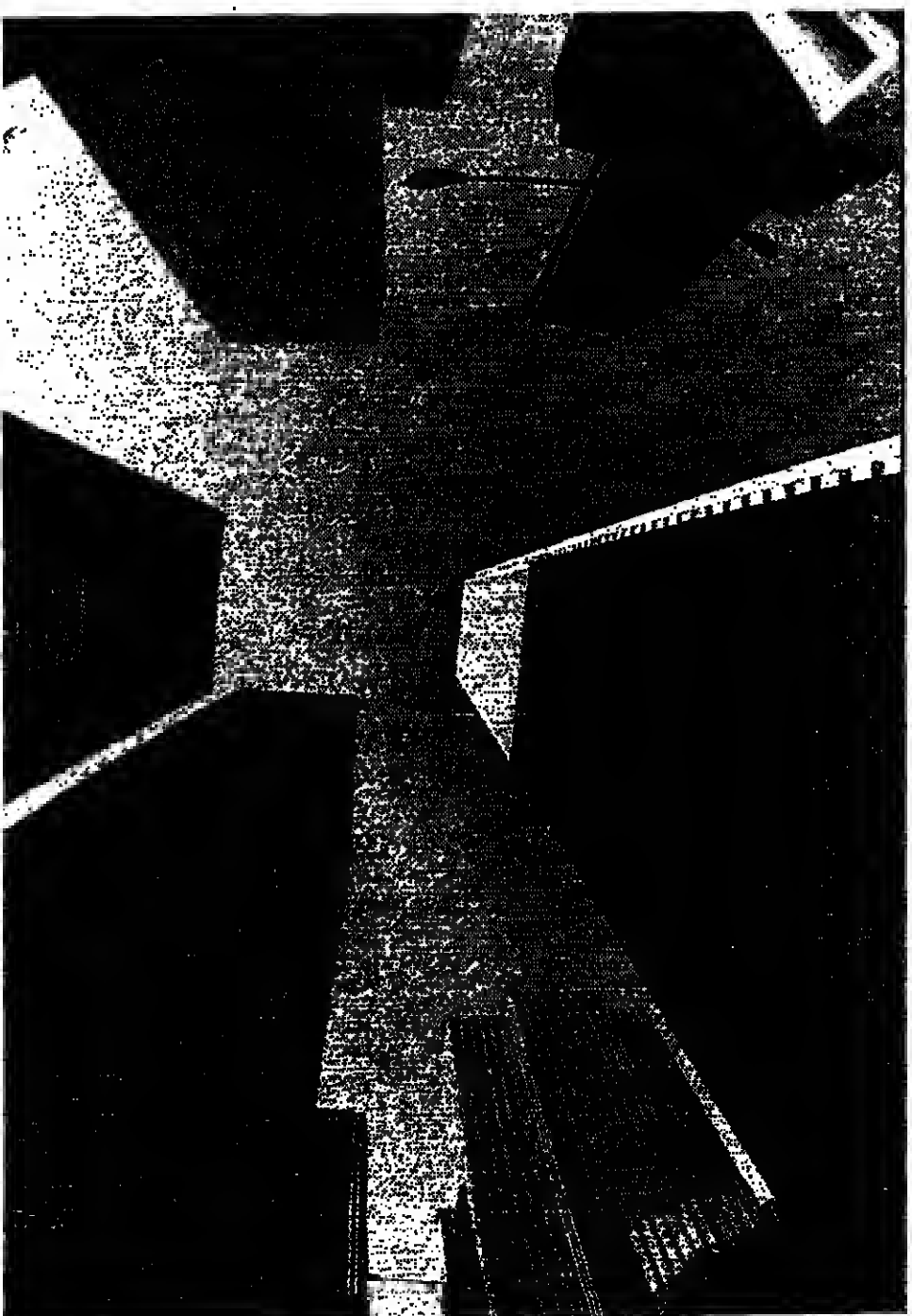
Reliability is also an important concern. The TSE is anxious to avoid a repetition of the criticism levelled at it last spring when problems with new software closed the floor for four hours.

In 1992, the TSE traded 7.3bn shares, up 25.5 per cent from 1991. The value of shares traded last year was C\$76.2bn.

Automation will lower the cost of a seat on the Toronto Stock Exchange

up 12.4 percent. Preliminary figures show that trading on all Canadian exchanges rose 12.9 per cent to C\$101.8bn in 1992. Upgrading the trading system has been a high — and sometimes controversial — priority for Mr Bunting since he took over as TSE president in 1977. A Computer Assisted Trading System, known as Cats, was installed when the exchange moved to its current quarters in First Canadian Place in 1983. (The Cats system was sold to exchanges in Brussels, Paris and Madrid.)

The prospect of automation has dramatically lowered the cost of a seat on the TSE. Previously, a seat entitled a member to only 6 traders. So the more traders a firm wanted, the more seats it required. But the disappearance of the trading floor means that each member will need only one. Seats changed hands at a peak of about C\$370,000 in 1988, but the price has now tumbled to



Toronto's financial services industry is housed in office blocks zooming skyward. Picture: FT/Dyn Gwyn

### Leadership in Cross-Border financing

<p>U.S. \$3,000,000,000</p> <p>Province of Ontario (Canada)</p> <p>7.38% Bonds due January 21, 2002</p>	<p>U.S. \$2,000,000,000</p> <p>Province of Ontario (Canada)</p> <p>8.70% Bonds due October 1, 1997</p>	<p>U.S. \$125,000,000</p> <p>Tock Corporation</p> <p>8.70% Debentures due May 1, 2002</p>	<p>U.S. \$175,000,000</p> <p>Clark Oil &amp; Refining Corporation</p> <p>9.125% Senior Notes due September 15, 2004</p>
<p>U.S. \$200,000,000</p> <p>Labrador Inc.</p> <p>7.75% Debentures due August 15, 2002</p>	<p>U.S. \$250,000,000</p> <p>Canadian Pacific Limited</p> <p>8.825% Debentures due June 1, 2002</p>	<p>U.S. \$200,000,000</p> <p>noranda</p> <p>8.80% Debentures due July 15, 2002</p>	<p>5,000,000 Shares</p> <p>SECO MINES</p> <p>Secho Bay Minerals Corp.</p> <p>\$1.25 Series A Convertible Preferred Stock due October 1, 2002</p>
<p>U.S. \$225,000,000</p> <p>Canadian Pacific Forest Products Limited</p> <p>8.125% Debentures due 2002</p>	<p>U.S. \$800,000,000</p> <p>NOVA</p> <p>NOVA Corporation of Alberta</p> <p>\$125,000,000 7.78% Notes due December 15, 2002</p> <p>\$175,000,000 8.125% Debentures due December 15, 2002</p>	<p>U.S. \$200,000,000</p> <p>Bell Canada</p> <p>7.34% Debentures, Series B, due April 1, 2002</p>	<p>U.S. \$300,000,000</p> <p>nt</p> <p>Northern Telecom Limited</p> <p>8.78% Notes due 2002</p>
<p>C \$2,000,000,000</p> <p>Ontario Hydro</p> <p>95 Canadian Dollar Bonds due June 24, 2002</p>	<p>C \$1,600,000,000</p> <p>Ontario Hydro</p> <p>9.50% Canadian Dollar Bonds due June 24, 2002</p>	<p>3,760,000 Shares</p> <p>CANTEL</p> <p>Pacific Central Mobile Communications Inc.</p> <p>Class B Subordinated Voting Shares</p>	<p>U.S. \$300,000,000</p> <p>Amoco Canada Petroleum Company Ltd.</p> <p>7.80% Convertible Debentures due October 1, 2002</p>

In the past 12 months, Goldman Sachs has lead managed 17 transactions totaling over U.S. \$10 billion.

LONDON NEW YORK TOKYO FRANKFURT HONG KONG MADRID MIAMI MONTECARLO PARIS SINGAPORE SYDNEY TAIPEI TORONTO ZURICH

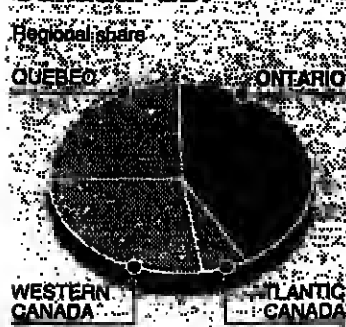
Goldman Sachs

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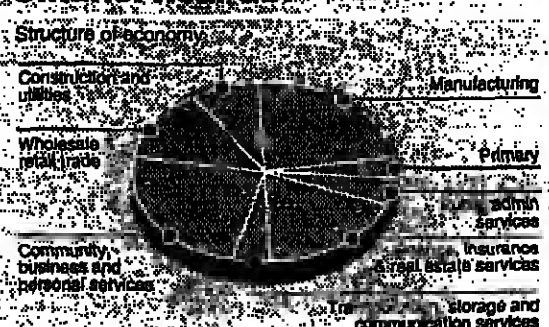


## ONTARIO 2

## Canada's GDP



## Ontario's Real GDP



Bernard Simon meets the provincial premier

## Likeable firefighter

MENTION the name Bob Rae to almost anyone in Ontario, from taxi drivers to business leaders, and the response is unlikely to be flattering.

The taxi driver will probably give a snort of disgust. The business leader will wonder aloud how such a likeable, intelligent man could preside over such a mess.

Mr Rae readily acknowledges that times have been tough since he took over as provincial premier after the New Democratic Party's surprise election win in Sept 1990. But he also insists that criticism of his social-democratic government is exaggerated.

In dealing with the province's business community, Mr

Rae says: "I find a dramatic contrast between the rhetoric levels that I see in the newspapers and hear in public speeches, and what people say to me in person."

He ticks off several initiatives taken by his government which have benefited business. Corporate income tax rates have gone down. Donations to universities for research and development are now tax deductible.

The government is shaking up the provincial ministry of trade and industry to provide better service for both local and foreign investors. In particular, Mr Rae cites his government's strenuous efforts to contain the health-care budget,

which makes up almost a third of total government spending. The health ministry's outlays for the year to March 31, 1993 are expected to be about C\$15.5bn less than the C\$17bn projected in last April's budget.

Bob Rae's background hardly fits the picture of a left-wing ideologue painted by his political opponents and by many in the province's business community.

A boyish-looking 44 years old, his father was a senior Canadian diplomat, and he was educated at private schools in Ottawa, Washington and Geneva before winning a Rhodes scholarship to Balliol College at Oxford.

Many outsiders consider him



Bob Rae: he acknowledges that times have been tough

among the more pragmatic members of the NDP government. But whether through inexperience or commitment to the party's backbone of trade unions and social activists, the premier has found himself in one firefight after another with business.

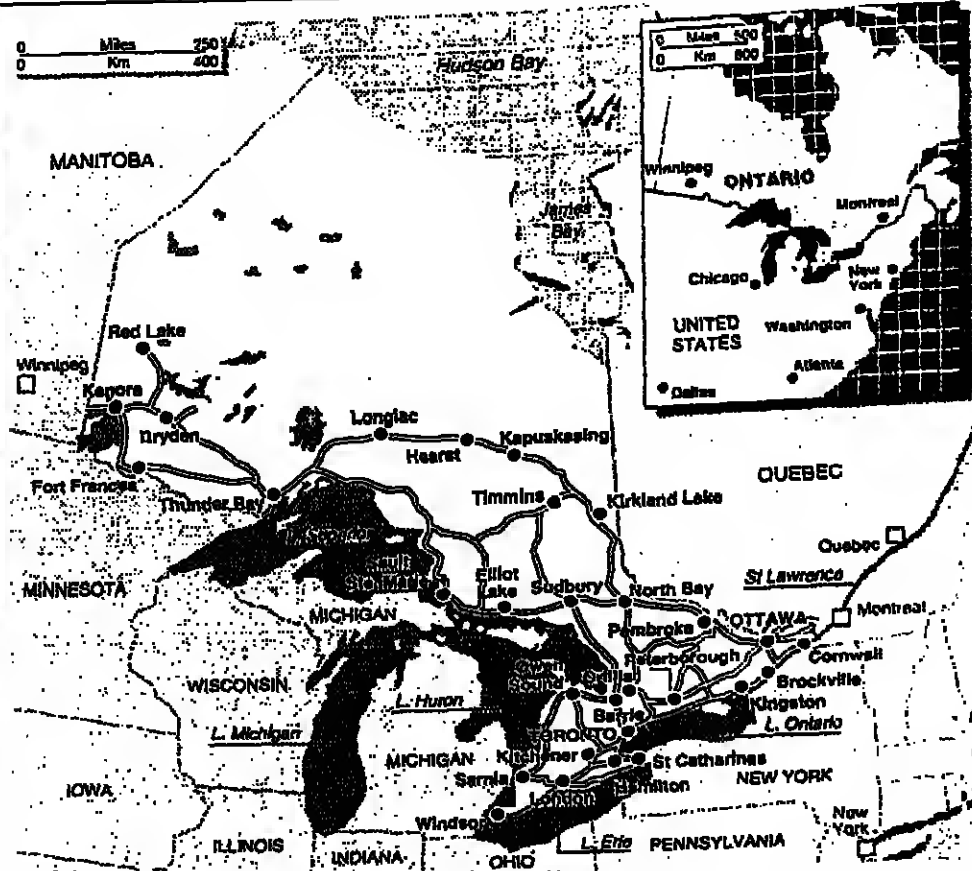
The most bruising battle has been over a new labour law, which among other things, forbids companies from hiring replacement workers during a strike. The government has also clashed with business over plans to reform the motor-vehicle insurance system, the travails of Ontario Hydro, environmental policy and the North American free trade agreement.

Ms Susan Murray, a lobbyist for several business groups, says that Mr Rae and his NDP colleagues have been chastened by these battles. "We're finding them very different to deal with now than a year ago," Ms Murray says. "They're now not only looking for solutions on the economic side, but also looking for investment."

She says that the government is increasingly seeking advice from business leaders.

Ms Lyn Macleod, leader of the opposition Liberal party, is less charitable. Ms Macleod still detects "a profound distrust" of the private sector in government circles.

While she acknowledges Mr



Rae's efforts in containing health-care costs, she notes that spending is increasingly being directed towards the non-profit sector and away from business interests, such as privately-run medical laboratories, retirement homes and child-care centres.

Mr Rae emphasises the

importance of "partnerships" between business and government in such fields as worker training.

Asked whether tax increases are likely to feature in the forthcoming provincial budget, he says that "I don't want to see anything done in the budget which is going to create

competitive difficulties for Canadian business."

But Bob Rae will be judged by deeds rather than words. Despite some signs of thaw in government-business relations, Ontario's captains of commerce and industry have to be convinced that the NDP is out to help rather than hinder.

## Stock exchange will introduce third index

continued from Page 1

roughly C\$50,000. A growing number of smaller "niche" firms is joining the TSE, Mr Bunting says.

The Canadian Broadcasting Corporation's pension fund became the exchange's first (and so far, only) institutional member late last year when it purchased a seat on the exchange. Mr Jerome Lapointe, manager of the CBC pension fund, said that lower membership fees and the opportunity to save on brokerage commission were considerations in the decision to obtain a TSE seat.

The TSE hopes to improve its appeal to investors with the introduction of a third, medium-level index, to be composed largely of the 100 stocks with the biggest market value. Currently, the TSE's performance is measured by its TSE 300 and the more broadly-based TSE 300 composite index of stocks. Mr Gordon Walker, director of derivative marketing, calls the TSE 300 the "index of investor sentiment," or a Canadian version of the Dow Jones index on Wall Street.

But the TSE 300 includes many stocks which are not traded by the larger institutions. The new TSE 100 will more closely reflect what money managers in Canada

are buying and selling, Mr Walker says.

Efforts to reach smaller investors include a "mini-exchange" at a financial trade show held in Toronto each February. Newcomers to the market can buy or sell up to 100 shares of a select group of stocks at a fraction of the regular brokerage fees. At last year's "mini-exchange", members of the public traded a record C\$2.9m in the 10 shares on offer.

Instead of trying to compete with other North American exchanges for international capital flows, the TSE is focusing most of its attention on Canadian investors. "Our general view at the moment is to concentrate our marketing on our existing products and try to improve their liquidity," says Mr Bunting.

Foreign financial institutions have taken a higher profile in the Toronto securities market through their purchase of stakes in local firms. Deutsche Bank, SG Warburg, James Capel and Sanwa Bank are among those which have joined forces with Canadian firms over the past five years. Mr Patrick Mars, president of Bunting Warburg, in which SG Warburg has a 50 per cent stake, says that the link with a well-known international money manager has broadened his firm's base. It has enabled

the firm to expand its activity in the primary financing area, managing a number of issues. Moreover, Mr Mars says that the alliance has given the Canadian dealer greater access to research worldwide, and improved its ability to advise Canadians on investing overseas.

Many other financial institutions have not found life in Toronto so rewarding. Some foreign-owned banks which set up operations following the deregulation of the 1980s are struggling in the face of an unexpectedly fierce competitive environment.

"The Canadian market is pretty over-banked as it is," says Laurence Booth, professor of finance at the University of Toronto. "The (foreign banks) that are in trouble are the ones which haven't got a focus."

Insurance companies in Ontario worry about additional costs which would follow the implementation of proposed auto insurance reforms in Bill 164. Under the new rules, the provincial government has projected a 4 per cent rise in costs which, among other things, would expand accident victims' ability to sue for pain and suffering. But an Insurance Bureau of Canada study predicts that costs could rise by between 12 and 15 per cent.



The Flatiron building squats below the Royal Bank in Toronto's financial district, a cityscape dominated by the spectacular CN Tower

Picture: Ontario Government Office

Dissatisfaction has driven some companies south of the Canadian border, writes Bernard Simon, but others are doing fine

## Businesses back off

SOME BUSINESSES are so disenchanted with Ontario that they have moved their factories, stock and barrel elsewhere - invariably to the US or Mexico. Tridon, a Canadian-owned maker of motor vehicle indicators, windshield wipers and hose clamps, closed its Ontario operations in mid-1991 with the loss of over 600 jobs. The same items are now produced at three plants near Nashville, Tennessee.

Lawson Mardon, the packaging group controlled by Cronquist and Partners of Italy, put up the shutters at its detergent carton factory on the outskirts of Toronto last year at the same time as it started producing the same items at a new plant in Syracuse, New York. The mining industry, a backbone of many rural communities, is especially unhappy.

American Barrick, the gold producer whose head office is in Toronto, is not spending a penny on exploration in Ontario (or any other part of Canada) this year. Citing low returns on investment and Ontario's recent labour law, Mr Bob Smith, Barrick's president, asks rhetorically: "Where the hell would you put your money?" Barrick is now focusing its efforts on the US, Mexico and Chile.

Ma Martha Hoffman, project manager at the Western New York Economic Development Corp in Buffalo, estimates that 200-300 Canadian companies have set up operations in that part of New York state since the mid-1980s. According to Ms Hoffman, the gap between costs in Ontario and New York is not as wide as it is often perceived to be. But incentives

offered by US agencies - such as extended property tax concessions and low financing rates - are more generous than those available in Canada.

The expectation of wider access to the US market is the clincher for many companies. "By being here, they feel they have a better chance of penetrating it than they do from Canada," Ms Hoffman says.

Tridon's move to Tennessee is typical of the manufacturers which have headed south. Mr Murray Kingsburgh, executive vice-president of Devtek, Tridon's controlling shareholder, says the impetus came from competitors in the northern US, which were moving to the southern states and Mexico in search of lower costs, especially labour. "We knew it had to be done to remain competi-

tive," Mr Kingsburgh says. The move was driven entirely by a comparison of costs. He specifically mentions high wages and taxes in Ontario. Neither the old nor the new workforces was unionised.

With trade barriers crumbling between the US and Canada, Ontario faces the challenge of proving to investors that it is the best base for serving not only Canada's industrial heartland but also a wide swath of north-east North America.

Lawson Mardon's new carton plant in Syracuse, for instance, supplies both the US and Canadian markets. Customers south of the border, such as Procter & Gamble, Colgate and Unilever, encouraged the company to move as stiffening competition from US suppliers cut into Lawson's market share.

THE MOANS and groans about doing business in Ontario have not discouraged some foreign companies from investing in the province - and expressing satisfaction with the results.

Chrysler's mini-van plant in Windsor and its car assembly line in Bramalea, north-west of Toronto, contribute about a third of the company's total North American output, a much higher proportion than General Motors' or Ford's Canadian operations.

Chrysler chose the Bramalea factory to build its new LH mid-sized car. In contrast to the cuts being made by other motor manufacturers, Mr Yves Landry, president of Chrysler Canada, said recently that the future of 3,000 workers at the Bramalea plant "looks bright indeed." The factory, which

turned out 260,000 vehicles in 1992, added a second shift last December.

Toronto is home to the only restaurants in North America owned by Movenpick, the German-Swiss chain.

Movenpick's newest outlet, in the atrium of one of the city's office towers, has been a spectacular success since it opened last year. The self-service restaurant, which has the feel of a bustling marketplace, serves 3,500 to 4,000 people a day, each of whom spends an average of C\$10.

Mr Johannes Karbach, Movenpick's operations director, says Toronto's big advantage is its cosmopolitan population. "We're not only fighting for people who have roast beef and mashed potato," he says. But the return on Moven-

pick's C\$7m investment is still razor-thin. According to Mr Karbach, food and other basic supplies are competitively priced, but Movenpick has difficulty passing on steep increases in electricity rates and municipal services.

Lear Seating, a US-owned car seat manufacturer, is currently building its fourth factory in Oakville, on the outskirts of Toronto.

The site was chosen mainly because of its proximity to a Ford assembly line, which will be its main customer. But Lear did look just across the border, around Buffalo, New York, before settling on Oakville. Besides the location, a company official says, Lear was attracted by an abundance of semi-skilled labour. He adds that government agencies were

"very receptive" and worked closely with Lear to smooth the way for construction of the 90,000 sq ft factory.

The Ontario government is becoming much more aggressive in fighting for new investment, according to Mr Peter Barnes, deputy minister for trade and industry. "The Japanese have learnt the value of stamina, we have to learn it too," says Mr Barnes, as he reels off details of his ministry's new "customer-oriented" approach to investors.

Mr Barnes also says that Ontario's drawbacks include political and economic stability, the quality of life and a productive workforce. European firms, in particular, appreciate that Toronto has a more cosmopolitan ambience than most parts of the US.

Araminta Wordsworth reviews Ontario's increasingly successful wine industry

## Drink to me also with thy skills

TWENTY years ago, the British wine expert Hugh Johnson pronounced Ontario wines barely palatable. Today he would have to drink his words.

Small, quality-driven wineries and shrewd marketing have put Ontario wines on the map. Now the province's big three - T.G. Bright & Co Ltd, Cartier Wines & Beverages Corp and Ames Wine Ltd - are joining them, emphasising vinifera or hybrid vintages rather than bulk table wines. Today there are more than 20 wineries in the Niagara Peninsula, a short drive from the famous falls. Others are to be found on the north shore of nearby Lake Erie and Pelee Island.

They include Inniskillin Wines Inc (now part of Cartier) which pioneered the "boutique" trend in 1976; Hillebrand Winery Estates; Cave Spring Cellars Ltd; Stonechurch Vineyards and Refl Winery Inc. In the 12 months to November 1992, Ontario produced 2.3m cases of wine, up from just over two million cases a year earlier.

About two-thirds of this was white wine, reflecting consumers' preference for lighter drinks.

Ontario's climate - "Algerian summers and Siberian winters," says veteran winemaker Paul Bosc of Chateau des Charmes - and wine-makers' technique come together in icewine. This rare and expensive wine is one of the province's specialties, winning prizes at international competitions such as Bordeaux's VinExpo. To make it, the grapes are left on the vines after harvest time, and the semi-dried fruit is picked only when the temperature drops below minus 7C, usually just after Christmas. It is pressed while still frozen. The

result is a powerful essence of wine, concentrated but not over-sweet despite its high residual sugar.

Last November, in a pre-Christmas promotion, the Liquor Control Board of Ontario released icewines from 15 wineries. More than half the 2,500 cases on offer have been sold, reports Chris Layton, spokesman for the Liquor Control Board of Ontario, the monopoly that sells and distributes wine in the province. Icewines, he says, are "moving up quite well" given the recession and the high prices (about C\$35 to C\$50 a half-bottle). Robert Joseph, editor of Britain's influential Wine magazine, says Canadians have overtaken the

Germans as masters of icewine-making because of their attention to detail. "When you make sweet wines, wine-making skills pay off. The character of the grapes is less important."

Such skills are also in evidence in other Ontario wines. "Canadians are producing more and more handcrafted wines," Rob Joseph says. But because Ontario winemakers recognise the limitations of their climate, which is something like Germany's (only more extreme), they are concentrating on white wines, crafting Rieslings and Chardonnays which have drinkers coming back for more. The problem now is to establish a distinctive char-

acter to the wines - between the fat, buttery taste associated with California wines and the steel of French Chablis.

Jean-Laurent Groux, the French-trained winemaker at Hillebrand Estates Winery, in the Niagara Peninsula, is proud to describe his Chardonnays as "Canadian," with subtle essences of citrus and pear. He is also producing impressive red wines, part of Hillebrand's Tris line of vineyard-designated Cabernets and Chardonnays.

Ontario winemakers' credibility has been strengthened by the Vintners Quality Association (VQA), a programme run with the provincial government. Mr Don Ziraldo, a co-founder of Inniskillin, dreamed

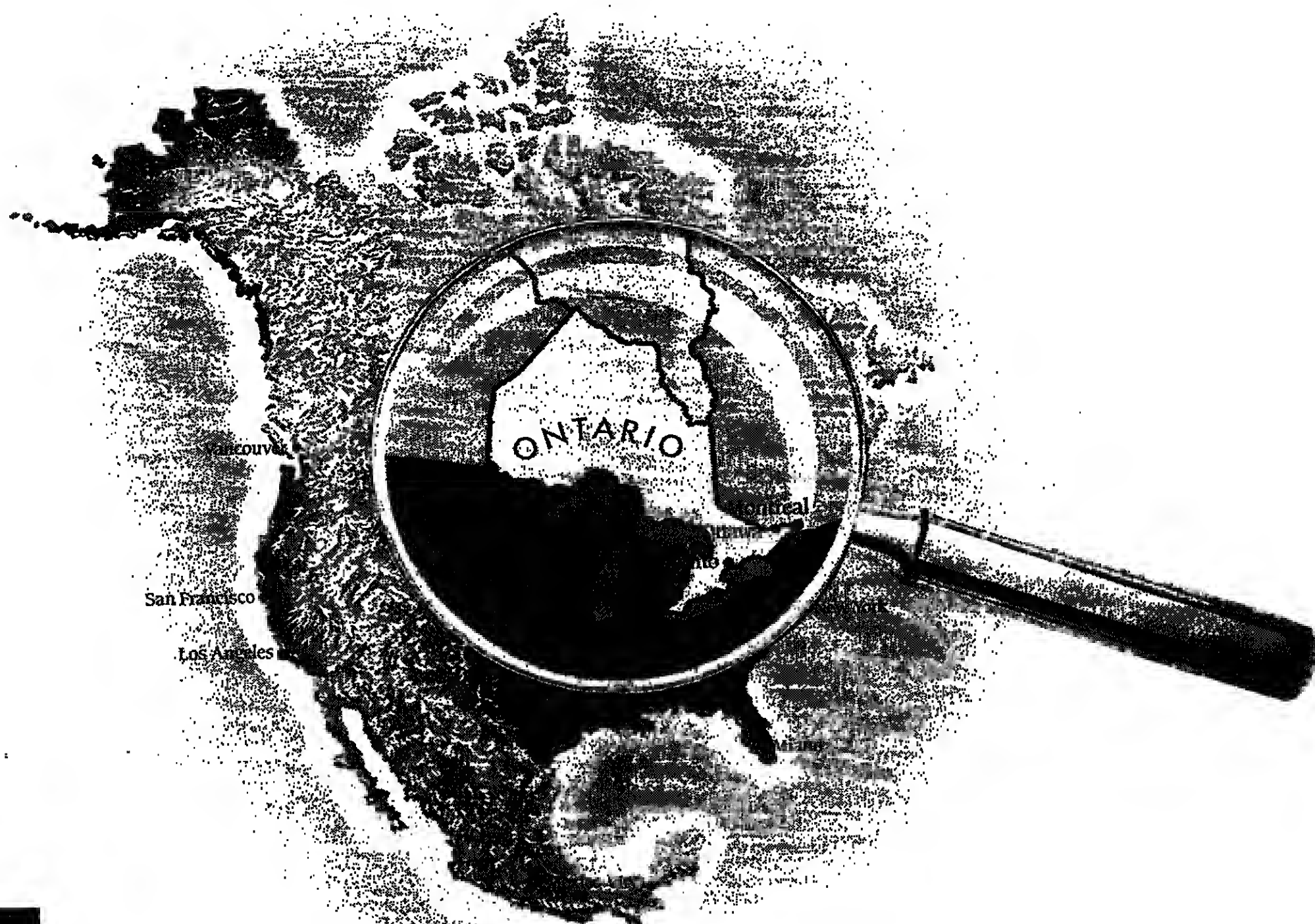
up the idea in the mid-1980s. His original idea was for an alliance of small producers who would concentrate on top quality wines. It has now been expanded to cover Ontario's three main winegrowing areas. Modelled on the French *appellation controlee* system, the VQA has established strict criteria for certifying a wine. Most important, wines must be made from varietal or hybrid grapes - eliminating labruscas, which give Ontario wines their much maligned, foxy taste.

Sales of VQA wines rose by 72 per cent in the year ending September 1992: 474,000 litres, up from 276,000 litres the previous year, according to the Canadian Wine Institute. This helped to increase Ontario wines' market share to 42 per cent - after years of losing ground to imports.

Inniskillin is represented in Britain by Avelty of Bristol, and Hillebrand is distributed through London-based wine merchants Corney & Barrow, which sells its barrel-aged Chardonnay and Brule blanc.



# When your focus is North America, set your sights on Ontario, Canada.



BOB RAE,  
Premier of Ontario, Canada

"Industries from around the world feel at home in Ontario. Multi-national companies that locate here benefit from the skills and individual commitment of a well-trained, well-educated work force. They are supported by an infrastructure of financial, communications, transport and social services among the best you'll find anywhere in North America. And they are encouraged in their endeavours by a government that believes partnership with business and industry is the way to get things done."

"For corporate and individual investors, Ontario is not only a good place to do business, it's also a great place to live and work."

"Nearly half of the U.S. consumer market – worth US\$1500 billion – and more than half of the industrial market is within one day's drive of Southern Ontario."

"New approaches to trade in Europe, Asia/Pacific and North America have their mirror image in Ontario. Old constraints, old barriers to growth are giving way to a practical approach to the economy that emphasises strategic partnerships, and results. I urge you to learn more about Ontario, Canada. You'll find that from where we stand the future looks good."

*Bob Rae*  
Premier of Ontario, Canada

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Government of  
**Ontario, Canada**



## ONTARIO 4

Robert Gibbens investigates Ontario's powerhouse

## Generating capacity glut

ONTARIO HYDRO, the powerhouse of Ontario's industrial might, is taking a dramatic shift in direction to cope with zero demand growth.

The utility, owned by the provincial government, has long been a North American technical leader and chief salesman for Canada's heavy-water nuclear reactors. But more recently it has had to withstand withering criticism from industry and consumers for steeply rising power rates.

Heavy cost overruns and start-up problems at its \$1.5bn 3,600MW Darlington nuclear plant near Toronto have raised questions about its technical competence and financial management. Ontario Hydro's planners over-estimated demand growth for the 1980s. They were caught on the wrong foot when the Bank of Canada warned in 1988 it was aiming for zero-inflation even at the risk of serious recession.

The result is a glut of generating capacity expected to last through the year 2000, together with a 30 per cent three-year jump in electricity rates, caused partly by financing Darlington over a 14-year construction period without offsetting revenue.

Since 1989, during the worst recession since the 1930s, Ontario has seen power demand shrink from a 5 per cent annual average increase to an actual contraction. Far from buying more power from Ontario

Hydro, industrial consumers such as Falconbridge, the world's second biggest nickel producer, and Chrysler Canada, with proportionately more output in Canada than Ford or General Motors, want to build co-generation plants to fill their own needs at lower cost.

"Hydro's been an excellent supplier for our mine and mill, helping us to save energy, but it's done a terrible job on prices and we can generate the power ourselves at lower cost," says Mr Warren Holmes, president of Falconbridge's Kidd Creek division.

Industrial users complain that the steep rise in rates is making the recession worse and robbing Ontario of one of its key economic advantages: low-cost energy to compensate for higher labour, construction and borrowing costs, higher taxes and a cold climate. Hydro, with assets of nearly \$50-bn, debt of about \$36bn and total system capacity of 33,000MW, says that Darlington's technical problems are over and all four reactors should be operating

fully by summer - four years late.

Furthermore, moves to adapt operations to slow or zero load-growth are now being speeded up. Mr Maurice Strong, former business executive and organizer of the 1991 United Nations Earth Summit in Rio, took over as chairman late last year, just as the utility was caught in the eye of a political storm over its rates. Mr Strong

**A discussion paper will open the issues of privatisation and supply monopoly to public debate**

admits Ontario Hydro is "in crisis", but says it is moving swiftly to put its financial house in order. "In a few years we could be looking back to 1982-83 as the key transition point."

The utility has scrapped its demand forecasts, cut capital spending and trimmed its manpower. It is working on an overall cost-cutting programme. Mr Strong promises that rate rises will be reined in

to current inflation or less, and that ways will be found to ease the \$3.5bn annual interest burden. A \$1.5bn refurbishing of the Bruce A nuclear plant is being reviewed, and some fossil-fuelled capacity is being mothballed.

A \$1.5bn multi-year power purchase agreement with Manitoba Hydro has been cancelled - and with it a large Western hydro-electric project. The utility is trying to reduce its long-term uranium fuel costs.

A discussion paper will soon open the issues of privatisation and supply monopoly to public debate. Britain's experience is being closely watched. But the present social-democratic Government says it is not ready to support privatisation. Private-sector co-generation projects, where surplus power would be sold to Ontario Hydro, have been frozen, while industry and municipal projects are considered.

For the first nine months of 1993, Ontario Hydro's revenues were \$5.59bn - up 7 per cent, mainly because of higher rates. Sales of electricity were stagnant.

Operating costs rose modestly, but financing charges were sharply up. Final net profit was \$205m against \$321m.

The utility borrowed heavily in domestic and international markets in 1992, partly for refinancing at lower rates. Net new borrowing was about \$2.5bn (it will decline in 1993 to about \$1.4bn). With Darlington on full stream, and existing coal and oil-fired and hydro capacity, the nuclear component would meet 60 per cent of present demand.

Mr Allan Kupiec, the president, says that going ahead with 50 private power projects would only put upward pressure on rates, because of the heavy cost of closing equivalent Ontario Hydro capacity. "We must hold the line on current rates, and urgently rethink our cost structure. I mean a major culture change. We're working frantically to change direction."

He says the utility is suffering from the legacy of Darlington and poor timing on investments in new plant. "But surplus generating capacity, after providing the normal reserve, is about 2,000MW - quickly absorbed with new economic growth. I don't have any mega-projects in view."

Capital spending is now running at about \$2.5bn a year. The focus is turning to refurbishing and upgrading the transmission and distribution system.



Pickering nuclear generating station Ontario Hydro

'Reduce, re-use, recycle' are the watchwords

## Green with controversy

WORKERS AT the Ontario environment ministry in Toronto are required to sort their litter into four separate containers. Three are for recyclable materials: newspapers, other kinds of paper and aluminium soft-drink cans. What ever is left goes into the "normal" rubbish bin.

There is a snag. In the ministry's zeal to cut down disposable waste, the bin issued to each office is only the size of an indoor flower pot.

The "three R's" - reduce, re-use, recycle - are the driving forces of Ontario's environmental policies. The province has gained a reputation as one of the world's "greenest" jurisdictions.

The environment ministry makes the educated guess that more than four in every five households in the province take part in a "blue box" programme in which newspapers, cans, plastic and other recyclable materials are separated from other garbage. What is more, about 20 per cent of homes have composters in their backyards for organic waste. The ministry claims that the province now recycles more than half its newspaper and wood wastes, 40 per cent of corrugated cardboard and a third of container glass.

The volume of garbage shipped to landfill sites is estimated to be between 20-25 per cent per person lower now than it was in 1987 (although it is not clear how much is caused by environmental awareness, how much by recession). Many programmes are voluntary and enforcement is still spotty, but the variety of carrots and sticks used to raise standards and tighten enforcement against polluters is steadily growing.

Penalties for environmental crimes are being stiffened. The head of an Ontario chemicals company was sentenced to an eight-month jail term last year. A fine of \$350,000 was levied on a man found guilty of illegally stockpiling scrap tyres.

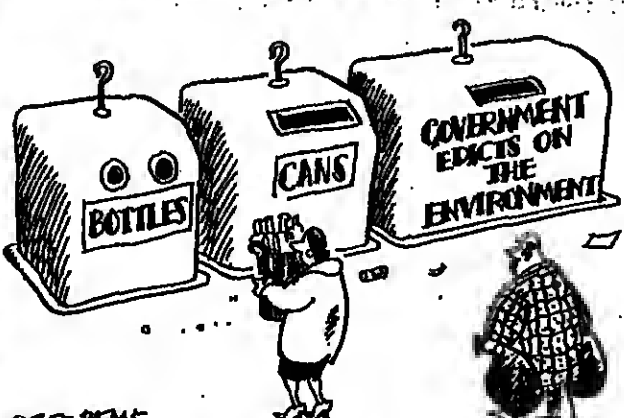
Any company or government agency involved in an environmental assessment must pay the costs of outside "intervenor" who want to testify at a public hearing, including those opposing its application. Less formally, a group of private pilots volunteer, as part of their flying practice, to report obvious signs of pollution around the province - such as an unfamiliar plume of smoke or a dirty slick in a river.

But being in the vanguard of environmental policy inevitably brings controversy.

Toronto municipal leaders are furious at the NDP government's decision to veto the city's plans to transport its garbage by rail to a disused mine in a remote part of northern



Niagara Falls: Ontario has a reputation as one of the world's "greenest" jurisdictions. Picture: Ontario Department of Environment



ROGER BEANE

Ontario. Although the northern community enthusiastically endorsed the scheme, the province has decreed that municipalities must seek solutions to their garbage problems closer to home. A ban on solid-waste incineration by municipalities - the first of its kind

**An Environmental Bill of Rights would increase public participation**

in North America - has by no means found universal favour, either.

The government has so far been more successful in forging a consensus for a pioneering Environmental Bill of Rights, which would greatly increase public participation in the review and enforcement of clean-up regulations.

According to Mr Peter Victor, a senior environment ministry official, the bill is designed to increase political

accountability in environmental policy, with less emphasis on action through the courts. It will allow members of the public, including businesses, to request a review of government policies and regulations through an Environmental Commissioner, accountable to the provincial legislature. The public could also ask the commissioner to order an investigation of an alleged polluter.

The Bill of Rights would require the creation of a registry, probably accessible through a computer terminal, to notify the public of all significant environmental decisions, such as government permits and regulations. In addition, the bill would protect "whistle-blowing" employees who report environmental abuses within their companies or public agencies.

Three private-sector representatives have endorsed a task force report on the Bill of Rights. But the business community is withholding final

judgment until it sees the details of empowering legislation, expected to be tabled this spring.

Mr Joe Couto, policy adviser to the Ontario Chamber of Commerce, says that the governing New Democrats have watered down some of the positions they advocated in opposition. "They have realised that the environment doesn't only belong to the environmentalists," Mr Couto says.

A cornerstone of the effort to reduce liquid-waste pollution is the Municipal and Industrial Strategy for Abatement (MISA). The first set of guidelines, whose chief aim is to reduce the toxic content of effluents, was put in force last year for the petroleum industry. Rules are now being drawn up for another eight industries.

Among other initiatives is a compulsory environmental self-audit by large companies and government agencies, including such places as hospitals and shopping malls. Regulations, which are expected to come into force within the next year or so, will require a biennial update of plans and targets to reduce pollution.

A ministry official says that ways to enforce the audits have not yet been determined. But participants will be required to keep their audits continuously displayed for employees - and on file for spot checks by government officials.

In general, Mr Victor says, the ministry tries "to encourage voluntary activity."

Bernard Simon

The arts dance onwards

## Double decker glories

this last gasp of Edwardiana was restored at a cost of \$300m and reopened (telephone (416) 965-5871 for theatre bookings). Down at the Harbourfront Centre on the shore of Lake Ontario, the Du Maurier Theatre is hosting a world drama festival. At the nearby Dance

**The Art Gallery of Ontario, designed by Barton Myers Architects, reopened last month and is now literally twice the place it was**

Centre, dance groups from all over the world are taking part in the CIBC Dance Season. Out of town, the noted Shaw Festival at Niagara-on-the-Lake, 40 years old this year, with three stages, is the largest repertory company in North America. This year's programme starts on April 21 and includes Shaw's *Saint Joan* and Coward's *Billie Sybil* (telephone (416) 468-2172).

A sunset view of Toronto's financial centre is a memorable sight. The Toronto Dominion Centre was designed by

Mies Van der Rohe and built after his death. The springtime palm-tree vaults of Calatrava's Galleria at BCI Place, and a magnificent 1930s bank in Egyptian-Celtic style, are other highlights. (To book an architectural walking tour, telephone (416) 922-7606.)

The Royal Ontario Museum opened in 1914. In a place of enchantment, splendidly Victorian in its heterogeneity, with art and natural sciences under one roof. Perhaps its chief glory is the Chinese collection, one of the most magnificent in the world.

The fine arts scene is lively. At the Harbourfront, the Powerhouse gallery hosts travelling shows of Canadian and foreign artists. The Art Gallery of Ontario reopened last month; now literally twice the place it was. Designed by Bar-

ton Myers Architects Inc and built in association with the local partnership of Kuwabara, Payne, McKenna, Blumberg, the gallery is now one of the largest in North America.

Many Toronto visitors count discovery of the Group of Seven, the famous nationalistic movement in landscape painting founded in the 1920s, as one of the city's great resources. A half hour from Toronto in the wooded hills of the Humber Valley, the McMichael Canadian Art Collection is a shrine to these artists and their contemporaries.

In September, Toronto's Festival of Festivals is the best-attended film festival in the world. The city is also home to the Canadian Opera Company. Brian Dickie, its director, was formerly general administrator at Glyndebourne, and standards are high. Thus far without its own opera theatre, the company uses the enormous O'Keefe Centre - or the Elgin Theatre for more intimate works. The year's opera programme includes new productions of Smetana's *Bartered Bride* and Mozart's *Don Giovanni*. The Toronto Symphony Orchestra also uses the O'Keefe Centre. Telephone (416) 598-3375, or pick up "Now", Toronto's weekly free arts scene listings magazine.

Patricia Morrison

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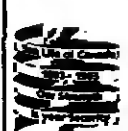
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FINANCIAL TIMES TUESDAY FEBRUARY 23 1993

**INVESTMENT TRUSTS - Cont.**[illegible]



**MINES - Coal**

[illegible]

3.8	18.4	Normality Papan.
3.8	10.2	MB H&M Papan.

150	3.1	5.0	8.3	10.2	11.8	13.5	15.2	16.9	18.6	20.3	22.0	23.7	25.4	27.1	28.8	30.5	32.2	33.9	35.6	37.3	39.0	40.7	42.4	44.1	45.8	47.5	49.2	50.9	52.6	54.3	56.0	57.7	59.4	61.1	62.8	64.5	66.2	67.9	69.6	71.3	73.0	74.7	76.4	78.1	79.8	81.5	83.2	84.9	86.6	88.3	90.0	91.7	93.4	95.1	96.8	98.5	100.2	101.9	103.6	105.3	107.0	108.7	110.4	112.1	113.8	115.5	117.2	118.9	120.6	122.3	124.0	125.7	127.4	129.1	130.8	132.5	134.2	135.9	137.6	139.3	141.0	142.7	144.4	146.1	147.8	149.5	151.2	152.9	154.6	156.3	158.0	159.7	161.4	163.1	164.8	166.5	168.2	169.9	171.6	173.3	175.0	176.7	178.4	180.1	181.8	183.5	185.2	186.9	188.6	190.3	192.0	193.7	195.4	197.1	198.8	200.5	202.2	203.9	205.6	207.3	209.0	210.7	212.4	214.1	215.8	217.5	219.2	220.9	222.6	224.3	226.0	227.7	229.4	231.1	232.8	234.5	236.2	237.9	239.6	241.3	243.0	244.7	246.4	248.1	249.8	251.5	253.2	254.9	256.6	258.3	260.0	261.7	263.4	265.1	266.8	268.5	270.2	271.9	273.6	275.3	277.0	278.7	280.4	282.1	283.8	285.5	287.2	288.9	290.6	292.3	294.0	295.7	297.4	299.1	300.8	302.5	304.2	305.9	307.6	309.3	311.0	312.7	314.4	316.1	317.8	319.5	321.2	322.9	324.6	326.3	328.0	329.7	331.4	333.1	334.8	336.5	338.2	339.9	341.6	343.3	345.0	346.7	348.4	350.1	351.8	353.5	355.2	356.9	358.6	360.3	362.0	363.7	365.4	367.1	368.8	370.5	372.2	373.9	375.6	377.3	379.0	380.7	382.4	384.1	385.8	387.5	389.2	390.9	392.6	394.3	396.0	397.7	399.4	401.1	402.8	404.5	406.2	407.9	409.6	411.3	413.0	414.7	416.4	418.1	419.8	421.5	423.2	424.9	426.6	428.3	430.0	431.7	433.4	435.1	436.8	438.5	440.2	441.9	443.6	445.3	447.0	448.7	450.4	452.1	453.8	455.5	457.2	458.9	460.6	462.3	464.0	465.7	467.4	469.1	470.8	472.5	474.2	475.9	477.6	479.3	481.0	482.7	484.4	486.1	487.8	489.5	491.2	492.9	494.6	496.3	498.0	499.7	501.4	503.1	504.8	506.5	508.2	509.9	511.6	513.3	515.0	516.7	518.4	520.1	521.8	523.5	525.2	526.9	528.6	530.3	532.0	533.7	535.4	537.1	538.8	540.5	542.2	543.9	545.6	547.3	549.0	550.7	552.4	554.1	555.8	557.5	559.2	560.9	562.6	564.3	566.0	567.7	569.4	571.1	572.8	574.5	576.2	577.9	579.6	581.3	583.0	584.7	586.4	588.1	589.8	591.5	593.2	594.9	596.6	598.3	600.0	601.7	603.4	605.1	606.8	608.5	610.2	611.9	613.6	615.3	617.0	618.7	620.4	622.1	623.8	625.5	627.2	628.9	630.6	632.3	634.0	635.7	637.4	639.1	640.8	642.5	644.2	645.9	647.6	649.3	651.0	652.7	654.4	656.1	657.8	659.5	661.2	662.9	664.6	666.3	668.0	669.7	671.4	673.1	674.8	676.5	678.2	679.9	681.6	683.3	685.0	686.7	688.4	690.1	691.8	693.5	695.2	696.9	698.6	700.3	702.0	703.7	705.4	707.1	708.8	710.5	712.2	713.9	715.6	717.3	719.0	720.7	722.4	724.1	725.8	727.5	729.2	730.9	732.6	734.3	736.0	737.7	739.4	741.1	742.8	744.5	746.2	747.9	749.6	751.3	753.0	754.7	756.4	758.1	759.8	761.5	763.2	764.9	766.6	768.3	770.0	771.7	773.4	775.1	776.8	778.5	780.2	781.9	783.6	785.3	787.0	788.7	790.4	792.1	793.8	795.5	797.2	798.9	800.6	802.3	804.0	805.7	807.4	809.1	810.8	812.5	814.2	815.9	817.6	819.3	821.0	822.7	824.4	826.1	827.8	829.5	831.2	832.9	834.6	836.3	838.0	839.7	841.4	843.1	844.8	846.5	848.2	849.9	851.6	853.3	855.0	856.7	858.4	860.1	861.8	863.5	865.2	866.9	868.6	870.3	872.0	873.7	875.4	877.1	878.8	880.5	882.2	883.9	885.6	887.3	889.0	890.7	892.4	894.1	895.8	897.5	899.2	900.9	902.6	904.3	906.0	907.7	909.4	911.1	912.8	914.5	916.2	917.9	919.6	921.3	923.0	924.7	926.4	928.1	929.8	931.5	933.2	934.9	936.6	938.3	940.0	941.7	943.4	945.1	946.8	948.5	950.2	951.9	953.6	955.3	957.0	958.7	960.4	962.1	963.8	965.5	967.2	968.9	970.6	972.3	974.0	975.7	977.4	979.1	980.8	982.5	984.2	985.9	987.6	989.3	991.0	992.7	994.4	996.1	997.8	999.5	1001.2	1002.9	1004.6	1006.3	1008.0	1009.7	1011.4	1013.1	1014.8	1016.5	1018.2	1019.9	1021.6	1023.3	1025.0	1026.7	1028.4	1030.1	1031.8	1033.5	1035.2	1036.9	1038.6	1040.3	1042.0	1043.7	1045.4	1047.1	1048.8	1050.5	1052.2	1053.9	1055.6	1057.3	1059.0	1060.7	1062.4	1064.1	1065.8	1067.5	1069.2	1070.9	1072.6	1074.3	1076.0	1077.7	1079.4	1081.1	1082.8	1084.5	1086.2	1087.9	1089.6	1091.3	1093.0	1094.7	1096.4	1098.1	1099.8	1101.5	1103.2	1104.9	1106.6	1108.3	1109.9	1111.6	1113.3	1115.0	1116.7	1118.4	1120.1	1121.8	1123.5	1125.2	1126.9	1128.6	1130.3	1132.0	1133.7	1135.4	1137.1	1138.8	1140.5	1142.2	1143.9	1145.6	1147.3	1149.0	1150.7	1152.4	1154.1	1155.8	1157.5	1159.2	1160.9	1162.6	1164.3	1166.0	1167.7	1169.4	1171.1	1172.8	1174.5	1176.2	1177.9	1179.6	1181.3	1183.0	1184.7	1186.4	1188.1	1189.8	1191.5	1193.2	1194.9	1196.6	1198.3	1200.0	1201.7	1203.4	1205.1	1206.8	1208.5	1210.2	1211.9	1213.6	1215.3	1217.0	1218.7	1220.4	1222.1	1223.8	1225.5	1227.2	1228.9	1230.6	1232.3	1234.0	1235.7	1237.4	1239.1	1240.8	1242.5	1244.2	1245.9	1247.6	1249.3	1251.0	1252.7	1254.4	1256.1	1257.8	1259.5	1261.2	1262.9	1264.6	1266.3	1268.0	1269.7	1271.4	1273.1	1274.8	1276.5	1278.2	1279.9	1281.6	1283.3	1285.0	1286.7	1288.4	1290.1	1291.8	1293.5	1295.2	1296.9	1298.6	1300.3	1302.0	1303.7	1305.4	1307.1	1308.8	1310.5	1312.2	1313.9	1315.6	1317.3	1319.0	1320.7	1322.4	1324.1	1325.8	1327.5	1329.2	1330.9	1332.6	1334.3	1336.0	1337.7	1339.4	1341.1	1342.8	1344.5	1346.2	1347.9	1349.6	1351.3	1353.0	1354.7	1356.4	1358.1	1359.8	1361.5	1363.2	1364.9	1366.6	1368.3	1369.9	1371.6	1373.3	1375.0	1376.7	1378.4	1380.1	1381.8	1383.5	1385.2	1386.9	1388.6	1390.3	1392.0	1393.7	1395.4	1397.1	1398.8	1400.5	1402.2	1403.9	1405.6	1407.3	1409.0	1410.7	1412.4	1414.1	1415.8	1417.5	1419.2	1420.9	1422.6	1424.3	1426.0	1427.7	1429.4	1431.1	1432.8	1434.5	1436.2	1437.9	1439.6	1441.3	1443.0	1444.7	1446.4	1448.1	1449.8	1451.5	1453.2	1454.9	1456.6	1458.3	1460.0	1461.7	1463.4	1465.1	1466.8	1468.5	1470.2	1471.9	1473.6	1475.3	1477.0	1478.7	1480.4	1482.1	1483.8	1485.5	1487.2	1488.9	1490.6	1492.3	1494.0	1495.7	1497.4	1499.1	1500.8	1502.5	1504.2	1505.9	1507.6	1509.3	1511.0	1512.7	1514.4	1516.1	1517.8	1519.5	1521.2	1522.9	1524.6	1526.3	1528.0	1529.7	1531.4	1533.1	1534.8	1536.5	1538.2	1539.9	1541.6	1543.3	1545.0	1546.7	1548.4	1550.1	1551.8	1553.5	1555.2	1556.9	1558.6	1560.3	1562.0	1563.7	1565.4	1567.1	1568.8	1570.5	1572.2	1573.9	1575.6	1577.3	1579.0	1580.7	1582.4	1584.1	1585.8	1587.5	1589.2	1590.9	1592.6	1594.3	1596.0	1597.7	1599.4	1601.1	1602.8	1604.5	1606.2	1607.9	1609.6	1611.3	1613.0	1614.7	1616.4	1618.1	1619.8	1621.5	1623.2	1624.9	1626.6	1628.3	1630.0	1631.7	1633.4	1635.1	1636.8	1638.5	1640.2	1641.9	1643.6	1645.3	1647.0	1648.7	1650.4	1652.1	1653.8	1655.5	1657.2	1658.9	1660.6	1662.3	1664.0	1665.7	1667.4	1669.1	1670.8	1672.5	1674.2	1675.9	1677.6	1679.3	1681.0	1682.7	1684.4	1686.1	1687.8	1689.5	1691.2	1692.9	1694.6	1696.3	1698.0	1700.0	1701.7	1703.4	1705.1	1706.8	1708.5	1710.2	1711.9	1713.6	1715.3	1717.0	1718.7	1720.4	1722.1	1723.8	1725.5	1727.2	1728.9	1730.6	1732.3	1734.0	1735.7	1737.4	1739.1	1740.8	1742.5	1744.2	1745.9	1747.6	1749.3	1751.0	1752.7	1754.4	1756.1	1757.8	1759.5	1761.2	1762.9	1764.6	1766.3	1768.0	1769.7	1771.4	1773.1	1774.8	1776.5	1778.2	1779.9	1781.6	1783.3	1785.0	1786.7	1788.4	1790.1	1791.8	1793.5	1795.2	1796.9	1798.6	1800.3	1802.0	1803.7	1805.4	1807.1	1808.8	1810.5	1812.2	1813.9	1815.6	1817.3	1819.0	1820.7	1822.4	1824.1	1825.8	1827.5	1829.2	1830.9	1832.6	1834.3	1836.0	1837.7	1839.4	1841.1	1842.8	1844.5	1846.2	1847.9	1849.6	1851.3	1853.0	1854.7	1856.4	1858.1	1859.8	1861.5	1863.2	1864.9	1866.6	1868.3	1870.0	1871.7	1873.4	1875.1	1876.8	1878.5	1880.2	1881.9	1883.6	1885.3	1887.0	1888.7	1890.4	1892.1	1893.8	1895.5	1897.2	1898.9	1900.6	1902.3	1904.0	1905.7	1907.4	1909.1	1910.8	1912.5	1914.2	1915.9	1917.6	1919.3	1921.0	1922.7	1924.4	1926.1	1927.8	1929.5	1931.2	1932.9	1934.6	1936.3	1938.0	1939.7	1941.4	1943.1	1944.8	1946.5	1948.2	1949.9	1951.6	1953.3	1955.0	1956.7	1958.4	1960.1	1961.8	1963.5	1965.2	1966.9	1968.6	1970.3	1972.0	1973.7	1975.4	1977.1	1978.8	1980.5	1982.2	1983.9	1985.6	1987.3	1989.0	1990.7	1992.4	1994.1	1995.8	1997.5	1999.2	2000.9	2002.6	2004.3	2006.0	2007.7	2009.4	2011.1	2012.8	2014.5	20
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4.9	3.8	Market capitalization and turnover
6.6	6.5	

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991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**INITIAL CHARGE:** Charge made at sale of units. Used to allow carrying transactions and administrative costs. Initially, corporations paid to intermediaries. This charge is included in the price of units.

**OFFER PRICE:** Age old market bid price. The price of which units are bought by investors.

**BID PRICE:** Also known as the offer price. The price at which units are sold back by investors.

**CANCELLATION PRICE:** The minimum redemption price. The maximum spread between the offer and bid price is determined by a broad bid take over the price. In practice, most sell their investment within a month of their purchase. As a result, the bid price is often just below the offer price. Consequently, the bid price might not be shown in the cancellation price table. This pricing at one time, commonly in circumstances in which there is a large spread of values at which units have been bought.

**TINAGE:** The time charge levied on the fund manager's name in the form of the price of the units' redemption (often between 0.5% - 0.75% per unit) and the fund's expenses (the fund's expenses are 0.5% - 0.75% per unit). The tinage is set at 0.5% - 0.75% per unit. The tinage is set at 0.5% - 0.75% per unit. The tinage is set at 0.5% - 0.75% per unit.

**HISTORIC PRICES:** The letter if denotes that the managers will normally deal at the price set at the point of redemption. The prices shown are the latest available bid and ask prices and may not be the current dealing prices because of an intervening capital movement or a switch to a forward price basis. The managers must deal at a forward price if requested, and may move to forward pricing at any time.

**FORWARD PRICES:** The letter if denotes that the managers deal at the price to be set on the next valuation. Investors can be given the bid/ask price at a point of the purchase or selling being carried out. The price accepted by the managers will be the most recent trading price.

**SCHEME PARTICULARS AND REPORTS:** The most recent report and accounts particulars can be obtained free of charge from most fund managers.

Other regulatory advice can be obtained at the last column of the FT Managers' Funds Service.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Yen hits new high against \$

THE YEN reached a new high against the US dollar yesterday as investors continued to be heavy buyers of the Japanese currency, writes Peter John.

The rise highlights the dilemma facing the Japanese finance ministry. It needs to cut the country's trade surplus but fears that the high value of the yen will hit Japan's export market and domestic economy in the middle of a recession.

Dealers said the yen reached ¥116.10 in early London trading, fell back slightly as profit-takers moved in and then rose again as the New York market continued to buy it.

The gains are being fuelled by a belief that the Group of Seven meeting of finance ministers and central bank governors on Saturday will endorse a stronger yen as a means to reducing Japan's trade surplus.

Publicly, Japanese finance officials have expressed concern at the speed of the yen's rise but there was a feeling in the foreign exchange markets that the comments are principally a ploy to hard-pressed exporters.

Mr Rob Lowry, the head of foreign exchange trading at Midland Global Markets, argued that Japan might be happy to see the Yen trading

between ¥115 and ¥118 against the dollar.

Mr Neil MacKinnon of Citibank said he could see the dollar falling even further to reach ¥105-¥110 but he added: "Previously when there has been this sort of discussion (among Japanese officials) the half-park figure was ¥110-¥115."

"I suspect that the squeeze on profit margins plus the downturn in Japan's export markets might mean that the acceptable pain barrier would be ¥115-¥120 and possibly as low as ¥125."

The yen closed in London at ¥116.36 against ¥119.0. Its strength added to pressures on some European currencies.

The arrest of two Fiat executives yesterday in connection with Italy's political bribery scandal and following hard on the heels of two government resignations saw the lira sold down to 967.1 against the D-Mark from 959.2.

In spite of efforts by Spain's

central bank to prop up the peseta, it tumbled to Ptas7.0 against the D-Mark from Ptas7.7.

The fall revived fears that Spain might have to devalue or quit the ERM. Observers said the country was likely to raise interest rates first but there was scepticism about Spain's ability to sustain high rates.

The Bank of Portugal also intervened to support its currency but the escudo buying failed to prevent it sliding some 50 basis points in sympathy with the peseta to close 92.13 against the D-Mark.

The franc fell to FF3.392 from FF3.355, with some talk of intervention. However, the country's currency reserves rose by FF10.05bn in January to FF101.05bn leaving the currency more secure against any speculative attacks.

Away from the ERM, sterling was steady, firming to \$1.455 from \$1.450 but easing to DM2.3700 from DM2.3776.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Current Rate	% Change	% Spread	Overseas Indicator
Italy	1000	1,459.25	-0.05	2.20	67
Portugal	1000	1,459.25	-0.05	2.20	67
Spain	1000	1,459.25	-0.05	2.20	67
France	1000	1,459.25	-0.05	2.20	67
Germany	1000	1,459.25	-0.05	2.20	67
Belgium	1000	1,459.25	-0.05	2.20	67
Netherlands	1000	1,459.25	-0.05	2.20	67
Denmark	1000	1,459.25	-0.05	2.20	67
Sweden	1000	1,459.25	-0.05	2.20	67
Finland	1000	1,459.25	-0.05	2.20	67
Greece	1000	1,459.25	-0.05	2.20	67
UK	1000	1,459.25	-0.05	2.20	67

Unit rates set by the European Commission. Currencies are in descending order of strength. Percentage changes are for the day. A positive change denotes a weaker currency. Overseas indicators are the ratio of the currency to the US dollar. The maximum permitted percentage deviation of the currency's market rate from its central rate is 1.5%.

Source: Reuters. Data as at 11.00 am. All rates are quoted in US dollars. Forward rates are quoted in US dollars.

Forward rates and discounts apply to the US dollar and to the US dollar and to the US dollar.

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## FINANCIAL FUTURES AND OPTIONS

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## FINANCIAL FUTURES AND OPTIONS

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# WORLD STOCK MARKETS

## AMSTERDAM

Stock	High	Low	Close
ABN-Amro	15.25	15.10	15.15
Alkermes	15.10	15.00	15.05
Amstel	15.05	14.95	15.00
Amstel-Bev	14.95	14.85	14.90
Amstel-Ind	14.85	14.75	14.80
Amstel-Pharm	14.75	14.65	14.70
Amstel-Prod	14.65	14.55	14.60
Amstel-Real	14.55	14.45	14.50
Amstel-Res	14.45	14.35	14.40
Amstel-Sci	14.35	14.25	14.30
Amstel-Serv	14.25	14.15	14.20
Amstel-Soft	14.15	14.05	14.10
Amstel-Tech	14.05	13.95	14.00
Amstel-Trans	13.95	13.85	13.90
Amstel-Util	13.85	13.75	13.80
Amstel-Ver	13.75	13.65	13.70
Amstel-Whol	13.65	13.55	13.60
Amstel-Ind	13.55	13.45	13.50
Amstel-Pharm	13.45	13.35	13.40
Amstel-Prod	13.35	13.25	13.30
Amstel-Real	13.25	13.15	13.20
Amstel-Res	13.15	13.05	13.10
Amstel-Sci	13.05	12.95	13.00
Amstel-Serv	12.95	12.85	12.90
Amstel-Soft	12.85	12.75	12.80
Amstel-Tech	12.75	12.65	12.70
Amstel-Trans	12.65	12.55	12.60
Amstel-Util	12.55	12.45	12.50
Amstel-Ver	12.45	12.35	12.40
Amstel-Whol	12.35	12.25	12.30
Amstel-Ind	12.25	12.15	12.20
Amstel-Pharm	12.15	12.05	12.10
Amstel-Prod	12.05	11.95	12.00
Amstel-Real	11.95	11.85	11.90
Amstel-Res	11.85	11.75	11.80
Amstel-Sci	11.75	11.65	11.70
Amstel-Serv	11.65	11.55	11.60
Amstel-Soft	11.55	11.45	11.50
Amstel-Tech	11.45	11.35	11.40
Amstel-Trans	11.35	11.25	11.30
Amstel-Util	11.25	11.15	11.20
Amstel-Ver	11.15	11.05	11.10
Amstel-Whol	11.05	10.95	11.00
Amstel-Ind	10.95	10.85	10.90
Amstel-Pharm	10.85	10.75	10.80
Amstel-Prod	10.75	10.65	10.70
Amstel-Real	10.65	10.55	10.60
Amstel-Res	10.55	10.45	10.50
Amstel-Sci	10.45	10.35	10.40
Amstel-Serv	10.35	10.25	10.30
Amstel-Soft	10.25	10.15	10.20
Amstel-Tech	10.15	10.05	10.10
Amstel-Trans	10.05	9.95	10.00
Amstel-Util	9.95	9.85	9.90
Amstel-Ver	9.85	9.75	9.80
Amstel-Whol	9.75	9.65	9.70
Amstel-Ind	9.65	9.55	9.60
Amstel-Pharm	9.55	9.45	9.50
Amstel-Prod	9.45	9.35	9.40
Amstel-Real	9.35	9.25	9.30
Amstel-Res	9.25	9.15	9.20
Amstel-Sci	9.15	9.05	9.10
Amstel-Serv	9.05	8.95	9.00
Amstel-Soft	8.95	8.85	8.90
Amstel-Tech	8.85	8.75	8.80
Amstel-Trans	8.75	8.65	8.70
Amstel-Util	8.65	8.55	8.60
Amstel-Ver	8.55	8.45	8.50
Amstel-Whol	8.45	8.35	8.40
Amstel-Ind	8.35	8.25	8.30
Amstel-Pharm	8.25	8.15	8.20
Amstel-Prod	8.15	8.05	8.10
Amstel-Real	8.05	7.95	8.00
Amstel-Res	7.95	7.85	7.90
Amstel-Sci	7.85	7.75	7.80
Amstel-Serv	7.75	7.65	7.70
Amstel-Soft	7.65	7.55	7.60
Amstel-Tech	7.55	7.45	7.50
Amstel-Trans	7.45	7.35	7.40
Amstel-Util	7.35	7.25	7.30
Amstel-Ver	7.25	7.15	7.20
Amstel-Whol	7.15	7.05	7.10
Amstel-Ind	7.05	6.95	7.00
Amstel-Pharm	6.95	6.85	6.90
Amstel-Prod	6.85	6.75	6.80
Amstel-Real	6.75	6.65	6.70
Amstel-Res	6.65	6.55	6.60
Amstel-Sci	6.55	6.45	6.50
Amstel-Serv	6.45	6.35	6.40
Amstel-Soft	6.35	6.25	6.30
Amstel-Tech	6.25	6.15	6.20
Amstel-Trans	6.15	6.05	6.10
Amstel-Util	6.05	5.95	6.00
Amstel-Ver	5.95	5.85	5.90
Amstel-Whol	5.85	5.75	5.80
Amstel-Ind	5.75	5.65	5.70
Amstel-Pharm	5.65	5.55	5.60
Amstel-Prod	5.55	5.45	5.50
Amstel-Real	5.45	5.35	5.40
Amstel-Res	5.35	5.25	5.30
Amstel-Sci	5.25	5.15	5.20
Amstel-Serv	5.15	5.05	5.10
Amstel-Soft	5.05	4.95	5.00
Amstel-Tech	4.95	4.85	4.90
Amstel-Trans	4.85	4.75	4.80
Amstel-Util	4.75	4.65	4.70
Amstel-Ver	4.65	4.55	4.60
Amstel-Whol	4.55	4.45	4.50
Amstel-Ind	4.45	4.35	4.40
Amstel-Pharm	4.35	4.25	4.30
Amstel-Prod	4.25	4.15	4.20
Amstel-Real	4.15	4.05	4.10
Amstel-Res	4.05	3.95	4.00
Amstel-Sci	3.95	3.85	3.90
Amstel-Serv	3.85	3.75	3.80
Amstel-Soft	3.75	3.65	3.70
Amstel-Tech	3.65	3.55	3.60
Amstel-Trans	3.55	3.45	3.50
Amstel-Util	3.45	3.35	3.40
Amstel-Ver	3.35	3.25	3.30
Amstel-Whol	3.25	3.15	3.20
Amstel-Ind	3.15	3.05	3.10
Amstel-Pharm	3.05	2.95	3.00
Amstel-Prod	2.95	2.85	2.90
Amstel-Real	2.85	2.75	2.80
Amstel-Res	2.75	2.65	2.70
Amstel-Sci	2.65	2.55	2.60
Amstel-Serv	2.55	2.45	2.50
Amstel-Soft	2.45	2.35	2.40
Amstel-Tech	2.35	2.25	2.30
Amstel-Trans	2.25	2.15	2.20
Amstel-Util	2.15	2.05	2.10
Amstel-Ver	2.05	1.95	2.00
Amstel-Whol	1.95	1.85	1.90
Amstel-Ind	1.85	1.75	1.80
Amstel-Pharm	1.75	1.65	1.70
Amstel-Prod	1.65	1.55	1.60
Amstel-Real	1.55	1.45	1.50
Amstel-Res	1.45	1.35	1.40
Amstel-Sci	1.35	1.25	1.30
Amstel-Serv	1.25	1.15	1.20
Amstel-Soft	1.15	1.05	1.10
Amstel-Tech	1.05	0.95	1.00
Amstel-Trans	0.95	0.85	0.90
Amstel-Util	0.85	0.75	0.80
Amstel-Ver	0.75	0.65	0.70
Amstel-Whol	0.65	0.55	0.60
Amstel-Ind	0.55	0.45	0.50
Amstel-Pharm	0.45	0.35	0.40
Amstel-Prod	0.35	0.25	0.30
Amstel-Real	0.25	0.15	0.20
Amstel-Res	0.15	0.05	0.10
Amstel-Sci	0.05	0.00	0.05

## BRUSSELS

February 22	Fra.	+/-
Ad Group	2,410	
Ackema	2,650	
Akman	6,850	+40
Aroclor	2,650	+75
ASCL	3,280	+30
Bank Int'l x Lux	11,500	
Bank Gen Lux Pte	15,550	
Banking Nat Belg	35,500	
Berkart	15,125	+25
CBR Chem	8,740	+40
CMH	1,700	+50
Cobas	4,780	+160
Cordell Priv	110	

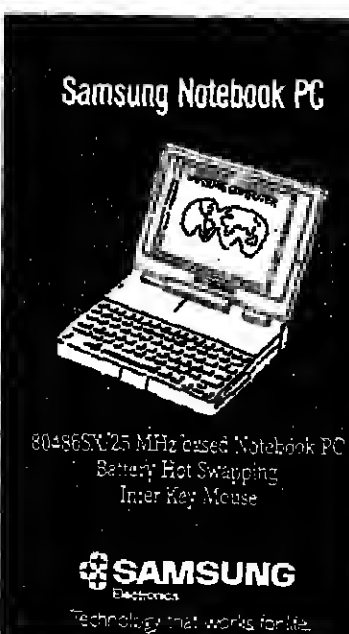


4 pm close February 2

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on next page





**NASDAQ NATIONAL MARKET**

Pression	812	1	59	41	23	212	22	+4
Price Co	12	2548	33	33	33	23	+6	
Price Co	0.01	1834	41	41	41	41	+6	
Primitives	4	7	2	7	82	7	-1	
Prod Den	0.20	19	469	254	254	25	+2	
Prod Den	0.32	869	116	116	116	116	+2	
Proper Size	1.36	16	360	493	493	493	+6	
Puffery	0.48	18	14	36	361	30	-1	
Puffery	0.12	26	132	132	132	132	+6	
Pyramid	4	429	144	133	134	134	+6	
Quand	12	610	30	8	8	8	-1	
Quand	0.60	12	412	30	28	28	-1	
Quand Flood	12	610	30	28	28	28	-1	
Quandium	8	2187	18	153	157	157	+6	
Quandium	155	95	64	84	84	84	-4	
Quandium	35	2885	42	28	28	28	-1	
- R -								
Random	19	247	19	172	75			
Rolls	24	1368	19	181	12			-2
Scatterings	1	132	19	181	12			-1
Payoffs	34	52	17	16	12			-2
Regularity	50	123	132	132	132			-2
Reactions	1	132	19	181	12			-2
As Yet Awaited	19	42	5	45	132			-2
Reactions	18	4563	111	929	99			-1
Row First	107	108	132	132	132			-1
Reactions	8	23	7	9	10			-1
Reactions	0.56	14	40	442	442			-1
Reactions	0.56	14	40	442	442			-1
Reactions	0.80	11	277	344	337			-1
Reactions	1.32	89	132	132	132			-1
Reactions	0.60	12	412	30	28			-1
Quand	12	610	30	28	28			-1
Quandium	8	2187	18	153	157			-1
Quandium	155	95	64	84	84			-1
Quandium	35	2885	42	28	28			-1
Row First	117	1083	97	85	74			-1
- T -								
Collect Op	1.64	12	567	81	59%	59%	+1%	
Collect Op	0.20	34	30	19%	19	19%	+4%	
Collect Op	0.32	19	241	21	21	21%	+4%	
Set Med L	131580	46	46%	46%	46%	46%	-3%	
Set Med L	0.66	36322	212	20	20	20%	-1%	
Set Med L	0.20	19	241	21	21	21%	-1%	
Set Med L	0.34	12	4814	48	30	30%	-1%	
Set Med L	1.4	384	28	104	194	194	-1%	
Set Med L	1.30	56	1	132	292	292	-1%	
Set Med L	0.16	23	132	132	132	132	-1%	
Set Med L	0.16	23	224	281	27	27%	-1%	
Set Med L	0.38	8	132	2	132	132	-1%	
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**3:45 pm February 2'**

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**FINANCIAL TIMES**  
 Perrier battle ends with something for everyone

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## AMERICA

Biotechnology  
sell-off hits  
OTC market

## Wall Street

BIG BOARD equity prices held steady yesterday morning as the market retained its end-of-week calm, but a sell-off in biotechnology stocks depressed the over-the-counter market, writes Karen Zagor in New York.

At 1 pm, the Dow Jones Industrial Average was 5.14 higher at 3,227.32. The more broadly based Standard & Poor's 500 was up 0.04 at 434.26, while the Amex composite was down 2.55 at 399.83, and the Nasdaq composite tumbled 7.98 to 655.83. Trading volume on the NYSE was 172m shares by 1 pm, and declines narrowly outnumbered rises by 908 to 853.

On Friday, the Dow firm 19.99 to close at 3,232.18 after a week which had seen wild fluctuations following President Bill Clinton's first budget plan.

In NYSE trading, the pharmaceutical sector saw heavy trading. Merck slid 1/4 to 36 3/4. On Friday, an advisory committee of the Food and Drug Administration recommended a broader indication for use of Merck's Vioxx ACE inhibitor.

A number of other drug company stocks hit 52-week lows yesterday morning in active trading, including Bristol-Myers Squibb, which fell 1/4 to 53 1/4. Johnson & Johnson, down 2 1/4 to 38 3/4, and Pfizer, 1/4 lower at 35 3/4.

Among bank stocks, Mellon Bank firm 1/4 to 37 1/4 after the brokers, Alex Brown, started coverage of the stock with a "strong buy" rating, reflecting the company's potential for growth. Shares in Ana Taylor, the specialty US retailer, firm 1/4 to 32 1/4, after the company reduced its fourth quarter loss to 5 cents a share, including one-time charges, compared with a deficit of 27 cents a year earlier.

J.C. Penney rose 3/4 to 27 1/4 after an analyst at Bear Stearns upgraded his rating on

## EUROPE

## Astra surprises with 2.7% fall after results

PHARMACEUTICAL stocks came under renewed pressure yesterday, partly on worries over US proposals to regulate prices, writes Our Markets Staff.

STOCKHOLM went negative on Astra, even although the pharmaceutical group reported better than expected 1992 results, and the B shares lost SKR19 to SKR17 in high turnover. Mr Peter Tron, senior manager at Astra, commented that some account of the significantly large contribution that foreign exchange gains made to the figures, while others may have been disappointed at the absence of a scrip issue and ignored the 60 per cent rise in earnings per share.

The Astra-världen general index was up 3.50 to 938.00 at the close but, in post-close trading in London, further selling of Astra left the Swedish component of the FT-SE Euro-track 100 down 21.45 at 943.60.

ZURICH was also underpinned by some heavy selling of pharmaceutical stocks, particularly by US investors. The SMI index dipped 11.5 to 2,095.8.

Registered shares in Ciba-Geigy, SFR16 lower at SFR614, led the downturn, followed by Roche certificates, which shed SFR30 to SFR4,000.

Conversely, a firm bond market and a new round of cuts in cash bond rates gave some support to banks and insurers. CS Holding rose SFR10 to SFR1,140 and UBS shares added SFR2 to SFR94.2.

FRANKFURT extended last week's themes as business slowed with the start of the carnival season. Weakness in carmakers and strength in banks almost cancelled each other out, and the DAX index rose just 3.35 to 1,680.74 in turnover down from DM3,430 to DM5,400.

Beiersdorf registration and production data issued late last week left Volkswagen, DMS lower at DM270.80, Daimler at DM230 to DM204.80 and BMW down DM20 to DM150.30.

Banks reflected rising interest rate optimism as the Bundesbank's average bond yield fell 10 basis points to 6.60 per cent.

Deutsche Bank led with a gain of DM12 to DM97.

PARIS opened the new account broadly positive as last week's hopes of lower European interest rates, given encouragement by good German economic data on Friday, spurred further buying. The CAC-40 index closed up 22.00 at 1,869.23, but off the day's high of 1,877.14 in turnover of some FF2,500.

Profit-taking in Rhône-Poulenc, on its first day in the index, left the shares off FF2 at FF758 while Elf and Total saw respective gains of FF7.80 and FF7.90 to FF736.80 and FF736.80.

FF247.90 following a meeting between the two companies and the Kuwaiti oil minister last week.

MILAN was dealt an early body blow by news that two Fiat executives had been arrested as part of Italy's ever-widening political bribery scandal.

The market had begun positively on hopes that Prime Minister Giuliano Amato's weekend cabinet reshuffle would do something to restore damaged credibility. But the news of the latest arrests brought another attack of nerves before some bargain hunting later in the day

restored a firmer trend to other sectors. The Comit index ended 1.67 lower at 501.92.

Flat shares fixed 130 lower at 15,350 and fell back to 15,200 in after-hours trading. Other shares in the group were similarly hard hit, with Toro Assicurazioni down L340 lire to L26,000. The financial holding company, IFI, firm 1.5 to fix at L11,205 before dipping to L10,950 after hours.

AMSTERDAM, which sees results from Unilever today followed by Akzo and Royal Dutch later in the week, remained resilient with a 0.4 gain in the CBS Tendency index to 100.1.

Borsumij Wehry, the trading group, picked up F15.00 to F168.50 following 1992 results much exceeded some analysts' expectations. Financials were strong with ING up F1.20 to F164.40.

OSLO moved ahead to close near an eight-month high, helped by weaker interest rates. The all-share index rose 5.17 to 406.92 in turnover of Nkr445.6m.

Norsk Hydro fell Nkr0.5 to Nkr163.5 as it cut the 1992 dividend and attributed sharply higher 1992 net income to a change in its accounting practices.

COPENHAGEN liked the central bank's one-point cut in discount and key deposit rates, and the KFX index rose 0.37 to 84.25. Birkens, the country's third biggest bank, moved against the trend with a drop of DKR2 to DKR199 on a DKR1.2bn net loss for 1992.

VIENNA expressed its enthusiasm for interest rate prospects as the ATX index climbed 19.1, or 2.3 per cent to 837.12. Interest rate-sensitive, insurance companies and banks have been a strong influence over the past four weeks but, yesterday, building stocks led the market with Unipol up Sch90 to Sch910 and Strabag - one of the best performers this year - Sch70 better at Sch1370.

ISTANBUL put on 4.7 per cent, the market index ending 266.59 higher at 5,922.35 with demand boosted mainly by new deposit rate reductions by state and private banks.

ASIA PACIFIC

## Nikkei loses ground amid worries on export outlook

## Tokyo

A SURGE in the yen triggered fears over lower profits at leading exporters and, as the dollar fell to an all-time low, the Nikkei average lost ground on selling of export-oriented stocks, writes Emilio Terazono in Tokyo.

The Nikkei closed down 189.42 at the day's low of 16,520.61. The index peaked at 17,068.59 on index-linked buying during the morning session, but subsided as the dollar fell below ¥117.

Volume fell to 200m shares against 321m. Lower led gains by 687 to 236 with 200 shares of the Topix index of all first section stocks lost 10.15 to 1,283.91 and, in London, the ISE/Nikkei 50 index fell 0.56 to 1,204.90.

The dollar finally closed at ¥116.85 against the yen, ¥238 down since last Friday. Comments by Mr Lloyd Bentsen, the US treasury secretary, that a higher yen was desirable added fuel to buying of the yen, while the yen's active during the past two weeks on speculation that the Group of Seven finance ministers will agree on a concerted move to revalue the Japanese currency.

Mr Robert Feldman, an economist at Salomon Brothers, said that the yen's rise would have a neutral effect on the economy, and predicted that it would move to the ¥115 level.

Among leading exporters, Toshiba fell ¥15 to ¥680 and NEC ¥22 to ¥610. Toyota Motor lost ¥30 to ¥1,440 and Honda Motor ¥20 to ¥1,270.

However, electric utilities, beneficiaries of a higher yen due to their dependency on oil imports, gained ground. Tokyo Electric Power advanced ¥20 to ¥2,590 and Chubu Electric Power rose ¥60 to ¥2,490.

Showa Shell Sekiyu, an affiliate of Royal Dutch Shell, came under heavy selling after its announcement of a ¥125bn loss stemming from a failure in foreign exchange.

The issue failed to trade due to the lack of buyers and closed at an offer price of ¥1,200, down by its daily limit of ¥300.

Foreign and domestic investors bought Nippon Telegraph and Telephone, which rose ¥10,000 to ¥619,000 on hopes that the company will put its rates up.

In Osaka, the OSE average fell 92.25 to 18,293.29 in volume of 70.3m shares.

Nintendo, the video game maker, fell ¥300 to ¥10,100 on fears of lower profits due to the higher yen.

Roundup

POLITICAL considerations held the key to trading in a number of Pacific Rim mar-

kets.

HONG KONG benefited from reports of progress towards new Sino-British talks on the colony's plans for political reform and the Hang Seng index rose 61.79 to 6,231.88.

Turnover, however, was only HK\$2.9bn, well below last week's robust daily average of nearly HK\$4bn.

Trading was dominated by the debut of the so-called "China-concept" share Denway Investment Denway, issued at HK\$1.22, rose to HK\$2.70 in early trade before slipping back to close at HK\$2.20, well below market expectations.

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SINGAPORE was mostly firm ahead of this Friday's national budget with trade-driven by Malaysian speculative issues.

The Straits Times Industrial index was 0.93 ahead at 1,539.87 in volume of 130.32m shares.

KUALA LUMPUR closed higher on strong speculative buying that took the composite index 6.16 higher to 685.59.

Dunlop Estates rose 95 cents to M\$7.50, Magnum added 70 cents to M\$10.40 and Multi-Purpose gained 26 cents to M\$2.44.

TAIWAN saw sharp

advances among financials shares amid expectations that the big three banks would issue big stock dividends next fiscal year.

The weighted index finished 62.79 ahead at a six-month high of 4,938.44. Turnover rose to T\$61.5bn, the heaviest since last June.

SEOUL got active institutional support ahead of Thursday's presidential inauguration and the composite index rose 22.64 to 674.71.

BANGKOK fell in thin trade, worried about the outlook for finance companies after First City Investment told the government last week it had run out of cash to repay debts, and was being investigated by authorities. The SET index dropped 17.18 to 945.62.

BOMBAY trod water ahead of Saturday's national budget but there was selective buying, and the BSE index closed 36.97 higher at 2,708.34.

## US and German influences in conflict

## MARKETS IN PERSPECTIVE

	% change in local currency	% change in US\$	% change in £
	1 Week	4 Weeks	1 Year
Austria	+2.18	+9.54	+20.30
Belgium	+0.02	+3.49	+2.10
Denmark	+0.32	+1.93	+18.54
Finland	+0.13	+12.68	+5.25
France	+1.71	+8.61	+2.11
Germany	+0.88	+6.08	+4.01
Ireland	+0.28	+4.91	+12.19
Italy	+2.28	+5.78	+1.93
Netherlands	+0.80	+5.02	+6.17
Norway	+2.58	+0.08	+7.18
Spain	+1.80	+1.18	+7.97
Sweden	+1.06	+8.07	+19.41
Switzerland	+0.68	+1.37	+18.23
UK	+0.12	+2.51	+13.32
EUROPE	+0.46	+4.91	+6.93
Australia	+0.72	+4.64	+3.37
Hong Kong	+5.50	+4.30	+23.72
Japan	+0.42	+1.93	+18.05
Malaysia	+0.74	+4.75	+9.28
New Zealand	+0.81	+6.27	+3.05
Singapore	+0.88	+3.17	+0.18
Canada	+0.38	+4.11	+5.94
USA	+2.43	+0.89	+0.41
Mexico	+6.27	+12.42	+10.90
South Africa	0.00	+2.45	+5.59
World Index	+0.80	+1.81	+7.07

Based on February 19th 1993. Copyright: The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited.

## By John Pitt

TWO main elements influenced the direction of the world's senior equity markets last week: President Bill Clinton's plans for the US economy, and surprisingly good money supply data from Germany. In aggregate, they produced a decline in the FT-Actuaries World Index in local currency terms; but if one excludes the US, the index shows a modest rise.

US equity markets tumbled on Tuesday afternoon, after the television appearance of the night before in which he revealed his proposals to increase taxes, with a loss of more than 80 points in the Dow, leaving it some 4 per cent below an all-time high seen just two weeks before.

It is uncertain how much of the economic and budgetary proposals will get through the night before in Congress. However, Mr Richard Davidson, European equity strategist at Morgan Stanley, comments that the current proposals favour European bonds rather than

equities, owing to the broadly negative effect the Clinton plan will have on economic growth.

This theory was supported last week by rising prices in the US bond market, which the president himself, as a politician rather than an economist, interpreted as a positive sign for his planned tax increases.

Germany continued to power ahead last week, although some of the reasons suggested for this rally began to indicate misguided optimism rather than sound investment strategy.

Nintendo, the video game maker, fell ¥300 to ¥1,440 on fears of lower profits due to the higher yen.

Foreign and domestic investors bought Nippon Telegraph and Telephone, which rose ¥10,000 to ¥619,000 on hopes that the company will put its rates up.

In Osaka, the OSE average fell 92.25 to 18,293.29 in volume of 70.3m shares.

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Roundup

POLITICAL considerations held the key to trading in a number of Pacific Rim mar-

kets.

HONG KONG benefited from reports of progress towards new Sino-British talks on the colony's plans for political reform and the Hang Seng index rose 61.79 to 6,231.88.

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## INVESTMENT OPPORTUNITY



## BANQUE MISR

Announces the divestiture of 4 Floating Hotels  
Named Tut, Aton, Anni and Hotp/Sheraton owned by the  
Egyptian General Company for Tourism and Hotels, an affiliated  
Company of the Tourism Holding Company, owned by the  
Government of Egypt.

The information of the Floating Hotels is as follows:

FLOATING HOTEL	TUT	ATON	ANNI	HOTP
Construction Date	1978	1978	1979	1979
Cabins & Suites	86	86	80	80
Passengers	184	184	172	172
Total Revenue as at December 1992 in L.E. Million	6.14	7.71	8.64	7.67

All these Floating Hotels were constructed in Norway, steel-hulled cruise ships with three 445 horsepower diesel engines. Overall length is approximately 72 meters and 11 meters wide.

They cruise the Nile between Luxor and Aswan and offer five star rated recreational amenities including a sun-deck, lounge, restaurant and a swimming pool.

They are operated by Sheraton Overseas Company Limited under a management contract.

Parties in this excellent opportunity may tender for the above, attaching details of their financial and legal status, recent activities and investment in similar projects. Bank references are required. For more information please contact the Financial agent:

The General Manager - Investment Center  
Banque Misr, 153, Mohamed Farid Street,  
Cairo (202) 3560811 Fax: (202) 3931024  
not later than 12.00 A.M. Wednesday 31.3.1993